

CAPITAL IMPROVEMENT PLAN



2015 - 2019

**CITY OF FOND DU LAC
CAPITAL IMPROVEMENT PLAN
2015-2019**

TABLE OF CONTENTS

Table of Contents	1
City Manager Introduction	2
Summary of Capital Projects and Funding Sources - 2015-2019	7
Capital Projects Summary Overview - 2015-2019	8
Summary of Projects Funded by General Operations - 2015-2019	11
Summary of Projects Funded by General Obligation Debt - 2015-2019	12
Summary of Projects Funded by Other Sources - 2015-2019	14
 Appendix A – General Obligation Debt Balances	 15
Appendix B – General Obligation Debt Payments	16
Appendix C – Projected Property Tax Rates	17
Appendix D – Debt Chart	18
Appendix E - Water Utility Debt Balance	19
Appendix F - Wastewater Utility Debt Balance	20
Appendix G – Projects Beyond 2019	21

CITY OF FOND DU LAC - Memorandum

City Manager

To: City Council

From: Joseph P. Moore, City Manager

Date: August 22, 2014

Subject: 2015-2019 Capital Improvement Plan

Introduction

With this memo is your copy of the proposed 2015-2019 Capital Improvement Plan (CIP). A Capital Improvement Plan is a statement of intent by City officials to establish a multi-year program for major capital expenditures and the financial resources necessary to accomplish the plan. A Capital Improvement Plan is a flexible planning tool designed to be altered annually as conditions warrant.

A multi-year capital improvement plan provides a long-range viewpoint for the community to identify needed projects and expenditures, selects those projects deemed most important in comparison to all others (priorities), determines when such projects should occur and anticipates the impact such expenditures will have on the community and its financial condition.

Some of the benefits of developing a long-range capital improvement plan are that it:

1. Provides a stable tax rate which allows taxpayers and the city government to plan more effectively;
2. Provides adequate time to plan and coordinate construction projects and eliminate costly duplication of efforts;
3. Provides adequate time to search for alternate methods of financing, including debt issues and grants-in-aid;
4. Provides time to acquire land and right-of-way where needed;
5. Allows time for communication and public input regarding future project plans for the community;
6. Reduces spur-of-the-moment decisions; and
7. Assists in planning efforts of other public utilities, agencies, and businesses.

The City defines capital expenditures as projects which cost more than \$25,000 and have a life expectancy of more than six years. Projects are evaluated and priorities are assigned based upon demand or usage, prior commitments, age and condition of facilities and equipment, and costs versus benefits. Priorities are subject to change as conditions warrant.

This plan does not authorize any expenditure, but does provide a plan of capital expenditures for the development of each year's budget.

Capital Financing Philosophies and Debt Levels

There are two major philosophies used in the financing of long-term capital projects: the "pay-as-you-go" and the "pay-as-you-use" philosophies.

The "pay-as-you-go" philosophy is based upon financing capital projects with current revenues and property tax levies or accumulated resources. Under this financing method the community can save on interest costs by avoiding debt issues.

The "pay-as-you-use" philosophy is based upon debt financing of capital improvements. Under this philosophy, those citizens paying for the projects use them while they are paying for them. An example would be a major street construction project which is financed by issuing debt. The citizens who use the street in the future pay the property taxes needed to repay the debt.

2015-2019 Capital Projects Overview

Total capital projects for all funds vary by year and range from a low of \$8,412,000 in 2018 to a high of \$16,377,000 in 2019. Details of the individual projects, their timing as well as the funding sources for the projects are listed on the projects detail pages for each department by year. The total proposed 2015 capital projects equal \$13,051,500. Some of the more significant 2015 projects include:

- TID #10 Industrial Park Improvements- \$1,720,000
- Wastewater Utility annual clear water elimination program - \$1,800,000
- Water Utility annual main replacement program - \$1,765,000
- Water Utility north well field expansion - \$500,000
- Street improvement projects - \$2,123,000
- The beginning of a four-year program to install standby power generators at storm water pump stations - \$278,000
- Various other storm water improvement projects - \$604,000
- Park improvements - \$585,000
- Fire Department engine/rescue vehicle replacement - \$650,000
- Ambulance replacement - \$225,000
- Annual Police squad replacement program - \$265,000
- Public Works capital equipment replacements - \$835,000

2015 Projects Funded by General Operating Funds

One of the more significant changes to this CIP compared to last year's is the amount of projects funded by general operating revenues rather than long-term debt. The amount of 2015 projects funded by general operations is \$2,079,000 compared to \$625,000 in 2014. A reduction in budgeted operating costs in 2015, most notably wage and benefit costs, as well the amount of

available general fund balance, allows for the additional pay-as-you-go financing of capital projects.

A review of the projects funded by operations will show that they are either maintenance-type expenditures or annually recurring projects where the City spends similar amounts on these types of projects every year. It is good financial practice to fund such projects on a “pay-as-you-go” basis with operating funds, if possible, rather than funding these projects with long-term debt. It was the City’s practice 10 to 15 years ago to fund nearly all annually recurring projects on a pay-as-you-go basis. Within the past 7 to 10 years the City increasingly relied upon borrowed money to fund its annually recurring projects. This situation contributed to driving up the City’s debt levels, debt payments and the property tax levies required to repay the debt. The changes proposed in the 2015 CIP return the City to its former, more financially sound, practice of funding its annually recurring projects on a pay-as-you-go basis.

Another benefit of funding the annually recurring projects with operating funds rather than long-term debt is that the amount of money the City borrows in future years is reduced. Not only will the City have a lower amount of outstanding debt in future years, but its future debt payments and property tax levies required to pay debt principal and interest will be lower than they otherwise would have been if the City continued its practice of borrowing for its annually recurring capital projects.

A detailed schedule listing the projects funded by operations is included in this report.

2015 TID #10 Improvements

The 2015 project total includes \$1,720,000 for improvements in Tax Increment District (TID) Number 10. These projects will take place in 2015 only if demand requires the projects to move forward. The projects will be funded by a general obligation debt issue which will be repaid by future tax increment revenue resulting from the new development in the TID. No general taxpayer money is used to fund TID projects or to repay TID debt.

2015 Projects Funded by Long-Term Debt

The total amount of 2015 projects to be funded by general obligation (G.O.) long-term debt, excluding the TID #10 project, is \$2,589,200. A detailed schedule listing the projects funded by general obligation long-term debt is included in this report.

2015 Capital Grant Funding

State and federal grants of \$472,200 are used to fund a portion of various 2015 projects.

2015 Ambulance Equipment and Replacements

An ambulance replacement and equipment of \$300,000 is funded by a portion of the ambulance user fees (ambulance bills) which are set aside for ambulance equipment replacements.

2015 Public Works Capital Equipment Replacements

Public Works capital equipment replacements are funded with a Public Works Capital Equipment Replacement Fund, into which the proceeds of industrial park land sales are placed.

2015 Sanitation Equipment Replacement

The 2015 automated sanitation truck replacement is funded by a capital equipment replacement fund into which a portion of the residential solid waste collection fees are deposited each year.

Repayment Term for New G.O. Debt

The G.O. debt that the City issues to fund general capital projects in 2015 and future years will be issued for a term of 10 years rather than 20 years. This policy, implemented in 2014, is a return to the City's past (pre-2007), more fiscally sound debt management practice. The reason for this change is a closer matching of the debt repayment terms with the useful lives of the assets or projects acquired with the debt.

Decreasing G.O. Debt Balances

Appendix A is a projection of the outstanding G.O. debt balances through 2019. Existing debt, new debt and total debt balances are indicated on the chart. The projections indicate that even with the new debt issued for the capital projects contained in the 2015-2019 CIP, the G.O. debt balance will decrease every year. The G.O. debt balance is projected to drop 17% from \$78,445,000 in 2014 to \$65,164,000 by 2019.

Consistent with past City Council policy, 60% of the debt allowed by the State (legal debt limit) is used as the limiting factor in developing future capital expenditure plans. As shown in Appendix D, the City's projected debt levels are at the 60% policy guideline in 2015, but are projected to drop to 45% of the legal debt limit by 2019.

Increasing G.O. Debt Payments

Appendix B is a projection of G.O. debt payments through 2019. Existing debt, new debt and total debt payments are indicated on the chart. Total G.O. debt payments are projected to increase each year over the next five years by a total of \$4,100,000.

Increasing Property Tax Levy

A major consideration in developing the Capital Improvement Plan is the impact the proposed projects will have on future property tax rates. The City's property tax levy is subject to strict State-imposed levy limits. Under the levy limit, the City's property tax levy is allowed to increase by no more than the growth in property value due to net new construction, which is 1.97% for 2015. The levy limit is further allowed to increase by the amount of increases in general obligation debt principal and interest payments.

The property tax rate projections indicated in Appendix C show that scheduled increasing debt payments will require increases in the portion of the property tax levy needed for debt service, and the total property tax levy over the next several years. The chart further indicates that the portion of the property tax for operating costs is virtually unchanged over the next several years. The increases in the tax rates are due almost entirely due to required increases in the debt payment portion of the tax levy.

2015 Utility Projects

The 2015 CIP includes \$2,082,000 in Wastewater Utility projects and \$2,930,000 in Water Utility projects. All of the utility projects are funded by utility operating funds rather than long-

term debt. No general taxpayer money is used to support the utility operations, utility capital projects or utility debt payments.

Declining Utility Debt Balances

With no new utility debt, Appendix E indicates that the Water Utility debt balances drop rapidly from \$49,892,000 in 2014 to \$33,464,000 by 2019. Appendix F indicates that the debt balances for the Wastewater Utility drop even more dramatically from \$40,394,000 in 2014 to \$23,317,000 by 2019.

Future Capital Projects

Appendix G contains a list of known future capital projects that are beyond the five-year time frame of the 2015-2019 capital improvement plan.

Capital Improvement Plan Workshop

A City Council Committee of the Whole workshop on the proposed 2015 Budget and proposed 2015-2019 CIP will held on Wednesday, September 3, 2014. This workshop will provide the City Council with the opportunity to ask questions regarding the proposed projects and to make any modifications to the plan as deemed appropriate.

A handwritten signature in black ink, appearing to read 'J. Moore', with a stylized flourish at the end.

Joseph P. Moore
City Manager

City of Fond du Lac

Summary of Capital
Projects and Funding Sources

2015 – 2019

**City of Fond du Lac
Summary of Capital Projects
and Funding Sources for
the Period 2015 through 2019**

	2015	2016	2017	2018	2019
Funding Sources:					
General Fund Operations	\$ 2,079,000	\$ 2,204,000	\$ 1,990,000	\$ 2,084,500	\$ 2,335,000
Transit Operations	19,100	11,800	12,200	12,600	13,000
Utility Operations	5,012,000	5,348,000	5,234,000	4,236,000	10,358,000
G.O. Debt-General Projects	2,589,200	2,211,200	2,797,500	868,500	1,333,000
G.O. Debt-TIF Projects	1,720,000	1,300,000	1,000,000	-	-
Available Capital Fund Balances	1,160,000	738,000	1,155,000	840,000	1,226,000
Federal/State Grants					
Governmental Funds	472,200	319,700	2,855,800	210,400	1,112,000
Transfers from Other Funds:					
Special Revenue Funds	-	-	-	160,000	-
Utilities	-	300,000	-	-	-
Total Funding Sources	\$ 13,051,500	\$ 12,432,700	\$ 15,044,500	\$ 8,412,000	\$ 16,377,000
Proposed Capital Projects:					
General Government	\$ 345,000	\$ 340,000	\$ -	\$ 90,000	\$ -
Community Development	1,770,000	1,450,000	1,000,000	-	-
Library	-	190,000	-	-	-
Police	429,000	437,000	327,000	287,000	312,000
Fire	675,000	600,000	830,000	85,000	195,000
Ambulance	250,000	206,000	235,000	250,000	321,000
Public Works:					
Engineering & GIS	-	-	-	-	75,000
Streets	2,123,000	1,715,000	5,026,000	1,540,000	2,835,000
Storm Water	882,000	860,700	1,011,500	632,500	812,000
Parks	585,000	565,000	294,000	410,000	425,000
Municipal Service Center	50,000	130,000	106,000	68,500	74,000
Capital Equipment	835,000	532,000	920,000	590,000	905,000
Harbor & Boating Facilities	-	-	-	160,000	-
Wastewater Treatment System	2,082,000	2,120,000	2,121,000	2,545,000	8,450,000
Water Utility	2,930,000	3,228,000	3,113,000	1,691,000	1,908,000
Transit System	95,500	59,000	61,000	63,000	65,000
Total Capital Projects	\$ 13,051,500	\$ 12,432,700	\$ 15,044,500	\$ 8,412,000	\$ 16,377,000

City of Fond du Lac
Capital Projects Summary Overview
2015 - 2019

**CITY OF FOND DU LAC
CAPITAL PROJECTS DETAIL OVERVIEW
FOR THE YEARS 2015 THROUGH 2019**

	2015	2016	2017	2018	2019
General Government					
Storage Area Network Upgrades	50,000	-	-	50,000	-
Data Backup System Replacement	-	40,000	-	40,000	-
Data Center Air Conditioning Upgrade	30,000	-	-	-	-
Security Firewall Replacement	50,000	-	-	-	-
Network Access Control Protection	75,000	-	-	-	-
Fiber Upgrade from Govt Center to PD	40,000	-	-	-	-
Sungard Workorders/Fleet Software Upgrade	100,000	-	-	-	-
Sungard Utility Software Upgrade	-	300,000	-	-	-
Total General Government	345,000	340,000	-	90,000	-
Community Development					
DuCharme Parkway East Construction - City Share	50,000	-	-	-	-
Military Road Railroad Crossing	-	150,000	-	-	-
New Connector Street-TIF#10	120,000	1,300,000	-	-	-
Industrial Park Development-TIF#10	1,600,000	-	1,000,000	-	-
Total Community Development	1,770,000	1,450,000	1,000,000	-	-
Library					
Sorting Equipment	-	190,000	-	-	-
Total Library	-	190,000	-	-	-
Police Department					
Squad Replacement Program	265,000	240,000	240,000	200,000	225,000
Handgun Upgrade and Replacement	45,000	-	-	-	-
Portable Radio Replacement	87,000	87,000	87,000	87,000	87,000
SWAT Negotiator Telephone System	32,000	-	-	-	-
SWAT Entry Robot	-	80,000	-	-	-
Taser Replacement	-	30,000	-	-	-
Total Police Department	429,000	437,000	327,000	287,000	312,000
Fire Department					
Engine/Rescue Vehicle Replacement	650,000	-	-	-	-
Opticom System-Various Intersections	-	30,000	30,000	30,000	-
Building Repairs-Station 1	-	95,000	-	-	-
Radio Replacement/Station Alerting System	25,000	425,000	-	-	-
HVAC-Station 1	-	-	-	55,000	-
Emergency Generator-Station #3	-	50,000	-	-	-
Combination Fire/Police Training Facility	-	-	450,000	-	-
Replace Self-Contained Breathing Apparatus	-	-	350,000	-	-
Replace Mobile Data Computers	-	-	-	-	60,000
Replace Thermal Imaging Camers	-	-	-	-	60,000
Replace Overhead Garage Doors-Sta 1 & 2	-	-	-	-	75,000
Total Fire Department	675,000	600,000	830,000	85,000	195,000
Ambulance					
Ambulance Replacements	225,000	-	235,000	-	245,000
Patient Simulator	25,000	-	-	-	-
Laptop Replacements	-	36,000	-	-	38,000
Heart Monitor Replacements	-	-	-	150,000	-
Automatic CPR Machines	-	60,000	-	-	-
Ambulance Cot Replacements	-	-	-	50,000	-
Mobile Data Computer Replacements	-	35,000	-	-	38,000
Cot Power Loader	-	75,000	-	50,000	-
Total Ambulance	250,000	206,000	235,000	250,000	321,000
Public Works-Engineering & GIS					
Aerial Orthophotos, Oblique, LiDAR	-	-	-	-	75,000
Total GIS	-	-	-	-	75,000

**CITY OF FOND DU LAC
CAPITAL PROJECTS DETAIL OVERVIEW
FOR THE YEARS 2015 THROUGH 2019**

	2015	2016	2017	2018	2019
Public Works-Streets					
Street Maintenance	200,000	200,000	200,000	200,000	200,000
Bridge Rehabilitation & Repair	260,000	270,000	280,000	290,000	290,000
Street Reconstruction	190,000	250,000	190,000	250,000	190,000
Street Restoration-Utility Repair	560,000	460,000	420,000	445,000	500,000
Sidewalk Program-City	80,000	85,000	85,000	90,000	90,000
Sidewalk Program-Private	255,000	260,000	265,000	265,000	265,000
Unimproved Street Program	116,000	-	86,000	-	100,000
West Johnson/Rolling Meadows Safety Improvements	212,000	-	-	-	-
USH 151 & CTH V & T Interchange & Overpass	20,000	40,000	-	-	-
C.T.H. "VV" Reconstruction (DOT Cost Share)	80,000	-	3,400,000	-	-
Arndt Street Bridge Replacement (DOT Cost Share)	150,000	150,000	100,000	-	1,200,000
Total Streets	2,123,000	1,715,000	5,026,000	1,540,000	2,835,000
Public Works-Storm Water					
Stormwater Pump Station Control Upgrades	50,000	50,000	50,000	50,000	50,000
Neighborhood Drainage Program	20,000	22,000	22,000	22,000	24,000
Storm Sewer Replacement-Utility Repair	272,000	255,000	280,000	297,000	335,000
Unimproved Street Program	62,000	-	46,000	-	53,000
Standby Generators for Pump Stations	278,000	408,700	263,500	263,500	-
Armor Banks of DeNevue Creek	200,000	125,000	-	-	-
Storm Water Pump & Motor Replacements	-	-	350,000	-	350,000
Total Storm Sewers	882,000	860,700	1,011,500	632,500	812,000
Public Works-Parks					
Pavilion Roof Replacement - LSP	25,000	-	-	-	-
Replace Asphalt on Road in Lakeside Park West	50,000	-	-	-	-
Pool Equipment Upgrade/Replacement (Both Pools)	75,000	-	-	-	-
Taylor Park Tennis Court Rebuild	175,000	-	-	-	-
Fountain Is Bridge Deck Replacements (2)	110,000	-	-	-	-
Franklin Park Addition	150,000	-	-	-	-
Resurface Fairgrounds Pool	-	200,000	-	-	-
Buttermilk Park Paths	-	45,000	-	-	-
South Park Ave Park Development	-	320,000	-	-	-
Cold Storage Shed & Greenhouse-LSP	-	-	94,000	-	-
Adelaide Park BMX Bike Area	-	-	60,000	-	-
River Front Path	-	-	60,000	-	-
Lake Front Path - LSP	-	-	80,000	-	-
Allen Street Bridge Replacement	-	-	-	90,000	-
Meadowlands Park Development	-	-	-	320,000	-
Butzen Park Playground Equipment & Surface	-	-	-	-	55,000
Buttermilk & Franklin Parks Basketball Courts	-	-	-	-	50,000
Hunters Grove Park Development	-	-	-	-	320,000
Total Parks	585,000	565,000	294,000	410,000	425,000
Public Works-Municipal Service Center					
Emergency Siren Replacements	20,000	40,000	42,000	42,000	44,000
Roof Repair-MSD	30,000	-	30,000	-	30,000
Lighting Control System-MSD	-	50,000	-	-	-
Asphalt Repair-MSD	-	30,000	34,000	16,500	-
Door Replacements-MSD	-	10,000	-	10,000	-
Total Municipal Service Center	50,000	130,000	106,000	68,500	74,000
Public Works-Capital Equipment					
Fleet	445,000	455,000	500,000	530,000	525,000
Parks	65,000	77,000	90,000	60,000	80,000
Sanitation	300,000	-	300,000	-	300,000
Engineering	25,000	-	30,000	-	-
Total Capital Equipment	835,000	532,000	920,000	590,000	905,000

**CITY OF FOND DU LAC
CAPITAL PROJECTS DETAIL OVERVIEW
FOR THE YEARS 2015 THROUGH 2019**

	2015	2016	2017	2018	2019
Harbor & Boating Facilities Improvements					
Lakeside West Restroom ADA	-	-	-	110,000	-
Lakeside West Fish Cleaning Station	-	-	-	50,000	-
Total Harbor & Boating Facilities	-	-	-	160,000	-
Wastewater Treatment System					
Capital Equipment Replacement	45,000	30,000	25,000	25,000	25,000
Sanitary Flow Meter Replacement	30,000	20,000	20,000	20,000	-
USH 151 & CTH V & T Project	50,000	-	-	-	-
Final Clarifier Wall Rehabilitation	157,000	-	-	-	-
Excess Flow Clarifier Floor Rehabilitation	-	170,000	176,000	-	-
Annual Clearwater Elimination	1,800,000	1,900,000	1,900,000	2,000,000	2,000,000
Modify Anoxic Zones-Phosphorus Removal	-	-	-	500,000	-
West Scott Street Sanitary Sewer Relay	-	-	-	-	825,000
Phosphorus Harvesting System	-	-	-	-	1,600,000
4th Aeration Tank-Phosphorus Removal	-	-	-	-	4,000,000
Total WCTS	2,082,000	2,120,000	2,121,000	2,545,000	8,450,000
Water Utility					
Capital Equipment Replacement	75,000	75,000	160,000	75,000	145,000
Chlorination of Wells	60,000	60,000	60,000	60,000	60,000
Lower Services that Freeze	25,000	25,000	25,000	25,000	25,000
Annual Water Meter Additions & Replacements	80,000	80,000	80,000	80,000	80,000
4-inch Main Replacement-City Wide	175,000	175,000	175,000	175,000	175,000
Well Renovation & Pump Work	250,000	250,000	250,000	250,000	250,000
Expansion of North Well Field	500,000	1,500,000	-	-	-
Annual Main Replacement Program	1,765,000	1,063,000	2,363,000	1,026,000	1,173,000
Total Water Utility	\$ 2,930,000	\$ 3,228,000	\$ 3,113,000	\$ 1,691,000	\$ 1,908,000
Transit					
Handi-Van Fleet Replacement	57,000	59,000	61,000	63,000	65,000
Bus Benches	38,500	-	-	-	-
Total Transit	\$ 95,500	\$ 59,000	\$ 61,000	\$ 63,000	\$ 65,000
TOTAL CAPITAL PROJECTS	\$ 13,051,500	\$ 12,432,700	\$ 15,044,500	\$ 8,412,000	\$ 16,377,000

**City of Fond du Lac
Capital Improvement Plan
For the Years 2015 through 2019
Summary of Projects Funded by General Operations**

DESCRIPTION	2015	2016	2017	2018	2019
Public Works					
Streets:					
Street Maintenance	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000
Bridge Rehabilitation & Repair	260,000	270,000	280,000	290,000	290,000
Street Reconstruction	190,000	250,000	190,000	250,000	190,000
Street Restoration-Utility Repair	560,000	460,000	420,000	445,000	500,000
Sidewalk Program-City	80,000	85,000	85,000	90,000	90,000
Total Streets	1,290,000	1,265,000	1,175,000	1,275,000	1,270,000
Storm Water:					
Stormwater Pump Station Control Upgrades	50,000	50,000	50,000	50,000	50,000
Neighborhood Drainage Program	20,000	22,000	22,000	22,000	24,000
Storm Sewer Replacement-Utility Repair	272,000	255,000	280,000	297,000	335,000
Total Storm Water	342,000	327,000	352,000	369,000	409,000
Engineering & GIS:					
Aerial Orthophotos, Oblique, LiDAR	-	-	-	-	75,000
Total Engineering & GIS	-	-	-	-	75,000
Municipal Service Center:					
Emergency Siren Replacements	20,000	40,000	42,000	42,000	44,000
Roof Repair-MSC	30,000	-	30,000	-	30,000
Lighting Control System-MSC	-	50,000	-	-	-
Asphalt Repair-MSC	-	30,000	34,000	16,500	-
Door Replacements-MSC	-	10,000	-	10,000	-
Total MSC	50,000	130,000	106,000	68,500	74,000
Total Public Works	1,682,000	1,722,000	1,633,000	1,712,500	1,828,000
Police					
Squad Replacement Program	265,000	240,000	240,000	200,000	225,000
Handgun Upgrade and Replacement	45,000	-	-	-	-
Portable Radio Replacement	87,000	87,000	87,000	87,000	87,000
Taser Replacement	-	30,000	-	-	-
Total Police	397,000	357,000	327,000	287,000	312,000
Fire					
Opticom System-Various Intersections	-	30,000	30,000	30,000	-
Building Repairs-Station 1	-	95,000	-	-	-
HVAC-Station 1	-	-	-	55,000	-
Replace Mobile Data Computers	-	-	-	-	60,000
Replace Thermal Imaging Camers	-	-	-	-	60,000
Replace Overhead Garage Doors-Sta 1 & 2	-	-	-	-	75,000
Total Fire	-	125,000	30,000	85,000	195,000
Total Projects Funded by General Operations	\$ 2,079,000	\$ 2,204,000	\$ 1,990,000	\$ 2,084,500	\$ 2,335,000

**City of Fond du Lac
Capital Improvement Plan
For the Years 2015 through 2019
Summary of Projects Funded by General Obligation Debt**

Project Description	2015	2016	2017	2018	2019
General Government					
Storage Area Network Upgrades	\$ 50,000	\$ -	\$ -	\$ 50,000	\$ -
Data Backup System Replacement	-	40,000	-	40,000	-
Data Center Air Conditioning Upgrade	30,000	-	-	-	-
Security Firewall Replacement	50,000	-	-	-	-
Network Access Control Protection	75,000	-	-	-	-
Fiber Upgrade from Govt Center to PD	40,000	-	-	-	-
Sungard Workorders/Fleet Software Upgrade	100,000	-	-	-	-
Total General Government	345,000	40,000	0	90,000	0
Police:					
SWAT Negotiator Telephone System	32,000	-	-	-	-
SWAT Entry Robot	-	80,000	-	-	-
Total Police	32,000	80,000	0	0	0
Fire					
Engine/Rescue Vehicle Replacement	650,000	-	-	-	-
Radio Replacement/Station Alerting System	25,000	425,000	-	-	-
Replace Self-Contained Breathing Apparatus	-	-	350,000	-	-
Emergency Generator-Station #3	-	50,000	-	-	-
Combination Fire/Police Training Facility	-	-	450,000	-	-
Total Fire	675,000	475,000	800,000	0	0
Streets:					
Sidewalk Program-Private	255,000	260,000	265,000	265,000	265,000
Unimproved Street Program	116,000	-	86,000	-	100,000
West Johnson/Rolling Meadows Safety Improvement	43,700	-	-	-	-
USH 151 & CTH V & T Interchange & Overpass	20,000	40,000	-	-	-
C.T.H. "VV" Reconstruction (DOT Cost Share)	40,000	-	663,000	-	-
Arndt Street Bridge Replacement (DOT Cost Share)	37,500	37,500	100,000	-	300,000
Total Streets	512,200	337,500	1,114,000	265,000	665,000
Storm Water:					
Unimproved Street Program	62,000	-	46,000	-	53,000
Standby Generators for Pump Stations	278,000	408,700	263,500	263,500	-
Armor Banks of DeNevue Creek	200,000	125,000	-	-	-
Storm Water Pump & Motor Replacements	-	-	350,000	-	350,000
Total Storm Sewers	540,000	533,700	659,500	263,500	403,000
Parks:					
Pavilion Roof Replacement - LSP	25,000	-	-	-	-
Replace Asphalt on Road in Lakeside Park West	50,000	-	-	-	-
Pool Equipment Upgrade/Replacement (Both Pools)	75,000	-	-	-	-
Taylor Park Tennis Court Rebuild	175,000	-	-	-	-
Fountain Is Bridge Deck Replacements (2)	110,000	-	-	-	-
Resurface Fairgrounds Pool	-	200,000	-	-	-
Buttermilk Park Paths	-	45,000	-	-	-
South Park Ave Park Development	-	160,000	-	-	-
Cold Storage Shed & Greenhouse-LSP	-	-	94,000	-	-
Adelaide Park BMX Bike Area	-	-	60,000	-	-
River Front Path	-	-	30,000	-	-
Lake Front Path - LSP	-	-	40,000	-	-
Allen Street Bridge Replacement	-	-	-	90,000	-
Meadowlands Park Development	-	-	-	160,000	-
Butzen Park Playground Equipment & Surface	-	-	-	-	55,000
Buttermilk & Franklin Parks Basketball Courts	-	-	-	-	50,000
Hunters Grove Park Development	-	-	-	-	160,000
Total Parks	435,000	405,000	224,000	250,000	265,000

**City of Fond du Lac
Capital Improvement Plan
For the Years 2015 through 2019
Summary of Projects Funded by General Obligation Debt**

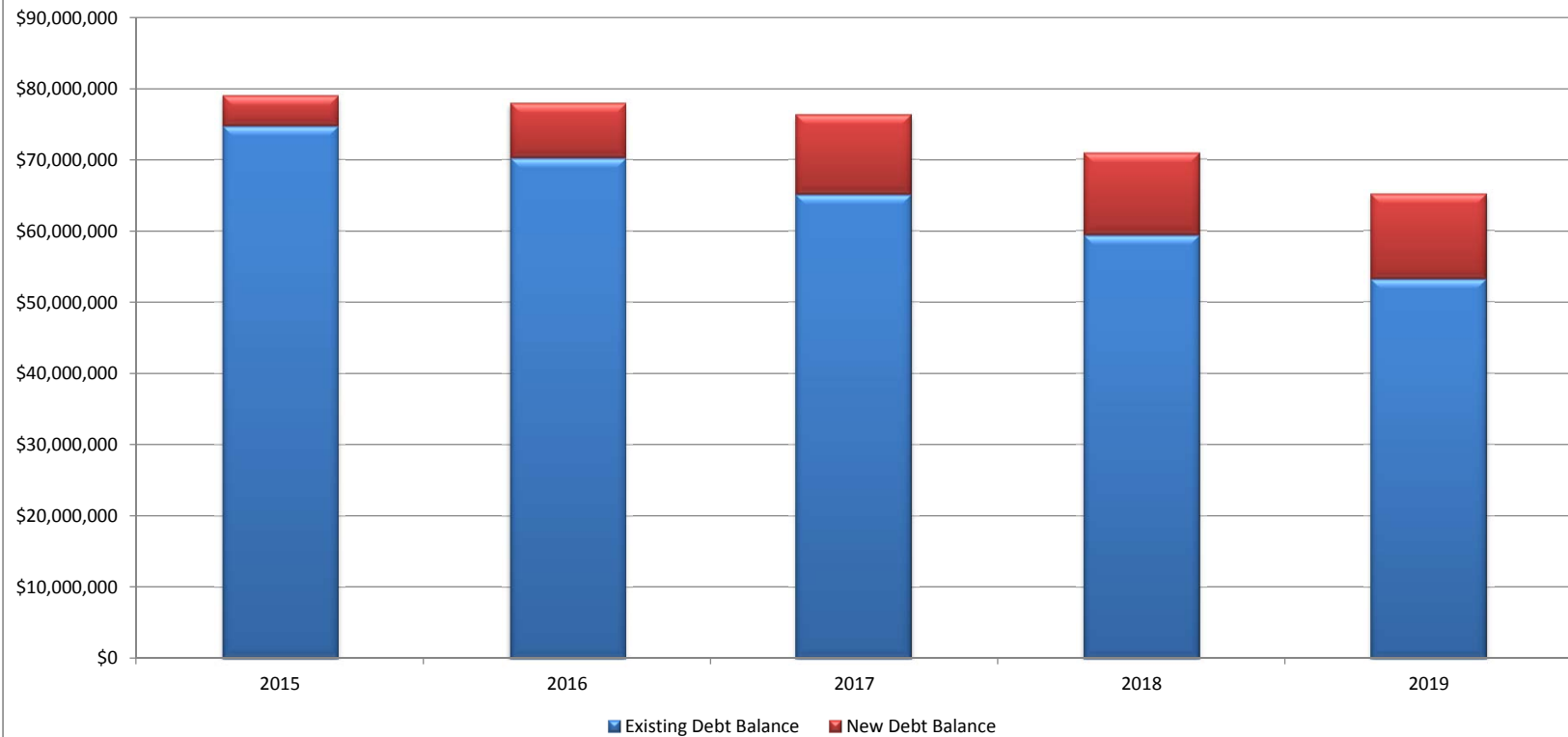
Project Description	2015	2016	2017	2018	2019
Community Development:					
DuCharme Parkway East Construction - City Share	50,000	-	-	-	-
Military Road Railroad Crossing	-	150,000	-	-	-
New Connector Street-TIF#10	120,000	1,300,000	-	-	-
Industrial Park Development-TIF#1C	1,600,000	-	1,000,000	-	-
Total Community Development	1,770,000	1,450,000	1,000,000	-	-
Library:					
Sorting Equipment	-	190,000	-	-	-
Total Library	-	190,000	-	-	-
Total Debt - All Projects	\$ 4,309,200	\$ 3,511,200	\$ 3,797,500	\$ 868,500	\$ 1,333,000
G.O. Debt - General City Projects	\$ 2,589,200	\$ 2,211,200	\$ 2,797,500	\$ 868,500	\$ 1,333,000
G.O. Debt - TIF Projects	1,720,000	1,300,000	1,000,000	-	-
Total G.O. Debt	\$ 4,309,200	\$ 3,511,200	\$ 3,797,500	\$ 868,500	\$ 1,333,000

**City of Fond du Lac
Capital Improvement Plan
For the Years 2015 through 2019
Summary of Other Funding Sources**

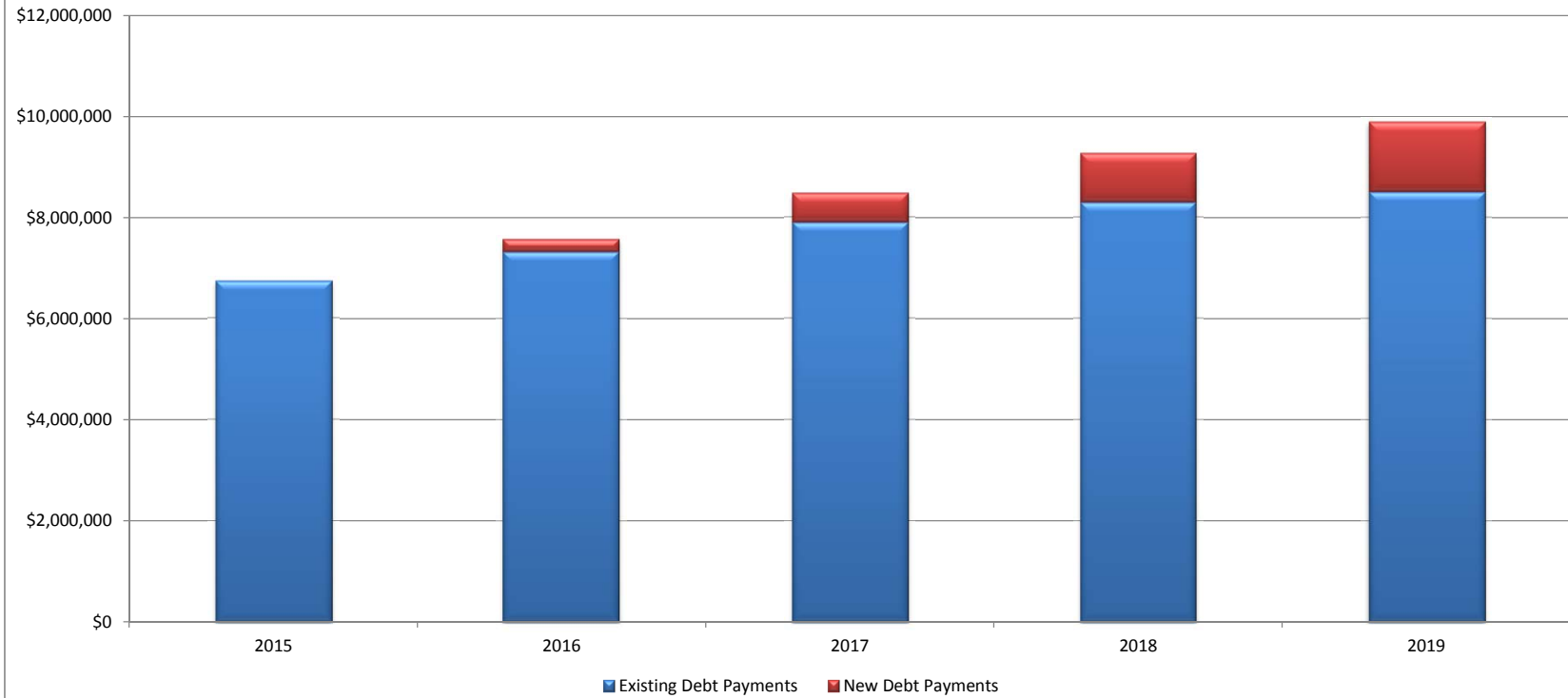
Project Description	2015	2016	2017	2018	2019
Federal/State Grants					
Public Works:					
Streets:					
West Johnson/Rolling Meadows Safety Improvements	\$ 168,300	\$ -	\$ -	\$ -	\$ -
C.T.H. "VV" Reconstruction (DOT Cost Share)	40,000	-	2,737,000	-	-
Arndt Street Bridge Replacement (DOT Cost Share)	112,500	112,500	-	-	900,000
Total Streets	320,800	112,500	2,737,000	-	900,000
Parks:					
Franklin Park Addition	75,000	-	-	-	-
South Park Ave Park Development	-	160,000	-	-	-
River Front Path	-	-	30,000	-	-
Lake Front Path - LSP	-	-	40,000	-	-
Meadowlands Park Development	-	-	-	160,000	-
Hunters Grove Park Development	-	-	-	-	160,000
Total Parks	75,000	160,000	70,000	160,000	160,000
Transit:					
Federal Capital Equipment Grant	76,400	47,200	48,800	50,400	52,000
Total Transit	76,400	47,200	48,800	50,400	52,000
Total Federal & State Grants-All funds	\$ 472,200	\$ 319,700	\$ 2,855,800	\$ 210,400	\$ 1,112,000
Available Capital Fund Balances:					
Ambulance					
Ambulance Replacements	\$ 225,000	\$ -	\$ 235,000	\$ -	\$ 245,000
Patient Simulator	25,000	-	-	-	-
Laptop Replacements	-	36,000	-	-	38,000
Heart Monitor Replacements	-	-	-	150,000	-
Automatic CPR Machines	-	60,000	-	-	-
Ambulance Cot Replacements	-	-	-	50,000	-
Mobile Data Computer Replacements	-	35,000	-	-	38,000
Cot Power Loader	-	75,000	-	50,000	-
Total Fire & Ambulance	250,000	206,000	235,000	250,000	321,000
Parks-Public Site Fees	75,000	-	-	-	-
Public Works-Capital Equipment Replacement	535,000	532,000	620,000	590,000	605,000
Public Works-Solid Waste Equipment Replacement	300,000	-	300,000	-	300,000
Total Public Works	910,000	532,000	920,000	590,000	905,000
Total Available Capital Fund Balances	\$ 1,160,000	\$ 738,000	\$ 1,155,000	\$ 840,000	\$ 1,226,000

City of Fond du Lac
Capital Improvement Plan
2015 - 2019
Appendices

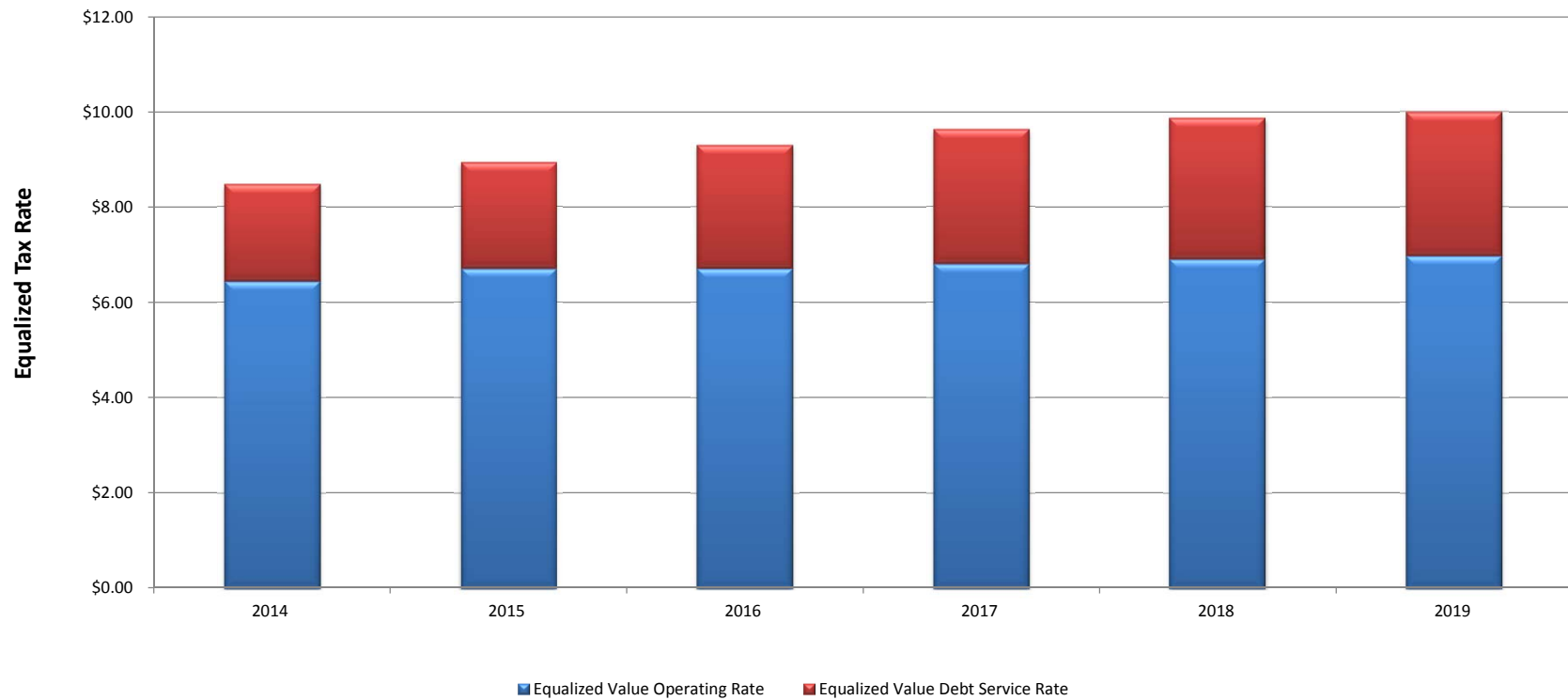
Appendix A
City of Fond du Lac
General Obligation Debt Balances
Existing Debt & New Debt



Appendix B
City of Fond du Lac
General Obligation Debt Payments
New Debt & Existing Debt

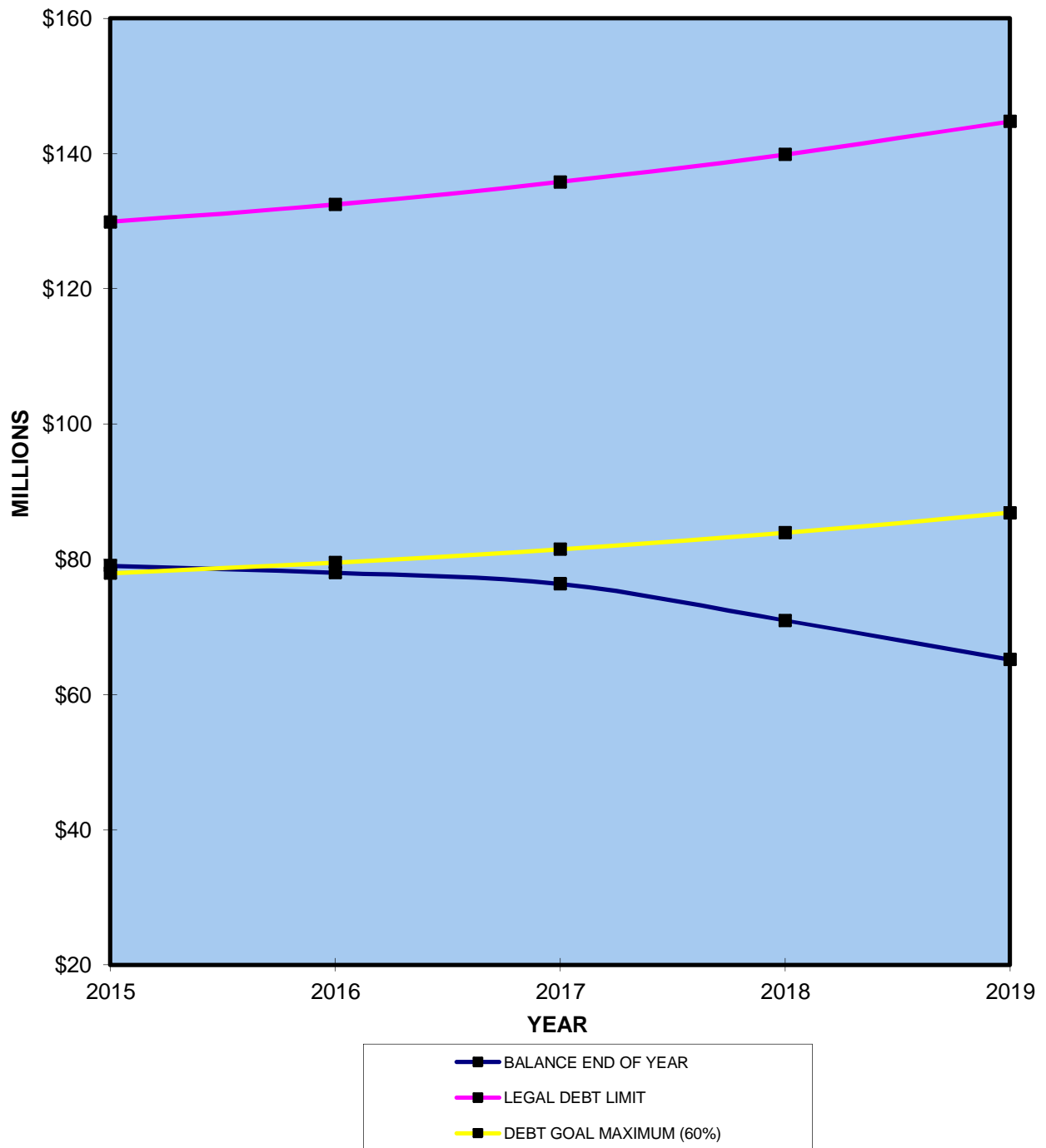


Appendix C
City of Fond du Lac
Projected Property Tax Rates
(Equalized Value Basis)

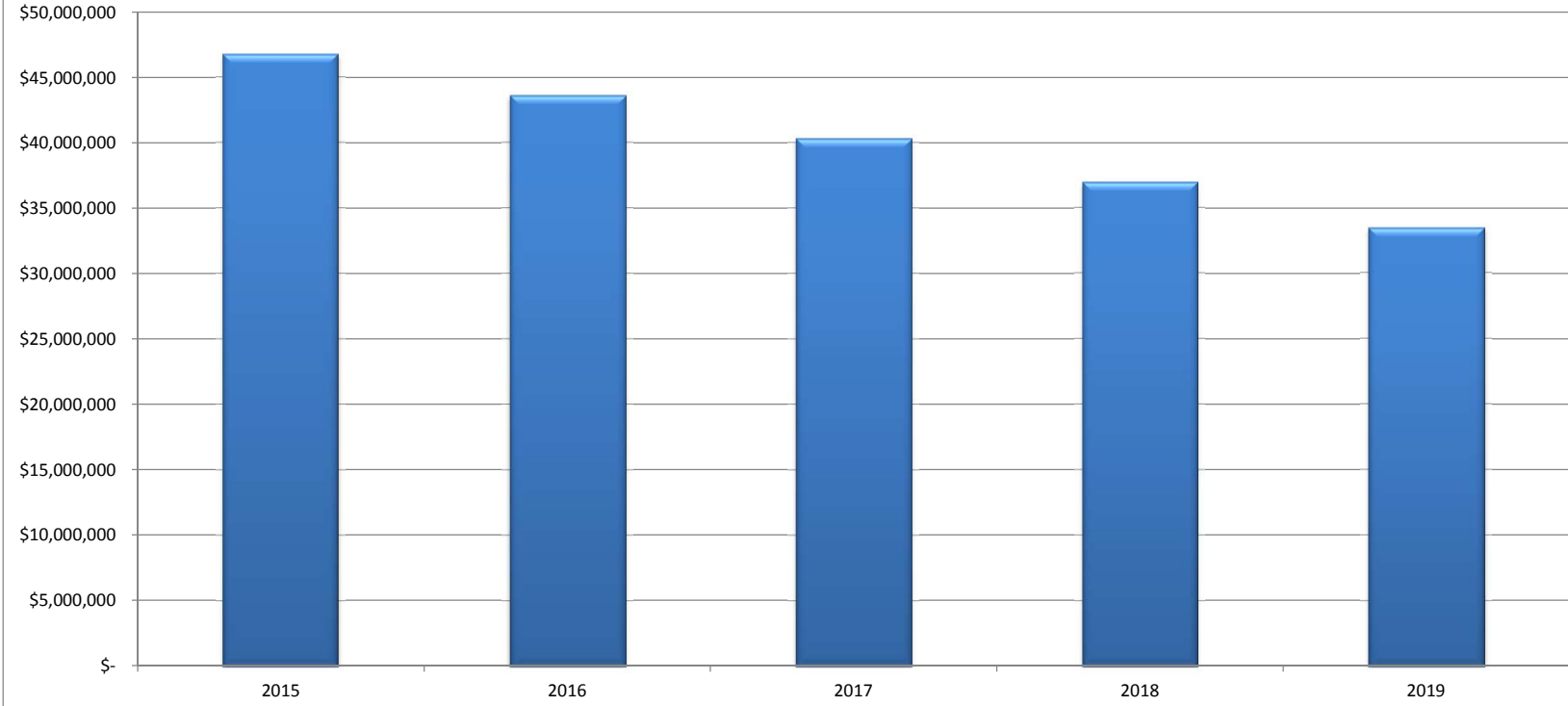


APPENDIX D
DEBT CHART
CITY OF FOND DU LAC

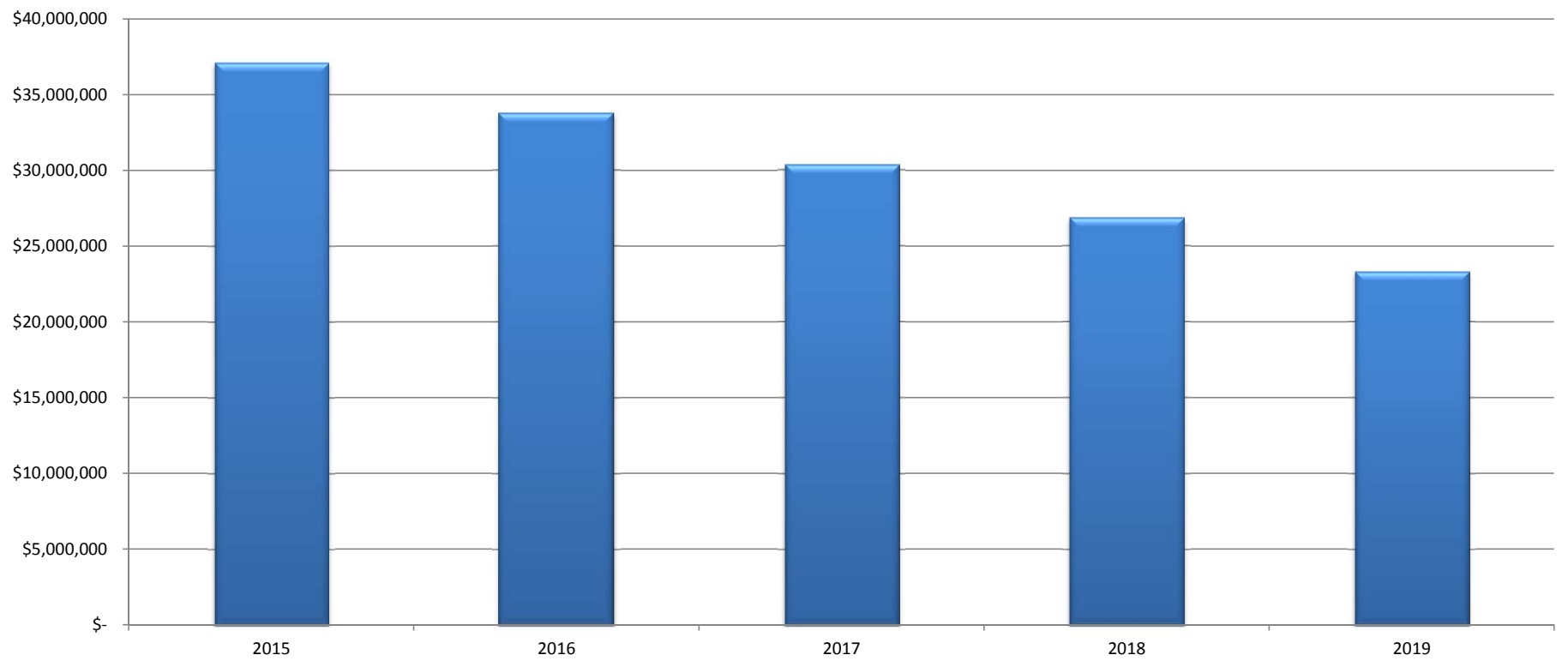
GENERAL OBLIGATION DEBT COMPARISON



Appendix E
City of Fond du Lac
Water Debt Balance



Appendix F
City of Fond du Lac
Wastewater Debt Balance



**APPENDIX G
CITY OF FOND DU LAC
CAPITAL IMPROVEMENT PLAN
FOR THE YEARS 2015 THROUGH 2019
PROJECTS BEYOND 2019**

PROJECT	AMOUNT
Military Road Reconstruction - Hickory to Western:	
Street Portion	1,600,000
Stormwater Portion	390,000
Country Lane Bridge Replacement	575,000
Fond du Lac Avenue STH 45 Reconstruction - National to 9th:	
Street Portion	1,600,000
Stormwater Portion	300,000
Main Street STH 45 Reconstruction - Merrill to Johnson:	
Street Portion	1,200,000
Stormwater Portion	540,000
	<u>\$ 6,205,000</u>