



# Comprehensive Annual Financial Report

City of Fond du Lac, Wisconsin Year Ended December 31, 2018

# Prepared by:

# City of Fond du Lac Comptroller Division

Tracy C. Salter, Director of Administration Tricia M. Davi, Deputy Comptroller/Treasurer Eileen M. Baus, Senior Accountant

# City of Fond du Lac Printing Division

Arlene A. Mand, Deputy Elections/Publications

# **INTRODUCTORY SECTION**

DECEMBER 31, 2018

# Table of Contents

INTRODUCTORY SECTION	
Table of Contents	1
Letter of Transmittal	4
Certificate of Achievement	8
Table of Organization	9
List of Principal Officials	10
INDEPENDENT AUDITORS' REPORT	11
MANAGEMENT'S DISCUSSION AND ANALYSIS	14
BASIC FINANCIAL STATEMENTS	
Government-wide Financial Statements	
Statement of Net Position	26
Statement of Activities	27
Fund Financial Statements	
Balance Sheet - Governmental Funds	29
Statement of Revenues, Expenditures and Changes in Fund Balances - Governmental Funds	32
Statement of Revenues, Expenditures and Changes in Fund Balance - Budget and Actual - General Fund	35
Statement of Net Position - Proprietary Funds	37
Statement of Revenues, Expenses and Changes in Net Position - Proprietary Funds	41
Statement of Cash Flows - Proprietary Funds	43
Notes to Basic Financial Statements	47
REQUIRED SUPPLEMENTARY INFORMATION	
Schedule of Proportionate Share of Net Pension Liability (Asset) - Wisconsin Retirement System	77
Schedule of Contributions - Wisconsin Retirement System	77
Schedule of Changes in total OPEB Liability and related Ratios	78
Notes to Required Supplementary Information	79

# **DECEMBER 31, 2018**

SUF	PPLEMENTARY INFORMATION	
	Combining Balance Sheet - Nonmajor Governmental Funds	80
	Combining Statement of Revenues, Expenditures and Changes in Fund Balances - Nonmajor Governmental Funds	83
	Schedule of Revenues, Expenditures and Changes in Fund Balance - Budget and Actual - Library Special Revenue Fund	86
	Schedule of Revenues, Expenditures and Changes in Fund Balance - Budget and Actual - City Grant Programs Special Revenue Fund	87
	Schedule of Revenues, Expenditures and Changes in Fund Balance - Budget and Actual - Harbor and Boating Facilities Special Revenue Fund	88
	Schedule of Revenues, Expenditures and Changes in Fund Balance - Budget and Actual - Solid Waste and Recycling Special Revenue Fund	89
	Schedule of Revenues, Expenditures and Changes in Fund Balance - Budget and Actual - Transit Special Revenue Fund	90
	Schedule of Revenues, Expenditures and Changes in Fund Balance - Budget and Actual - Hazmat Agreement Special Revenue Fund	91
	Schedule of Revenues, Expenditures and Changes in Fund Balance - Budget and Actual - Fuel Pump Maintenance Special Revenue Fund	92
	Schedule of Revenues, Expenditures and Changes in Fund Balance - Budget and Actual - TIF Districts Special Revenue Fund	93
	Schedule of Revenues, Expenditures and Changes in Fund Balance - Budget and Actual - Debt Service Fund	94
	Combining Statement of Net Position - Internal Service Funds	95
	Combining Statement of Revenues, Expenses and Change in Net Position - Internal Service Funds	96
	Combining Statement of Cash Flows - Internal Service Funds	97
	Schedule of Governmental Capital Assets - By Source	99
	Schedule of Governmental Capital Assets - By Function and Activity	100
	Schedule of Changes in Governmental Capital Assets - By Function and Activity	102

# DECEMBER 31, 2018

STATISTICAL SECTION	
Net Position by Component	103
Changes in Net Position	104
Fund Balances, Governmental Funds	106
Changes in Fund Balances, Governmental Funds	107
Assessed and Estimated Actual Value of Taxable Property	108
Principal Taxpayer	109
Property Tax Levies and Collections	110
Property Tax Rates and Tax Levies - Direct and Overlapping Governments	111
Ratio of Outstanding Debt by Type	112
Ratio of General Bonded Debt Outstanding	113
Computation of Legal Debt Margin	114
Computation of Direct and Overlapping Debt	115
Water Utility Revenue Bond Coverage	116
Wastewater Collection & Treatment System Revenue Bond Coverage	117
Demographic and Economic Statistics	118
Principal Employers	119
Full-time Equivalent City Government Employees by Function/Program	120
Operating Indicators by Function/Program	121
Capital Asset Statistics by Function/Program	122
ADDITIONAL INDEPENDENT AUDITORS' REPORT FOR BASIC FINANCIAL STATEMENTS	
Independent Auditors' Report on Internal Control Over Financial Reporting and on Compliance and	
Other Matters Based on an Audit of Financial Statements Performed in Accordance with	
Government Auditing Standards	123
FEDERAL AND STATE AWARDS	
Independent Auditors' Report on Compliance for Each Major Federal and State Program	
and on Internal Control Over Compliance Required by the Uniform Guidance and the	
State Single Audit Guidelines	125
Schedule of Expenditures of Federal Awards	127
Schedule of Expenditures of State Awards	129
Notes to the Schedules of Expenditures of Federal and State Awards	131
Schedule of Findings and Questioned Costs	132

July 31, 2019

City Council and Citizens of Fond du Lac City of Fond du Lac Fond du Lac, WI

We are pleased to present the Comprehensive Annual Financial Report (CAFR) of the City of Fond du Lac for the year ended December 31, 2018. Responsibility for both the accuracy of the data and the completeness and fairness of the presentation, including all disclosures, rests with the City. We believe the CAFR is accurate in all material aspects, that it is presented in a manner designed to fairly set forth the financial position and results of operations of the City as measured by the financial activity of its various funds, and that all disclosures necessary to enable the reader to gain maximum understanding of the City's financial affairs have been included.

Wisconsin State Statutes require an annual audit of the financial transactions and accounts of the City by an independent public accountant selected by the City Council. This requirement has been met with the inclusion of the auditor's opinion in this report.

CliftonLarsonAllen LLP, Certified Public Accountants, have issued an unmodified ("clean") opinion on the City of Fond du Lac's financial statements for the year ended December 31, 2018 which means that in the opinion of our independent auditor, the financial statements are fairly presented in conformity with generally accepted accounting principles. The independent auditor's report is located at the front of the financial section of this report.

The City is required to undergo an annual single audit to conform with the provisions of Title 2 U.S. Code of Federal Regulations (CFR) Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards and Wisconsin State Single Audit Guidelines. Information related to this single audit, including the schedule of expenditures of federal and state awards, schedule of findings and questioned costs, and reports of the independent certified public accountants on the internal control structure and compliance with applicable laws and regulations, is included in the Single Audit Section of this report.

This letter of transmittal complements the Management's Discussion and Analysis (MD&A) and should be read in conjunction with it. The City of Fond du Lac's MD&A immediately follows the independent auditor's report and provides a narrative introduction, overview and analysis of the basic financial statements.

# **Government Profile**

The City of Fond du Lac was incorporated in 1852 and is located in Fond du Lac County at the southern shore of Lake Winnebago, the largest inland lake in Wisconsin at 220 square miles. Five major highways lead into the City, which is approximately one hour from each of the largest cities in the State; Milwaukee, Madison and Green Bay. The City encompasses just over 20 square miles and serves a population of 42,951.

Governance is provided by a Council-Manager form of government with seven council members comprising the governing body. The council members are elected at large on an alternating basis for a term of two years, not to exceed three consecutive terms. The City of Fond du Lac provides a full range of municipal services, including police and fire protection, ambulance, parks, public works operations, parking and transit services, water and sewer utilities, community development, and general administrative services.

### Financial Information

### Reporting Entity

The City uses the criteria set forth by the Governmental Accounting Standards Board Statement No. 61 to determine the scope of the City's reporting entity. The financial reporting entity includes all the funds of the primary government.

### Accounting System and Internal Controls

The accounts of governmental entities such as the City are organized and operated on the basis of funds. A fund is an independent fiscal and accounting entity with a self-balancing set of accounts. These accounting entities are separated for the purpose of carrying on specific activities or attaining certain objectives and are used to aid management in demonstrating compliance with legal and contractual requirements.

Management of the City is responsible for establishing and maintaining an internal control structure designed to provide reasonable assurance regarding: 1) the safeguarding of assets against loss from unauthorized use or disposition, and 2) the reliability of the financial records for preparing financial statements in conformity with generally accepted accounting principles. The concept of reasonable assurance requires that judgments of management rely on estimates in the evaluation of such controls as to costs and benefits derived. All internal control evaluations occur within that cost to benefit framework.

We believe that the City's internal accounting controls adequately safeguard assets and provide reasonable assurance of the proper recording of financial transactions.

# **Budgetary Controls**

The City charter provides that the City Council shall adopt the annual budget prepared by the City's management. This budget is reviewed by the City Council and is formally adopted by the passage of a budget resolution. The City Manager is authorized to transfer budgeted amounts between budget accounts within a department. The level of control over budget adjustments varies for legally adopted budgets as follows: General Fund at division/department level and Debt Service Fund and Special Revenue Funds at the total fund level. Expenditures may not legally exceed appropriations at the above levels unless authorized by two-thirds vote of the City Council.

### Local Economy

The City of Fond du Lac unemployment rate dropped 6.7% from the previous year. The average 2018 unemployment rate was 2.8% for the City of Fond du Lac, 2.6% for Fond du Lac County and 3.0% for the State of Wisconsin.

In 2018, Fond du Lac continued to experience growth in residential, commercial and industrial development. There were 389 new housing units constructed, of which 209 units were one- and two-family and 180 were multi-family. Commercial and industrial growth continued in 2018 with \$40.5 million in construction of 23 new buildings and 159 additions and alterations.

Total equalized value (estimated fair market value) of real estate and personal property increased by 2.9% to \$2,894,535,500 in 2018 from 2017. Over the past 10 years, the City's equalized value has increased 8.2%.

Mercury Marine constructed a number of building additions at various plants, including a 14,137 square foot NVH building; a 25,153 square foot building addition to Plant 17; and a 3,000 square foot storage building.

Ellison Electric started construction on a new 17,101 square foot building on Willow Lawn Road that was annexed into the City.

McNeilus Steel constructed a 38,240 square foot building addition at their main facility on Larsen Drive.

CD Smith Construction started building their new 35,000 corporate headquarters in Ledgeview Business Park.

A new 5,906 square foot Career Construction Academy was built at the Fond du Lac High School.

The developer group that purchased Hotel Retlaw started a substantial renovation of the hotel into a 125-room independent hotel with restaurant, retail, spa, fitness and pool amenities.

A new 68 room Fairfield Inn started construction at their site off of I-41, near the newly re-branded Radisson Hotel (formerly the Holiday Inn).

Glacier Hills Credit Union constructed a new 2,300 square foot building on West Johnson Street.

The new mall owners, ATR Cornith, are working with Meijer to be part of the redevelopment of Forest Mall. Meijer received the necessary zoning approvals from the City.

Many other changes in 2018 will benefit the overall community. As a continuation of the Downtown Exploratory Committee's recommendation, the City undertook a placemaking initiative to enhance public spaces downtown. The Downtown Exploratory Committee had served in advisory capacity to the City Council to explore, study, investigate and recommend if and how downtown Fond du Lac could be better for the benefits of the City's residents, stakeholders and visitors.

# Long-term financial planning

Unassigned fund balance in the general fund (20.7% of the budgeted general fund expenditures) falls within the policy guidelines (i.e. a minimum of 15% of total General Fund expenditures for working capital purposes) set by the Council for budgetary and planning purposes.

The management of the City's capital improvements program is controlled using a long-range plan adopted by the City Council. The Capital Improvements Program projects the City's capital improvement needs for a five-year period and is reviewed and updated annually. The management and accounting of this plan are controlled using capital project funds. The primary sources of financing these improvements include general obligation debt, utility revenue debt, budgeted funds and revenue from Federal and State grants.

# Relevant financial policies

The City's debt policy was successful in ensuring that long-term debt was utilized appropriately and in a fiscally prudent manner by limiting long-term borrowing to capital improvements or other long-term projects which cannot and, appropriately should not, be financed from current revenues and/or funds established for equipment replacement. The City's debt policy guidelines were met by further limiting general obligation debt to 60% or less of the statutory debt limit. (Not to exceed 3% of the equalized value).

In accordance with the capital improvement plan policy, the City prepared and the City Council approved a five-year capital improvement plan which provides comprehensive planning, budget stability and analysis of the long-term capital needs of the City. The plan describes each capital project, estimates the project costs, prioritizes projects, identifies funding, considers alternatives, and estimates the impact on the annual budget.

The revenue policy ensures that one-time revenues shall not be used to fund continuous operating costs, except to manage a short-term spike in program costs, such as the phasing of a new or expanded program, making investments that have future payoffs, and to smooth out the impacts of significant state and/or federal funding reductions

# Major Initiatives

The budget for 2018 included a 4.5% increase in the property tax levy and no rate increases for residential garbage pickup or water and sewer utilities. The most significant issues facing the City for 2018 and beyond relate to the continuing effects of a very restrictive state-mandated property tax levy limit and increasing debt payments.

An on-going program of reconstructing the City's sanitary sewer system in an effort to eliminate the entrance of clear water into the sanitary sewer system continues to be funded and performed on an annual basis.

In 2018, TID number 22 was amended to include two additional commercial properties adjacent to the Hotel Retlaw. The start of the renovation of the hotel spurred additional interest in investment in two vacant properties that are located across the street from the hotel. One project involves two upper level market rate residential units with first floor commercial.

TID number 23 was created to assist with a significant expansion of a local manufacturer, Mid-States Aluminum. The TID is an industrial TID and will support two phases of expansion. Phase I, currently under construction, involves a new 39,000 square foot building addition for a new multi-million dollar extrusion press line.

TID number 24 was created to assist with the construction of new 35,000 square foot corporate headquarters for CD Smith Construction in a languishing industrial park, Ledgeview Business Park. The new corporate headquarters are approximately 20% larger than their current office space and will assist with recruiting additional employees and filling approximately 75 new positions.

2011 Wisconsin Act 10 eliminated most collective bargaining rights for City employees except public safety and Transit employees and continues to affect City operations and its annual budget. As of 2016, the police local union, the police supervisory association, the Transit union as well as non-represented employees, including decertified union employees, pay 50% of general Wisconsin State Retirement System (WRS) pension costs (the employee share) contributions. The Fire/Rescue local union and supervisory association 2016-2018 contracts started a phase-in of employee share of WRS contributions in 2018. Newly hired Fire/Rescue employees are required to pay a share of their WRS costs, which is the same rate as paid by general employees upon employment. Each year this has a larger budget impact as turnover occurs.

# Awards and Acknowledgement

### **Awards**

The City of Fond du Lac will submit this Comprehensive Annual Financial Report to the Government Finance Officers Association (GFOA) for the Certificate of Achievement for Excellence in Financial Reporting.

To be awarded this honor, the financial reporting entity must publish an easily readable and efficiently organized Comprehensive Annual Financial Report, whose contents conform to program standards. This report satisfies both generally accepted accounting principles and applicable legal requirements.

This is the twenty-third consecutive year the City of Fond du Lac has prepared a Comprehensive Annual Financial Report. The City received the Certificate of Achievement from the GFOA for the 1995 through 2017 Comprehensive Annual Financial Reports.

### Acknowledgment

The preparation of the CAFR could not have been accomplished without the professional, efficient and dedicated staff of the City of Fond du Lac Comptroller's Division. We would like to express our thanks to them and to the members of the City Council for their continued interest and support in the financial operations of the City.

Respectfully submitted,

Joseph P. Moore City Manager

Tracy C. Salter
Director of Administration

J. Chl

7



Government Finance Officers Association

# Certificate of Achievement for Excellence in Financial Reporting

Presented to

# City of Fond du Lac Wisconsin

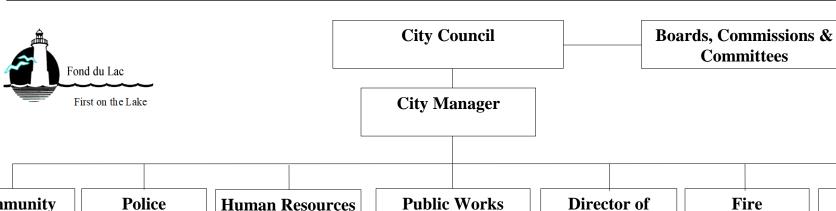
For its Comprehensive Annual Financial Report for the Fiscal Year Ended

**December 31, 2017** 

Christopher P. Morrill

Executive Director/CEO

# **Table of Organization**



Community Development Director	Police Chief	Human Resources Director/ City Attorney	Public Works Director
Community Development Inspections Senior Center Parking	Police	Human Resources City Attorney	Engineering Fleet Operations Construction & Maintenance Municipal Service Center Street Maintenance Snow/Ice Removal Stormwater Electrical Street Lighting Parks Tree Care Pools Solid Waste Recycling Harbor Fund Transit Water Utility

Public Works Director	
Engineering	
Fleet Operations	
Construction &	
Maintenance	
Municipal Service	
Center	
Street Maintenance	
Snow/Ice Removal	
Stormwater	
Electrical	
Street Lighting	
Parks	
Tree Care	
Pools	
Solid Waste	
Recycling	
Harbor Fund	
Transit	
Water Utility	
Wastewater Utility	

Director of Information Technology Services	Fire Chief	Direc Admin
Information Technology	Fire/Rescue	Comp Cl Elec Central C

# CITY OF FOND DU LAC

# List of Principal Officials

# December 31, 2018

# **Elected Officials**

		Term Expires
Karyn A. Merkel	City Council President	April, 2020
Catherine A. Block	City Council Vice-President	April, 2019
Gregory G. Giles	City Council Member	April, 2019
Brian T. Kolstad	City Council Member	April, 2019
Kay A. Miller	City Council Member	April, 2020
Benjamin G. Giles	City Council Member	April, 2020
Donna H. Richards	City Council Member	April, 2020

# **Non-Elected Officials**

Joseph P. Moore City Manager

Tracy C. Salter Director of Administration

Deborah S.R. Hoffmann City Attorney/Director of Human Resources

Jordan J. Skiff Director of Public Works

Dyann L. Benson Director of Community Development

David M. Zittlow IT Services Manger

William B. Lamb Chief of Police

Peter O'Leary Fire Chief

Jon Mark Bolthouse Public Library Director

Paul C. DeVries City Engineer

Margaret L. Hefter City Clerk

# **FINANCIAL SECTION**



# Independent auditors' report

To the City Council City of Fond du Lac, Wisconsin

### REPORT ON THE FINANCIAL STATEMENTS

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the City of Fond du Lac, Wisconsin (the "City") as of and for the year ended December 31, 2018, and the related notes to the financial statements, which collectively comprise the City's basic financial statements as listed in the table of contents.

### MANAGEMENT'S RESPONSIBILITY FOR THE FINANCIAL STATEMENTS

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### **AUDITORS' RESPONSIBILITY**

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditors consider internal control relevant to the City's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the City's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

### **OPINIONS**

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the City as of December 31, 2018, and the respective changes in financial position and, where applicable, cash flows thereof and the respective budgetary comparison for the General Fund for the year then ended in accordance with accounting principles generally accepted in the United States of America.



### **CHANGE IN ACCOUNTING PRINCIPLE**

As discussed in Note 3. H. to the financial statements, in 2018 the City adopted new accounting guidance, GASB Statement No. 75, *Accounting and Financial Reporting for Postemployment Benefits Other Than Pensions*. Our opinions are not modified with respect to this matter.

### PRIOR YEAR SUMMARIZED FINANCIAL INFORMATION

The 2017 financial statements were audited by Schenck SC, whose practice became part of CliftonLarsonAllen LLP as of January 1, 2019, and whose report dated July 30, 2018, expressed unmodified opinions on those respective financial statements of the governmental activities, the business-type activities, each major fund and the aggregate remaining fund information from which the prior year summarized financial information was derived.

# **OTHER MATTERS**

# **Required Supplementary Information**

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis on pages 14 through 25 and the schedules relating to pensions and other postemployment benefits on pages 77 through 78 be presented to supplement the basic financial statements. Such information, although not part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

### Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the City's basic financial statements. The introductory section, the financial information listed in the table of contents as supplementary information and statistical section are presented for purposes of additional analysis and are not a required part of the basic financial statements. The schedules of expenditures of federal and state awards are presented for purposes of additional analysis, as required by Title 2 U.S. *Code of Federal Regulations* (CFR) Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*, and the *State Single Audit Guidelines* issued by the Wisconsin Department of Administration, are also not a required part of the basic financial statements.

The supplementary information and the schedules of expenditures of federal and state awards are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the supplementary information, the schedules of expenditures of federal and state awards are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

The introductory and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we do not express an opinion or provide any assurance on them.

Schenck SC previously audited, in accordance with auditing standards generally accepted in the United States of America, the City of Fond du Lac, Wisconsin's basic financial statements for the year ended December 31, 2017, which are not presented with the accompanying financial statements and expressed unmodified opinions on the respective financial statements of the governmental activities, the business-type activities, each major fund and the aggregate remaining fund information. That audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the City of Fond du Lac, Wisconsin's basic financial statements as a whole. The 2017 actual amounts in the combining nonmajor fund financial statements are presented for purposes of additional analysis and are not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare used to prepare the 2017 basic financial statements. The report of Schenck SC stated that the information has been subjected to the auditing procedures applied in the audit of those basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In their opinion, the 2017 actual amounts in the combining nonmajor fund financial statements were fairly stated in all material respects in relation to the basic financial statements from which they have been derived.

# OTHER REPORTING REQUIRED BY GOVERNMENT AUDITING STANDARDS

In accordance with *Government Auditing Standards*, we have also issued our report dated July 30, 2019, on our consideration of the City's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the City's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the City's internal control over financial reporting and compliance.

CliftonLarsonAllen LLP

Clifton Larson Allen LLP

Sheboygan, Wisconsin July 30, 2019

# MANAGEMENT'S DISCUSSION AND ANALYSIS

MANAGEMENT'S DISCUSSION AND ANALYSIS DECEMBER 31, 2018

This section of the City of Fond du Lac's annual financial report presents our narrative overview and analysis of the financial activities of the City for the fiscal year ended December 31, 2018. We encourage readers to consider the information presented here in conjunction with the letter of transmittal at the front of this report and the City's financial statements which follow this section.

### Financial Highlights

- The City has strong general fund reserves and a moderate overall debt burden.
- A net positive budget variance for 2018 operations was experienced through both revenues and expenses.
- The assets and deferred outflows of the City exceeded the liabilities and deferred inflows of resources at December 31, 2018 by \$234.6 million. Of this amount, \$34.5 million is unrestricted net position and may be used to meet City obligations to citizens and creditors.
- City operations created a total net position increase of \$5.5 million over the January 1 net position. The business-type activities had a \$7.0 million increase while the governmental activities had a \$1.5 million decrease.
- The unrestricted net position of the governmental activities was \$10.3 million.
- The unrestricted net position of the business-type activities was \$24.2 million.
- The City's general fund balance increased by \$549,000. The fund balance was budgeted to decrease by \$1.1 million, resulting in a positive variance of \$1.6 million due to both revenues exceeding budgeted amounts and expenditures lower than budgeted spending in many areas. This positive budget variance will be helpful as the 2019 adopted budget anticipates using \$243,000 in general fund balance.
- The debt service fund balance increased \$139,000. The debt service fund was budgeted to have an increase in fund balance of \$120,000.
- During 2018, the City took several actions involving debt:
  - The City issued tax-exempt general obligation notes of \$3,800,000 to finance the Highway 45 Jurisdictional
    Transfer project roadway improvements. As part of returning this portion of the roadway to the jurisdiction of the
    City, the State will be giving funds to the City, which will then be used to make the required debt payments.
  - Tax exempt G.O. notes of \$9,025,000 were issued to fund the City's 2018 general capital improvements projects not funded by operating revenues or existing financial resources.
- The internal service fund for the self-funded City group health insurance benefits started 2018 with a net position of \$2.85 million and finished with a net position of \$2.87 million. Premium revenues decreased slightly due to fewer participants enrolled in the health plan. Expenditures, primarily medical claims, came in lower than budget and are responsible for the increase in net position for 2018.
- Other governmental funds had combined increases in fund balances of \$2.4 million. All nonmajor governmental funds had positive fund balances at December 31, 2018.
- During 2018, nonmajor capital project funds produced a net \$3.8 million increase in fund balance. Capital project
  funds contain large capital purchases and construction projects which are often funded for and completed in different
  years. The Parks Capital Projects Funds completed capital purchases and construction that were funded and started
  prior to 2018 which caused the net decrease in its fund balance. All other capital project funds had a net increase in
  fund balance due to the funding of projects that were not completed at year end.
- Nonmajor special revenue funds had an overall decrease in fund balance of \$1.5 million.
  - The Transit Fund had an increase in fund balance of \$76,000. \$23,000 was due to favorable prices on fuel, while \$59,000 was due to favorable budget variances in federal and state revenues. Unfavorable variances in wages and benefits due to staffing needs offset the fuel and revenue favorable variances.
  - The Community Development Block Grant loan repayments were less than loan project expenditures which contributed to the net decrease in fund balance of \$812,000. Larger community-based projects like the Fondy Food Pantry, transit shelter and bicycle rack placements were funded and completed in 2018, resulting in higher expenditure totals.
  - The Library Fund had a decrease in fund balance of \$21,000 due to planned maintenance projects in various expenditure accounts.
  - o The Solid Waste and Recycling fund had a decrease in fund balance of \$21,000 due to expenditures for the

MANAGEMENT'S DISCUSSION AND ANALYSIS DECEMBER 31, 2018

- Recycling program exceeding revenues. In the Solid Waste portion of the fund, revenues matched expenditures.
- The Residential Development Improvement Program Fund, experienced a \$34,000 decrease in fund balance due to consulting work done for a downtown placemaking study.
- The Highway 45 Transfer Fund captures State funds given to the City under a jurisdictional transfer agreement. The 2018 fund balance of \$200,000 will be used to offset debt costs of undertaking reconstruction on the transferred roads.
- The sixteen TIF Districts with activity in 2018 had a net fund balance decrease of \$641,000, but reported a \$1.4 million fund balance at the end of the year. As anticipated, the increment from TID 10 was sufficient so that borrowing was not required for the extension of street within the Fox Ridge Business Park and fund balance was used.

### Overview of the Financial Statement

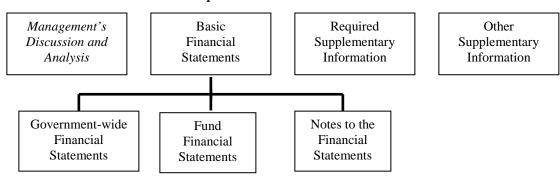
This annual report consists of four parts - management's discussion and analysis (this section), the basic financial statements, required supplementary information, and an optional section that presents combining statements for nonmajor governmental funds and internal service funds. The basic financial statements include two kinds of statements that present different views of the City:

- The first two statements are government-wide financial statements that provide both long-term and short-term information about the City's overall financial status.
- The remaining statements are fund financial statements that focus on individual parts of the City government and report the City's operations in more detail than the government-wide statements.
  - The governmental funds statements tell how general government services like public safety were financed in the short-term as well as what remains for future spending.
  - o Proprietary fund statements provide short and long-term financial information about the activities the government operates similar to businesses, such as the water and sewer system.

The financial statements also include notes that explain some of the information in the financial statements and provide more detailed data. The statements are followed by a section of required supplementary information that further explains and supports the information in the financial statements.

In addition to these required elements, we have included a section with combining statements that provide details about our nonmajor governmental funds, each of which are added together and presented in single columns in the basic financial statements.

# **Components of the Financial Section**



**Government-wide financial statements.** The government-wide financial statements are designed to provide readers with a broad overview of the City of Fond du Lac's finances, in a manner similar to a private-sector business.

MANAGEMENT'S DISCUSSION AND ANALYSIS DECEMBER 31, 2018

The statement of net position presents information on all of the City of Fond du Lac's assets and liabilities and deferred outflows/inflows of resources, with the difference reported as net position. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the City of Fond du Lac is improving or deteriorating.

The statement of activities presents information showing how the government's net position changed during the most recent fiscal year. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g., uncollected taxes and earned but unused vacation leave).

Both of the government-wide financial statements distinguish functions of the City of Fond du Lac that are principally supported by taxes and intergovernmental revenues (governmental activities) from other functions that are intended to recover all or a significant portion of their costs through user fees and charges (business-type activities). The governmental activities of the City of Fond du Lac include general government, public safety, public works, culture and recreation, community development and interest on long-term debt. The business-type activities of the City of Fond du Lac include the Water Utility and Wastewater Collection and Treatment System.

**Fund financial statements.** A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The City of Fond du Lac, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the City of Fond du Lac can be divided into two categories: governmental funds and proprietary funds.

Governmental funds. Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on near-term inflows and outflows of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year. Such information may be useful in evaluating a government's near-term requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures and changes in fund balances provide a reconciliation to facilitate this comparison between governmental funds and governmental activities. Data from the other sixteen governmental funds are combined into single, aggregated presentation. Individual fund data for each of these nonmajor governmental funds is provided in the form of combining statements elsewhere in this report.

The City of Fond du Lac adopts an annual appropriated budget for its general fund, debt service fund and certain special revenue funds. Budgetary comparison statements have been provided for these budgeted funds to demonstrate compliance with this budget.

Proprietary funds. The City of Fond du Lac maintains two types of proprietary funds. Enterprise funds are used to report the same functions presented as business-type activities in the government-wide financial statements. The City of Fond du Lac uses enterprise funds to account for its Water Utility and Wastewater Utility. The City of Fond du Lac uses internal service funds to account for the transactions of the City's self-funded employee health insurance program and the information technology fund. Because these activities predominantly benefits governmental rather than business-type functions, they have been included within governmental activities in the government-wide financial statements.

Proprietary funds provide the same type of information as the government-wide financial statements, only in more detail. The proprietary fund financial statements provide separate information for the Water Utility and Wastewater Utility, both of which are considered to be major funds of the City of Fond du Lac.

MANAGEMENT'S DISCUSSION AND ANALYSIS DECEMBER 31, 2018

# Government-wide Financial Analysis

# **Statement of Net Position**

Net position may serve over time as a useful indicator of a government's financial position. In the case of the City of Fond du Lac, assets and deferred outflows of resources exceeded liabilities and deferred inflows of resources by \$234,594,947 at the close of 2018.

By far, the largest portion of the City of Fond du Lac's net position, 79 percent, reflects its investment in capital assets, net of depreciation, less the outstanding debt that was used to acquire those assets. The following table presents a summary of the Statements of Net Position.

# **Net Position** (in thousands)

	Gov	ernmenta	1		Bus	siness-type	2		Total	
	Α	ctivities			A	ctivities				
		2018		2017		2018		2017	2018	2017
Current and other assets	\$	113,006	\$	103,874	\$	31,300	\$	30,014	\$ 144,306	\$ 133,888
Capital assets		139,441		136,756		188,202		186,104	 327,643	322,860
Total assets		252,447		240,630		219,502		216,118	 471,949	456,748
Deferred outflows of resource	es									
Pension		10,632		11,674		836		1,067	 11,468	12,741
Non-current liabilities		78,259		73,523		59,563		64,109	137,822	137,632
Current and other liabilities		58,591		58,439		10,622		10,237	69,213	68,676
Total liabilities		136,850		131,962		70,185		74,346	207,035	206,308
Deferred inflows of resources										
Property taxes		29,991		28,738		-		-	29,991	28,738
Pension related		10,955		4,591		841		509	11,796	5,100
Total deferred inflows		40,946		33,329		841		509	 41,787	33,838
Net position:										
Net investment in										
capital assets		62,629		62,209		121,668		115,427	184,297	177,636
Restricted		12,360		2,175		3,469		2,822	15,829	4,997
Unrestricted		10,294		22,629		24,175		24,081	 34,469	46,710
Total net position	\$	85,283	\$	87,013	\$	149,312	\$	142,330	\$ 234,595	\$ 229,343

MANAGEMENT'S DISCUSSION AND ANALYSIS DECEMBER 31, 2018

# **Statement of Activities**

The following table summarizes the changes in net position for the City of Fond du Lac for the fiscal year ended December, 31 2018.

# Changes in Net Position (in thousands)

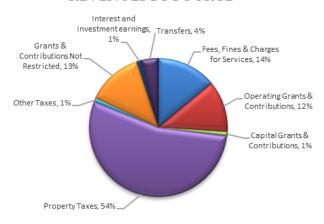
	Governmental Activities			Busines Activi	_	Total					
		2018		2017	2018		2017		2018		2017
Revenues:											
Program revenues:											
Fees, fines and charges for services	\$	7,582	\$	7,388	\$ 25,148	\$	25,088	\$	32,730	\$	32,476
Operating grants and contributions		6,608		6,297	-		-		6,608		6,297
Capital grants and contributions		308		469	551		-		859		469
General revenues:											
Property taxes		28,463		26,930	-		-		28,463		26,930
Other taxes		454		434	-		-		454		434
Federal and State grants and other											
contributions not restricted to											
specific functions		6,879		6,819	-		-		6,879		6,819
Interest and investment earnings		689		255	443		317		1,132		572
Miscellaneous		4		36	-		-		4		36
Gain on sale of asset		130		34	 -		19		130		53
Total revenues		51,117		48,662	26,142		25,424		77,259		74,086
Expenses:											
General government		3,732		4,457	-		-		3,732		4,457
Public safety		21,646		21,296	-		_		21,646		21,296
Public works		16,315		17,516	-		_		16,315		17,516
Culture and recreation		5,725		5,829	-		_		5,725		5,829
Community and development		4,548		3,002	-		-		4,548		3,002
Interest and fiscal charges		2,619		2,793	-		-		2,619		2,793
Water		-		-	8,167		9,119		8,167		9,119
Wastewater		-			 9,036		8,394		9,036		8,394
Total expenses		54,585		54,893	17,203		17,513		71,788		72,406
Increase (decrease) in net											
position before transfers		(3,468)		(6,231)	8,939		7,911		5,471		1,680
Transfers		1,945		1,922	(1,945)		(1,922)		-		-
Increase (decrease) in net position		(1,523)		(4,309)	6,994		5,989		5,471		1,680
Net position - 1/1 as originally stated		87,013		91,322	142,330		136,341		229,343		227,663
Cumulative effect of change in											
accounting principle		(207)		-	(12)		-		(219)		-
Net position - 12/31	\$	85,283	\$	87,013	\$ 149,312	\$	142,330	\$	234,595	\$	229,343

MANAGEMENT'S DISCUSSION AND ANALYSIS DECEMBER 31, 2018

# Governmental activities.

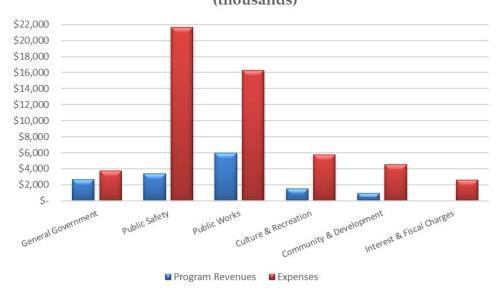
Revenues and transfers for the City's governmental activities were \$53.1 million. Property taxes are the largest source of governmental activity revenues at \$28 million, or 54 percent. The sources of revenues are shown in the pie graph below:

### REVENUES BY SOURCE



The bar graph below compares the activities and expenses by function. Public safety represents the largest expense at \$21.6 million or 40 percent. Public works is the next largest area of expense at \$16.3 million or 30 percent. The blue bars indicate the program revenues by function. The graph reflects that most of the expenses are not financed by program revenues, but rather by general property tax and other general revenues. Community Development includes the Inspections Division which collects significant revenues in the form of building permits. Public Safety includes ambulance services with fees billed to the patient. Public works program revenues includes state transportation aids for streets and highways, solid waste collection user fees, state recycling grants, and state and federal transit aids and user fees.

# Program Revenues and Expenses (thousands)



MANAGEMENT'S DISCUSSION AND ANALYSIS DECEMBER 31, 2018

# **Business-type activities.**

The business-type activities of the Water and Wastewater utilities increased the City's net position by \$7.0 million.

Water rate increases must be submitted to the Wisconsin Public Service Commission (PSCW) for approval. The last water rate increase was granted by the PSCW in 2015.

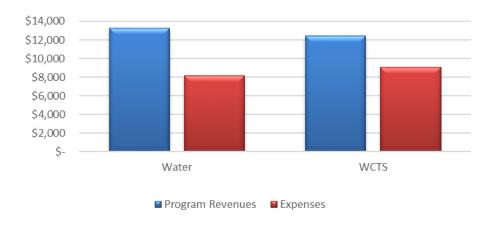
The last Wastewater Utility rate increase was implemented in 2009.

# REVENUES BY SOURCE



The bar graph below is typical of the activities of enterprise funds. The expenses are more than recovered by the program revenues.

Program Revenues & Expenses (thousands)



MANAGEMENT'S DISCUSSION AND ANALYSIS DECEMBER 31, 2018

### Financial Analysis of the Government's Funds

As noted earlier, the City of Fond du Lac uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

**Governmental funds.** The focus of the City of Fond du Lac's governmental funds is to provide information on near-term inflows, outflows, and balances of spendable resources. Such information is useful in assessing the City of Fond du Lac's financing requirements. In particular, unassigned fund balance may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year.

The general fund is the chief operating fund of the City of Fond du Lac. As a measure of the general fund's liquidity, it may be useful to compare both unassigned fund balance and total fund balance to total fund expenditures. The City Council has adopted a general fund working capital designation of 15 percent of the annual budgeted general fund appropriations. Unassigned general fund balance as of December 31, 2018 represents 21.3 percent of total actual 2018 general fund expenditures, while total fund balance represents 24.6 percent of that same amount. The unassigned fund balance includes the working capital goal of 15 percent of the 2019 budgeted expenditures. Total general fund balance increased by \$549,000 in 2018, significantly better than the budgeted decrease of \$1.1 million due to favorable budget variances for both revenues and expenditures.

**Proprietary funds.** The City of Fond du Lac's proprietary funds provide the same type of information found in the government-wide financial statements, but in more detail.

The total net position increased \$7.0 million during 2018 while the unrestricted net position decreased \$56,000 due largely to investment in capital assets from operations. Increases from large capital projects offset by annual depreciation costs has increased the net investment in capital assets \$6.2 million. Favorable experience with operating revenues has also contributed to the positive net position.

# General Fund Budgetary Highlights

The total difference between the original budget and the final amended budget was a net decrease in fund balance of \$410 million. The changes between original budget and the final budget were the result of \$144,000 in fund balance assigned and \$266,000 in the roll-over of encumbrances from 2017. The fund balance assigned was done in order to purchase property for redevelopment efforts. The encumbrance items were budgeted in previous years, but the purchase orders remained outstanding at the end of the year, so the funds remained in fund balance and were re-appropriated to the 2018 budget.

### General fund revenue and expenditure budget variances-explanation.

During this year, the net increase in fund balance was \$1.6 million higher than budget. The primary reasons for this are:

- Revenues produced a net \$862,000 positive budget variance.
  - Licenses and permits exceeded budget by \$297,000, due in large part to higher than anticipated building permits, plumbing permits, and plan review fees.
  - Special assessment revenues are recognized when paid. These revenues were \$292,000 lower than estimated in the budget process due to the timing of completing and billing the special assessment projects.
  - Intergovernmental revenues were \$23,000 higher than budgeted. Funding the City received from the State for various Forestry grants exceeded the original budget estimates.
  - Fines and forfeit revenues were \$117,000 higher than budgeted due to uncollectible Municipal Court fines now being processed through the State's Debt Collection system.
  - A net increase in ambulance billings accounted for \$159,000 of the \$227,000 positive budget variance in Public Charges for Services. This amount is net of the uncollectible accounts and the Medicare regulated write-offs.

MANAGEMENT'S DISCUSSION AND ANALYSIS DECEMBER 31, 2018

- Total expenditures provided for a net \$1.0 million favorable budget variance across all general fund divisions.
  - General government had an overall favorable variance of \$62,000.
    - Non-departmental insurance had an unfavorable budget variance of \$76,000 due to an increase in the estimated number of employee retirements.
    - Other savings were spread across several divisions due to efficiencies implemented and delays in filling vacancies.
  - Police saw an unfavorable budget variance of \$78,000. Wages and benefits accounted for \$217,000 of the variance, primarily in overtime costs. Favorable fuel and utility prices resulted in \$36,000 in savings when compared to budget. Savings in Information Technology services and liability insurances resulted in \$58,000 in savings. Smaller favorable variances in other operational accounts account for the difference in the final unfavorable variance.
  - Of the \$292,000 savings in the Fire and Rescue operation, \$30,000 was related to wage and benefit costs.
     Other outside services, liability insurances, information technology services, equipment repair and fuel favorable budget variances account for the balance.
  - o The department of public works had a net \$483,000 favorable variance.
    - Engineering, the municipal service center, stormwater maintenance and trees all experienced smaller favorable budget variances of a combined \$104,000 due to spending less on various operating accounts.
    - Highway maintenance saw a \$238,000 favorable variance and street lights saw a \$138,000 favorable variance due to the delay in some construction projects. These projects were under contract at the end of 2018, and were included in the encumbrance roll-overs.
  - Culture and recreation had an \$83,000 favorable variance.
    - Parks had a favorable budget variance of \$38,000 primarily due to the inability to hire interested long-term seasonal employees.
    - The senior center had a \$29,000 positive budget variance due to some maintenance projects costing less than anticipated, and other smaller variances in other operating accounts.
  - Community and development had a \$168,000 favorable variance.
    - City inspections was under budget \$68,000. A favorable variance of \$55,000 in other outside service costs for demolition work, and smaller favorable variances in other operating accounts contributed to the overall favorable variance.
    - Community development had a favorable variance of \$38,000 due to a staffing vacancy that was filled in the latter part of 2018.
    - Parking facilities was under budget \$61,000. Conversion of parking lot lights to LED resulted in a savings of \$11,000 and anticipated maintenance project savings of \$37,000 account for the majority of the variance.

MANAGEMENT'S DISCUSSION AND ANALYSIS DECEMBER 31, 2018

### Capital Asset and Debt Administration

### Capital assets.

The City of Fond du Lac's investment in capital assets for its governmental and business-type activities as of December 31, 2018, amounts to \$327,643,003 (net of accumulated depreciation). This investment in capital assets includes land and construction in progress, infrastructure, buildings, improvements other than buildings, and equipment.

# Capital Assets

(net of depreciation, in thousands)

	Governmental				Business-type							
		Activ	vitie	s	Activities				Total			
		2018 2017				2018		2017	2018			2017
Land and construction in progress	\$	10,220	\$	7,476	\$	5,361	\$	3,011	\$	15,581	\$	10,487
Infrastructure		104,813		105,348		98,022		94,843		202,835		200,191
Buildings and improvements		11,788		10,255		60,310		62,577		72,098		72,832
Land improvements		3,282		3,295		-		-		3,282		3,295
Machinery and equipment		9,337		10,382		24,510		25,673		33,847		36,055
Total	\$	139,440	\$	136,756	\$	188,203	\$	186,104	\$	327,643	\$	322,860

Capital assets net of depreciation increased by \$4.8 million, or 1.5 percent. The business-type activities had a net increase of \$2.1 million, with a water decrease of \$222,000 and a wastewater increase of \$2.3 million. Governmental capital assets, net of depreciation increased by \$2.7 million due largely to 2018 capital outlay additions outpacing depreciation expense.

Major governmental capital activity included street and stormwater infrastructure of \$4.5 million. Construction in progress at the end of the year includes the Public Safety Training Center and financial software upgrades with combined costs incurred of \$3.2 million. Additions and retirements of large pieces of public works equipment and squad cars are on a normal replacement schedule with no major changes planned.

Major business-type capital asset additions in the Water Utility included \$2.8 million of utility street reconstruction and \$93,000 for equipment. Significant Wastewater projects included \$2.5 million of utility street reconstruction, \$370,000 in plant and general equipment upgrades. Depreciation expense for 2018 was \$5.9 million which included \$3 million for water and \$2.9 million for wastewater.

Additional information on the City's capital assets can be found in Note 3. C. of the Notes to Basic Financial Statements.

# Long-term debt.

At the end of the current fiscal year, the City of Fond du Lac had total general obligation and revenue bond debt outstanding of \$149,204,095.

MANAGEMENT'S DISCUSSION AND ANALYSIS DECEMBER 31, 2018

# **Outstanding Debt - General Obligation and Revenue Bonds**

(in thousands)

	Governmental Activities					Busine Activ			Total			
		2018		2017		2018		2017		2018		2017
General obligation bonds	\$	50,900	\$	55,790	\$	-	\$	-	\$	50,900	\$	55,790
General obligation notes		31,880		20,475		-		-		31,880		20,475
Revenue bonds		-		-		66,424		70,542		66,424		70,542
Total	\$	82,780	\$	76,265	\$	66,424	\$	70,542	\$	149,204	\$	146,807

The total debt of the City of Fond du Lac increased \$2.4 million, or 1.6 percent during 2018.

- The City issued tax-exempt general obligation notes of \$9,025,000 to finance the portion of the City's 2018 general capital improvement projects not funded by operating revenues or existing financial resources.
- The City issued tax-exempt general obligation notes of \$3,800,000 to finance the Highway 45 Jurisdictional Transfer
  project roadway improvements. As part of returning this portion of roadway to the jurisdiction of the City, the State will
  be giving funds to the City. The City will then use those funds to make the required debt payments.

The City of Fond du Lac maintains an "AA-Stable" rating from Standard & Poor's for its general obligation debt. The revenue bonds of the water utility have been rated "A+/Stable" by Standard & Poor's.

State statutes limit the amount of general obligation debt a government entity may issue to 5 percent of its total equalized valuation. The current debt limitation for the City on December 31, 2018 was \$144,726,775, which was in excess of the net outstanding general obligation debt applicable to debt limitation of \$82,780,000. The available legal margin for new debt was \$61,697,848.

Additional information on the City's debt may be found in note 3. E. of the Notes to Basic Financial Statements.

# Economic Factors and Next Year's budgets and Rates

- The 2018 unemployment rate for the City of Fond du Lac was 2.8 percent, which is 6.7 percent lower than a year ago. The May 2019 unemployment rate is 2.5 percent, down 3.8 percent from last May.
- Population in the City of Fond du lac increased slightly from 2017 to 2018.
- The City's total 2018 property tax levy to fund the 2019 budget is up 4.9 percent. The equalized tax rate increased 1.8 percent.

MANAGEMENT'S DISCUSSION AND ANALYSIS DECEMBER 31, 2018

# Rates for the City's business-type activities for 2019 are as follows:

- The water utility had a 6.8 percent rate increase in December, 2015. This increase will be used to pay for capital
  expenditures such as replacing water mains in conjunction with road rehabilitation, and replacing and upgrading
  water filtration plant pumps.
- The wastewater utility rates remained the same from 2009 to 2018 with no proposed increases.

These factors were considered in preparing the City of Fond du Lac's budget for 2019.

# Requests for Information

This financial report is designed to provide a general overview of the City of Fond du Lac's finances and to demonstrate the City's accountability for the money it receives to our citizens, taxpayers, customers, and investors and creditors. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to the Director of Administration, City of Fond du Lac, 160 South Macy Street, PO Box 150, Fond du Lac, WI 54936-0150.

# **BASIC FINANCIAL STATEMENTS**

STATEMENT OF NET POSITION DECEMBER 31, 2018 WITH SUMMARIZED FINANCIAL INFORMATION AS OF DECEMBER 31, 2017

	Governmental	Business-type	Totals					
400570	Activities	Activities	2018	2017				
ASSETS	Ф 24.027.E26	¢ 40.405.704	Ф 44 440 04 <b>7</b>	Ф 00 0E4 404				
Cash and investments Receivables	\$ 34,037,526	\$ 10,405,721	\$ 44,443,247	\$ 36,251,101				
Taxes and special charges	51,611,867	3,112	51,614,979	51,663,233				
Delinquent taxes	823,670	3,112	823,670	613,659				
Accounts	1,223,966	5,870,192	7,094,158	6,996,023				
Special assessments	254,420	921,817	1,176,237	1,293,405				
Loans	5,444,027	-	5,444,027	5,525,428				
Other	-	343	343	281				
Internal balances	(411,270)	411,270	-	-				
Due from other governments	13,657,359	6,050,060	19,707,419	23,835,626				
Inventories and prepaid items	811,490	566,634	1,378,124	1,398,853				
Other noncurrent assets	· -	76,138	76,138	76,138				
Restricted assets								
Cash and investments	-	6,568,431	6,568,431	6,233,897				
Net pension asset	5,552,498	426,184	5,978,682	-				
Capital assets, nondepreciable	10,219,702	5,360,971	15,580,673	10,487,906				
Capital assets, depreciable, net	129,220,932	182,841,398	312,062,330	312,372,400				
Total assets	252,446,187	219,502,271	471,948,458	456,747,950				
DEFERRED OUTFLOWS OF RESOURCES								
Pension related amounts	10,280,307	787,742	11,068,049	12,740,692				
Other postemployment related amounts	351,666	47,954	399,620					
Total deferred outflows of resources	10,631,973	835,696	11,467,669	12,740,692				
LIABILITIES								
Accounts payable	2,045,227	870,716	2,915,943	2,973,366				
Accrued and other current liabilities	1,293,535	1,904,393	3,197,928	3,293,515				
Due to other governments	43,623,575	-	43,623,575	44,264,807				
Accrued interest payable	746,275	436,264	1,182,539	1,229,515				
Special deposits	626,136	1,600	627,736	488,823				
Unearned revenues	1,334,954	86,518	1,421,472	1,437,984				
Long-term obligations								
Due within one year	8,921,628	7,322,321	16,243,949	15,012,024				
Due in more than one year	76,397,908	59,309,282	135,707,190	134,311,847				
Net pension liability	-	-	-	1,616,496				
Other postemployment benefits	1,860,140	253,656	2,113,796	1,680,151				
Total liabilities	136,849,378	70,184,750	207,034,128	206,308,528				
DEFERRED INFLOWS OF RESOURCES								
Property taxes levied for subsequent year	29,991,479	-	29,991,479	28,737,678				
Pension related amounts	10,954,738	840,835	11,795,573	5,100,560				
Total deferred inflows of resources	40,946,217	840,835	41,787,052	33,838,238				
NET POSITION								
Net investment in capital assets	62,628,518	121,667,593	184,296,111	177,636,007				
Restricted for debt service	-	596,212	596,212	855,724				
Restricted for equipment replacement	-	2,446,587	2,446,587	1,966,553				
Restricted for community development and loans	6,807,159	-	6,807,159	2,174,764				
Restricted for pension assets	5,552,498	426,184	5,978,682	-				
Unrestricted	10,294,390	24,175,806	34,470,196	46,708,828				
Total net position	\$ 85,282,565	\$ 149,312,382	\$ 234,594,947	\$ 229,341,876				

The notes to the basic financial statements are an integral part of this statement.

STATEMENT OF ACTIVITIES FOR THE YEAR ENDED DECEMBER 31, 2018 WITH SUMMARIZED FINANCIAL INFORMATION FOR THE YEAR ENDED DECEMBER 31, 2017

		Program Revenues			
			Operating	Capital Grants	
		Charges for	Grants and	and	
Functions/Programs	Expenses	Services	Contributions	Contributions	
GOVERNMENTAL ACTIVITIES					
General government	\$ 3,732,198	\$ 2,680,806	\$ 9,831	\$ -	
Public safety					
Police	11,413,736	220,665	513,897	-	
Fire and rescue	10,231,849	1,957,224	687,924	-	
Public works	16,314,987	1,953,057	3,710,518	308,237	
Culture and recreation	5,725,394	554,945	957,313	-	
Community and development	4,547,770	215,478	728,745	-	
Interest and fiscal charges	2,618,981				
Total governmental activities	54,584,915	7,582,175	6,608,228	308,237	
BUSINESS-TYPE ACTIVITIES					
Water utility	8,167,128	12,882,550	-	385,543	
Wastewater utility	9,034,623	12,265,217		165,513	
Total business-type activities	17,201,751	25,147,767		551,056	
Total	\$ 71,786,666	\$ 32,729,942	\$ 6,608,228	\$ 859,293	

General revenues

Taxes

Property taxes

Other taxes

Federal and state grants and other contributions

not restricted to specific functions

Interest and investment earnings

Miscellaneous

Gain on sale of asset

**Transfers** 

Total general revenues and transfers

Change in net position

Net position - January 1, as originally reported

Cumulative effect of change in accounting principle

Net position - January 1, as restated

Net position - December 31

The notes to the basic financial statements are an integral part of this statement.

# Net (Expense) Revenue and Changes in Net Position

Governmental Business-ty		Tot	als		
Activities	Activities	2018 2017			
\$ (1,041,561)	\$ -	\$ (1,041,561)	\$ (2,167,015)		
(10,679,174)	-	(10,679,174)	(10,287,194)		
(7,586,701)	-	(7,586,701)	(7,763,820)		
(10,343,175)	-	(10,343,175)	(11,673,036)		
(4,213,136)	-	(4,213,136)	(4,269,184)		
(3,603,547)	-	(3,603,547)	(1,918,199)		
(2,618,981)		(2,618,981)	(2,659,600)		
(40,086,275)		(40,086,275)	(40,738,048)		
-	5,100,965	5,100,965	3,571,669		
	3,396,107	3,396,107	4,002,441		
	8,497,072	8,497,072	7,574,110		
(40,086,275)	8,497,072	(31,589,203)	(33,163,938)		
28,462,381	-	28,462,381	26,929,681		
454,154	-	454,154	433,384		
6,879,397	-	6,879,397	6,818,710		
688,413	443,467	1,131,880	571,454		
4,036	-	4,036	35,985		
129,917	-	129,917	53,019		
1,945,017	(1,945,017)				
38,563,315	(1,501,550)	37,061,765	34,842,233		
(1,522,960)	6,995,522	5,472,562	1,678,295		
87,012,564	142,329,312	229,341,876	227,663,581		
(207,039)	(12,452)	(219,491)			
86,805,525	142,316,860	229,122,385	227,663,581		
\$ 85,282,565	\$ 149,312,382	\$ 234,594,947	\$ 229,341,876		

BALANCE SHEET
GOVERNMENTAL FUNDS
DECEMBER 31, 2018
WITH SUMMARIZED FINANCIAL INFORMATION AS OF DECEMBER 31, 2017

	General	De	ebt Service	Go	Other overnmental Funds
ASSETS	<b>.</b> 40.074.507	•	04.070	•	40.055.000
Cash and investments	\$ 18,374,537	\$	21,073	\$	12,055,638
Receivables	25 104 462		9 570 000		7 0 47 405
Taxes and special charges	35,194,462		8,570,000		7,847,405
Delinquent taxes	823,670		-		-
Accounts	790,969		-		88,574
Special assessments	226,497		-		27,923
Loans	-		-		5,444,027
Due from other funds	558,798		-		-
Due from other governments	12,507,080		-		1,150,279
Inventories and prepaid items	784,385				11,185
Total assets	\$ 69,260,398	\$	8,591,073	\$	26,625,031
LIABILITIES, DEFERRED INFLOWS OF RESOURCES, AND FUND BALANCES Liabilities					
Accounts payable	\$ 584,576	\$		\$	663,036
Accounts payable Accrued and other current liabilities	1,191,860	φ	-	φ	67,822
Due to other funds	1,191,000		-		558,798
	- 42 622 575		-		556,796
Due to other governments	43,623,575		-		11 520
Special deposits Unearned revenues	614,616		-		11,520
Official revenues	58,230				1,276,724
Total liabilities	46,072,857				2,577,900
Deferred inflows of resources					
Property taxes levied for subsequent year	14,837,601		8,570,000		6,583,878
Loans receivable	-		-		5,444,027
Special assessments	529,879				<u> </u>
Total deferred inflows of resources	15,367,480		8,570,000		12,027,905
Fund balances					
Nonspendable	784,385		-		11,185
Restricted	· -		21,073		5,965,673
Committed	-		, -		6,042,368
Assigned	243,028		-		-
Unassigned	6,792,648		-		-
Total fund balances	7,820,061		21,073		12,019,226
	<u> </u>		<u> </u>		•
Total liabilities, deferred inflows					
of resources, and fund balances	\$ 69,260,398	\$	8,591,073	\$	26,625,031

The notes to the basic financial statements are an integral part of this statement.

Totals				
	2018	2017		
\$	30,451,248	\$	23,551,375	
	51,611,867 823,670		51,660,121 613,659	
	879,543		940,590	
	254,420		400,950	
	5,444,027		5,525,428	
	558,798		747,199	
	13,657,359		16,992,792	
	795,570		802,342	
\$	104,476,502	\$	101,234,456	
\$	1,247,612	\$	1,524,407	
	1,259,682		1,388,230	
	558,798		747,199	
	43,623,575		44,264,807	
	626,136		487,093	
	1,334,954		1,349,419	
	48,650,757		49,761,155	
	29,991,479		28,737,678	
	5,444,027		5,525,427	
	529,879		396,690	
	35,965,385		34,659,795	
	795,570		802,342	
	5,986,746		2,174,764	
	6,042,368		7,802,933	
	243,028		422,359	
	6,792,648		5,611,108	
	19,860,360		16,813,506	
\$	104,476,502	\$	101,234,456	

BALANCE SHEET
GOVERNMENTAL FUNDS
DECEMBER 31, 2018
WITH SUMMARIZED FINANCIAL INFORMATION AS OF DECEMBER 31, 2017

	2018	2017
RECONCILIATION TO THE STATEMENT OF NET POSITION		
Total fund balances as shown on previous page	\$ 19,860,360	\$ 16,813,506
Amounts reported for governmental activities in the statement of net position are different because:		
Capital assets used in governmental activities are not current financial resources and therefore are not reported in the funds.	139,440,634	136,756,096
Other long-term assets are not available to pay current period expenditures and therefore are deferred in the funds.	5,973,906	5,922,117
Net position of the internal service fund is reported in the statement of net position as governmental activities	3,089,774	3,047,402
Some deferred outflows and inflows of resources reflect changes in long-term liabilities and are not reported in the funds.  Deferred outflows related to pensions  Deferred inflows related to pensions	10,280,307 (10,954,738)	11,674,123 (4,591,271)
Deferred outflows related to other postemployment benefits	351,666	(4,551,271)
Internal service funds are used by management to charge the costs of insurance programs and information technology services to individual funds. The net expense of certain activities of internal service funds is reported with proprietary activities	(411,270)	(371,515)
Long-term liabilities are not due and payable in the current period and, therefore, are not reported in the funds.		
Bonds and notes payable	(82,780,000)	
Debt premium	(914,226)	
Compensated absences Net pension asset	(1,599,931) 5,552,498	(1,575,260) (1,493,518)
Other postemployment benefit	(1,860,140)	
Accrued interest on long-term obligations	(746,275)	
Net position of governmental activities as reported on the statement		
of net position (see page 26)	\$ 85,282,565	\$ 87,012,564

STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES GOVERNMENTAL FUNDS FOR THE YEAR ENDED DECEMBER 31, 2018 WITH SUMMARIZED FINANCIAL INFORMATION FOR THE YEAR ENDED DECEMBER 31, 2017

	<u>General</u>	Debt Service	Other Governmental Funds
DEVENUE			
REVENUES Taxes	\$ 15,456,682	\$ 7,705,067	\$ 5,754,786
Special assessments	108,237	\$ 7,705,007 -	φ 5,754,760 -
Intergovernmental	9,943,049	_	3,482,036
Licenses and permits	1,761,773	_	-
Fines and forfeits	487,268	_	_
Public charges for services	2,756,572	-	1,917,329
Intergovernmental charges for services	6,472	-	-
Miscellaneous	823,754		714,930
Total revenues	31,343,807	7,705,067	11,869,081
EXPENDITURES			
Current			
General government	2,859,148	-	72,044
Public safety	19,637,233	-	144,256
Public works	5,980,854	-	3,782,830
Culture and recreation	1,857,562	-	3,232,134
Community and development	1,499,548	-	1,900,461
Debt service			
Principal	-	6,310,000	- 4.450
Interest and fiscal charges	-	2,823,271	4,150
Capital outlay	<del>-</del>		13,202,924
Total expenditures	31,834,345	9,133,271	22,338,799
Deficiency of revenues under expenditures	(490,538)	(1,428,204)	(10,469,718)
OTHER FINANCING SOURCES (USES)			
Long-term debt issued	-	-	12,825,000
Premium on debt issued	-	347,620	-
Payment to current noteholder	-	-	-
Proceeds from sale of capital assets	36,668	-	93,473
Transfers in	1,984,273	1,219,929	3,226,181
Transfers out	(981,524)		(3,316,306)
Total other financing sources (uses)	1,039,417	1,567,549	12,828,348
Net change in fund balances	548,879	139,345	2,358,630
Fund balances - January 1	7,271,182	(118,272)	9,660,596
Fund balances - December 31	\$ 7,820,061	\$ 21,073	\$ 12,019,226

Totals				
2018		2017		
\$ 28,916,535	\$	27,363,065		
108,237		269,051		
13,425,085		13,048,834		
1,761,773		1,540,425		
487,268		350,905		
4,673,901		4,651,047		
6,472		6,388		
1,538,684		1,175,931		
50.047.055				
 50,917,955		48,405,646		
2,931,192		3,464,037		
19,781,489		19,081,135		
9,763,684		10,184,967		
5,089,696		4,816,143		
3,400,009		1,364,290		
6,310,000		5,435,000		
2,827,421		3,018,509		
 13,202,924		8,813,385		
63,306,415		56,177,466		
 (12,388,460)		(7,771,820)		
12,825,000		12,075,000		
347,620		255,564		
-		(7,050,000)		
130,141		42,718		
6,430,383		5,185,819		
(4,297,830)		(3,094,072)		
 15,435,314		7,415,029		
3,046,854		(356,791)		
 16,813,506		17,170,297		
\$ 19,860,360	\$	16,813,506		

STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES GOVERNMENTAL FUNDS FOR THE YEAR ENDED DECEMBER 31, 2018 WITH SUMMARIZED FINANCIAL INFORMATION FOR THE YEAR ENDED DECEMBER 31, 2017

	_	2018	 2017
RECONCILIATION TO THE STATEMENT OF ACTIVITIES			
Net change in fund balances as shown on previous page	\$	3,046,854	\$ (356,791)
Amounts reported for governmental activities in the statement of activities are different because:			
Governmental funds report capital outlays as expenditures. However, in the statement of activities the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense.  Capital assets reported as capital outlay in governmental fund statements Items reported as capital outlay, but not capitalized  Depreciation expense reported in the statement of activities		13,202,924 (2,698,836) (7,819,550)	5,705,319 - (7,644,418)
Net book value of disposals		-	(8,332)
Governmental funds do not present revenues that are not available to pay current obligations. In contrast, such revenues are reported in the statement of activities when earned.		51,789	94,527
Debt issued provides current financial resources to governmental funds, but issuing debt increases long-term liabilities in the statement of net position.  Repayment of bond principal is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the statement of net position.  Long-term debt issued  Premium on debt issued  Principal repaid		(12,825,000) (347,620) 6,310,000	(12,075,000) (255,564) 12,485,000
Some expenses reported in the statement of activities do not require the use of current financial resources and therefore are not reported as expenditures in the governmental funds:		2,2 2,2 2	,,
Accrued interest on long-term debt Amortization of premiums, discounts and loss on advance refunding Compensated absences Net pension asset		10,670 115,920 (24,671) 5,552,498	277,533 77,226 69,485
Net pension liability Deferred outflows of resources related to pensions Deferred inflows of resources related to pensions		1,493,518 (1,393,816) (6,363,467)	1,434,781 (4,743,203) 1,571,287
Other postemployment benefits  Deferred outflows of resources related to other postemployment benefits		(188,456) 351,666	132,479 -
Internal service funds are used by management to charge the costs of certain activities to individual funds. The net revenue (expense) of the internal service funds is reported with governmental activities.		2,617	(1,073,682)
Change in net position of governmental activities as reported in the statement of activities (see pages 27 - 28)	\$	(1,522,960)	\$ (4,309,353)

STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE BUDGET AND ACTUAL - GENERAL FUND FOR THE YEAR ENDED DECEMBER 31, 2018 WITH COMPARATIVE ACTUAL AMOUNTS FOR THE YEAR ENDED DECEMBER 31, 2017

				Variance Final Budget -	
		dget	A atual	Positive	2017
REVENUES	Original	Final	Actual	(Negative)	Actual
Taxes	\$ 15.427.678	\$ 15.427.678	\$ 15.456.682	\$ 29,004	\$ 14.699.438
Special assessments	\$ 15,427,678 400,000	\$ 15,427,678 400,000	\$ 15,456,682 108,237	\$ 29,004 (291,763)	\$ 14,699,438 269,051
•	9,920,138	9,920,138	9,943,049	(291,763) 22,911	9,733,039
Intergovernmental Licenses and permits	1,464,660	1,464,660	1,761,773	297,113	
Fines and forfeits		, ,	, ,	,	1,540,425
	370,000	370,000	487,268	117,268	350,905
Public charges for services	2,529,627	2,529,627	2,756,572	226,945	2,725,961
Intergovernmental charges	00.000	00.000	0.470	(40.500)	0.000
for services	20,000	20,000	6,472	(13,528)	6,388
Miscellaneous	350,070	350,070	823,754	473,684	429,853
Total revenues	30,482,173	30,482,173	31,343,807	861,634	29,755,060
EXPENDITURES					
General Government					
City council	94,429	94,429	88,861	5,568	94,052
City manager	221,109	222,200	217,021	5,179	209,410
Clerk	387,711	387,711	356,002	31,709	373,682
Elections	106,869	106,869	95,756	11,113	47,492
Board of review	2,700	2,700	1,311	1,389	1,106
Comptrollers	658,272	660,942	624,444	36,498	589,136
Central collections	89,442	89,442	86,816	2,626	99,877
Assessment	336,683	340,013	339,318	695	332,835
Attorney	277,966	280,946	269,473	11,473	242,027
Human resources	323,784	322,929	293,556	29,373	350,540
Animal control	111,283	111,283	111,283	-	110,181
Delinquent accounts	25,000	25,000	22,881	2,119	(26,600)
Non-departmental insurance	276,199	276,199	352,426	(76,227)	1,029,642
Total general government	2,911,447	2,920,663	2,859,148	61,515	3,453,380

STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE BUDGET AND ACTUAL - GENERAL FUND FOR THE YEAR ENDED DECEMBER 31, 2018
WITH COMPARATIVE ACTUAL AMOUNTS FOR THE YEAR ENDED DECEMBER 31, 2017

				Variance Final Budget -	
	Bud	dget		Positive	2017
	Original	Final	Actual	(Negative)	Actual
Public Safety					
Police	10,827,972	10,832,740	10,911,003	(78,263)	10,494,679
Fire	9,005,170	9,018,360	8,726,230	292,130	8,471,434
Total public safety	19,833,142	19,851,100	19,637,233	213,867	18,966,113
Public Works					
Engineering	912,461	836,052	801,558	34,494	783,580
Fleet operations	555,049	609,829	609,797	32	497,428
Construction and maintenance	1,609,929	1,604,479	1,603,740	739	1,511,782
Municipal service center	453,864	390,152	375,402	14,750	375,297
Highway maintenance	684,270	759,183	520,767	238,416	779,985
Snow and ice removal	222,100	228,100	228,061	39	335,464
Stormwater maintenance	451,318	605,172	584,328	20,844	391,465
Electrical	400,891	411,296	410,387	909	352,945
Street lights	433,800	478,700	340,567	138,133	351,323
Trees	540,483	540,483	506,247	34,236	676,427
Total public works	6,264,165	6,463,446	5,980,854	482,592	6,055,696
Culture and Recreation					
Parks	1,291,073	1,291,073	1,253,529	37,544	1,295,991
Fairgrounds pool	224,239	218,339	212,543	5,796	199,188
Taylor pool	99,734	105,634	95,391	10,243	88,703
Senior center	294,945	325,288	296,099	29,189	249,078
Total culture and recreation	1,909,991	1,940,334	1,857,562	82,772	1,832,960
Community and Development					
Community development	444,580	444,580	406,220	38,360	382,134
Inspections	641,750	641,750	574,038	67,712	548,676
Parking facilities	314,980	317,330	256,726	60,604	242,925
Economic development	257,000	263,599	262,564	1,035	201,747
Total community and					
development	1,658,310	1,667,259	1,499,548	167,711	1,375,482
Total Expenditures	32,577,055	32,842,802	31,834,345	1,008,457	31,683,631
Deficiency of revenues over (under)					
expenditures	(2,094,882)	(2,360,629)	(490,538)	1,870,091	(1,928,571)
OTHER FINANCING SOURCES (USES)					
Proceeds from sale of capital assets	2,500	2,500	36,668	34,168	14,227
Transfers in	1,997,458	1,997,458	1,984,273	(13,185)	1,952,399
Transfers out	(557,435)	(701,535)	(981,524)	(279,989)	(635,836)
Transiers out	(667,466)	(701,000)	(001,024)	(270,000)	(000,000)
Total other financing sources (uses)	1,442,523	1,298,423	1,039,417	(259,006)	1,330,790
Net change in fund balance	(652,359)	(1,062,206)	548,879	1,611,085	(597,781)
Fund balance - January 1	7,271,182	7,271,182	7,271,182		7,868,963
Fund balance - December 31	\$ 6,618,823	\$ 6,208,976	\$ 7,820,061	\$ 1,611,085	\$ 7,271,182

STATEMENT OF NET POSITION
PROPRIETARY FUNDS
DECEMBER 31, 2018
WITH SUMMARIZED FINANCIAL INFORMATION AS OF DECEMBER 31, 2017

	Enterp	rise Funds	Totals		
	Water	Wastewater			
	Utility	Utility	2018	2017	
ASSETS					
Current assets					
Cash and investments	\$ 1,897,679	\$ 8,508,042	\$ 10,405,721	\$ 8,968,326	
Receivables					
Taxes and special charges	3,112	-	3,112	3,112	
Customer accounts	3,276,351	2,593,841	5,870,192	6,032,794	
Special assessments	592,465	329,352	921,817	892,455	
Other	-	343	343	281	
Due from other governments	32,615	-	32,615	31,786	
Inventories and prepaid items	566,634		566,634	595,016	
Total current assets	6,368,856	11,431,578	17,800,434	16,523,770	
Noncurrent assets					
Restricted assets					
Cash and investments	4,121,844	2,446,587	6,568,431	6,233,897	
Due from other governments		6,017,445	6,017,445	6,808,548	
Total noncurrent assets	4,121,844	8,464,032	12,585,876	13,042,445	
Other assets					
Other assets	76,138	-	76,138	76,138	
Net pension asset	183,501	242,683	426,184		
Total other assets	259,639	242,683	502,322	76,138	
Capital assets					
Nondepreciable	387,830	4,973,141	5,360,971	3,011,484	
Depreciable, net	78,405,994	104,435,404	182,841,398	183,092,726	
Total capital assets	78,793,824	109,408,545	188,202,369	186,104,210	
Total assets	89,544,163	129,546,838	219,091,001	215,746,563	
DEFERRED OUTFLOWS OF RESOURCES					
Pension related amounts	339,567	448,175	787,742	1,066,569	
Other postemployment related amounts	23,977	23,977	47,954		
Total deferred outflows of resources	363,544	472,152	835,696	1,066,569	

# Governmental Activities - Internal Service Funds

Internal Service Funds				
	2018		2017	
\$	3,586,279	\$	3,731,399	
	- 344,424		- 22,640	
	-		-	
	- -		2,500	
	15,920		1,495	
	3,946,623		3,758,034	
	-		-	
			-	
	_		-	
	-		-	
			-	
			-	
	-		-	
			-	
	-		-	
	3,946,623		3,758,034	
	-		-	
	<u> </u>			
			-	

STATEMENT OF NET POSITION
PROPRIETARY FUNDS
DECEMBER 31, 2018
WITH SUMMARIZED FINANCIAL INFORMATION AS OF DECEMBER 31, 2017

	Enterprise Funds		
	Water	Wastewater	
	Utility	Utility	
LIABILITIES			
Current liabilities			
Accounts payable	\$ 613,592	\$ 257,124	
Accrued and other current liabilities	1,851,359	53,034	
Accrued interest payable	330,033	106,231	
Special deposits	1,600	-	
Unearned revenue	66,026	20,492	
Compensated absences	41,010	55,817	
Current portion of long-term debt	-	3,699,862	
Payable from restricted assets			
Current portion of long-term debt	3,525,632		
Total current liabilities	6,429,252	4,192,560	
Long-term obligations, less current portion			
Revenue bonds	33,264,073	25,958,246	
Debt premium	86,963	-	
Net pension liability	-	-	
Other postemployment benefits	126,828	126,828	
Total long-term liabilities	33,477,864	26,085,074	
Total liabilities	39,907,116	30,277,634	
DEFERRED INFLOWS OF RESOURCES			
Pension related amounts	362,037	478,798	
NET POSITION			
Net investment in capital assets	41,917,156	79,750,437	
Restricted for debt serivce	596,212	-	
Restricted for equipment replacement	-	2,446,587	
Restricted for pension assets	183,501	242,683	
Unrestricted	6,941,685	16,822,851	
Total net position	\$ 49,638,554	\$ 99,262,558	

Adjustment to reflect the consolidation of internal service fund activities related to enterprise funds Net position of business-type activities as reported on the Statement of Net Position (see page 26)

#### **Governmental Activities -Internal Service Funds Totals** 2018 2017 2018 2017 870,716 797,617 655,430 793,529 \$ 33,853 32,240 1,904,393 1,875,781 436,264 472,570 1,600 1,600 86,518 85,959 22,962 96,827 101,350 25,379 3,699,862 3,494,534 3,525,632 3,411,620 10,236,943 856,849 710,632 10,621,812 59,222,319 63,659,939 110,680 86,963 122,978 253,656 215,506 59,562,938 64,109,103 70,184,750 74,346,046 856,849 710,632 840,835 509,289 121,667,593 115,427,437 596,212 855,724 2,446,587 1,966,553 426,184 23,764,536 23,708,083 3,047,402 3,089,774 148,901,112 3,047,402 141,957,797 3,089,774 \$

371,515

142,329,312

411,270

149,312,382

STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET POSITION
PROPRIETARY FUNDS
FOR THE YEAR ENDED DECEMBER 31, 2018
WITH SUMMARIZED FINANCIAL INFORMATION FOR THE YEAR ENDED DECEMBER 31, 2017

	Enterprise Funds		
	Water Utility	Wastewater Utility	
OPERATING REVENUES	\$ 12.547.638	\$ 11,694,790	
Charges for services Other	\$ 12,547,638 331,455	570,427	
Outer	001,400	010,421	
Total operating revenues	12,879,093	12,265,217	
OPERATING EXPENSES			
Personal services	1,148,088	1,917,379	
Contractual services	738,252	1,934,171	
Materials and supplies	1,537,430	1,133,390	
Utilities	574,562	468,982	
Insurance claims and expenses	-	-	
Depreciation	2,965,709	2,927,572	
Taxes			
Total operating expenses	6,964,041	8,381,494	
Operating income (loss)	5,915,052	3,883,723	
NONOPERATING REVENUES (EXPENSES)			
Interest income	99,922	343,545	
Gain on disposal of capital assets	-	-	
Interest and fiscal charges	(1,223,754)	(672,217)	
Merchandising and jobbing	3,457	-	
Total nonoperating revenues (expenses)	(1,120,375)	(328,672)	
Income (loss) before contributions and transfers	4,794,677	3,555,051	
Capital contributions	385,543	165,513	
Transfers out	(1,945,017)	-	
	(1,010,011)		
Change in net position	3,235,203	3,720,564	
Net position - January 1, as originally reported	46,407,929	95,549,868	
Cumulative effect of change in accounting principle	(4,578)	(7,874)	
Net position - January 1, as restated	46,403,351	95,541,994	
Net position - December 31	\$ 49,638,554	\$ 99,262,558	

Change in net position, per above

Adjustment to reflect the consolidation of internal service fund activities related to enterprise funds

Change in net position of business-type activities as reported on the Statement of Activities (see pages 27 - 28)

Tota	als	Governmental Activities - Internal Service Funds		
2018	2017	2018	2017	
\$ 24,242,428 901,882	\$ 24,637,216 434,037	\$ 7,128,017 -	\$ 6,542,641 	
25,144,310	25,071,253	7,128,017	6,542,641	
3,065,467	3,023,227	542,826	512,357	
2,672,423	2,599,351	575,354	525,364	
2,670,820	2,755,922	288,151	238,761	
1,043,544	1,091,977	6,569	6,359	
E 902 291	- E 0E0 063	5,485,454	6,285,003	
5,893,281 	5,858,063 7,367			
15,345,535	15,335,907	6,898,354	7,567,844	
9,798,775	9,735,346	229,663	(1,025,203)	
443,467 -	317,217 18,634	- 245	- 334	
(1,895,971)	(2,056,439)	-	-	
3,457	15,824			
(1,449,047)	(1,704,764)	245	334	
8,349,728	8,030,582	229,908	(1,024,869)	
551,056	-	-	-	
(1,945,017)	(1,921,794)	(187,536)	(169,953)	
6,955,767	6,108,788	42,372	(1,194,822)	
141,957,797	135,849,009	3,047,402	4,242,224	
(12,452)				
141,945,345	135,849,009	3,047,402	4,242,224	
\$ 148,901,112	\$ 141,957,797	\$ 3,089,774	\$ 3,047,402	
\$ 6,955,767 39,755 \$ 6,995,522	\$ 6,108,788 (121,140) \$ 5,987,648			

STATEMENT OF CASH FLOWS
PROPRIETARY FUNDS
FOR THE YEAR ENDED DECEMBER 31, 2018
WITH SUMMARIZED FINANCIAL INFORMATION FOR THE YEAR ENDED DECEMBER 31, 2017

	Enterprise Funds		
	Water	Wastewater	
	Utility	Utility	
CASH FLOWS FROM OPERATING ACTIVITIES			
Cash received from customers	\$ 12,691,062	\$ 12,504,739	
Cash received from other	331,455	570,427	
Cash paid for employee wages and benefits	(2,083,439)	(1,891,007)	
Cash paid to suppliers	(1,536,002)	(3,625,032)	
Net cash provided (used) by operating activities	9,403,076	7,559,127	
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES			
Merchandising and jobbing	3,457	-	
Intergovernmental revenues	-	-	
Transfer out	(1,945,017)		
Net cash used by noncapital financing activities	(1,941,560)		
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES			
Acquisition of capital assets	(2,892,330)	(5,250,859)	
Capital contributions	359,204	162,490	
Sale of capital assets	-	3,588	
Proceeds from issuance of long-term debt	-	2,764,157	
Principal paid on long-term debt	(3,387,904)	(3,494,534)	
Interest paid on long-term debt	(1,269,972)	(686,021)	
Net cash provided (used) by capital and related financing activities	(7,191,002)	(6,501,179)	
CASH FLOWS FROM INVESTING ACTIVITIES			
Interest received	99,922	343,545	
Change in cash and cash equivalents	370,436	1,401,493	
Cash and cash equivalents - January 1	5,649,087	9,553,136	
Cash and cash equivalents - December 31	\$ 6,019,523	\$ 10,954,629	

## Governmental Activities -Internal Service Funds

Tot	als	Internal Ser	vice Funds		
2018	2017	2018	2017		
\$ 25,195,801 901,882	\$ 25,139,058 434,037	\$ 6,808,733	\$ 6,596,843		
(3,974,446)	(3,651,609)	(538,796)	(510,590)		
(5,161,034)	(5,397,715)	(6,227,766)	(6,953,869)		
16,962,203	16,523,771	42,171	(867,616)		
3,457	15,824	-	-		
-	(31,611)	-	-		
(1,945,017)	(1,921,794)	(187,536)	(169,953)		
(1,941,560)	(1,937,581)	(187,536)	(169,953)		
(8,143,189)	(7,870,669)	-	-		
521,694	995	-	-		
3,588	2,748,778	245	334		
2,764,157	- (0.004.000)	-	-		
(6,882,438)	(6,664,689)	-	-		
(1,955,993)	(2,139,107)				
(13,692,181)	(13,924,692)	245	334		
443,467	317,217	-	-		
1,771,929	978,715	(145,120)	(1,037,235)		
15,202,223	14,223,508	3,731,399	4,768,634		
\$ 16,974,152	\$ 15,202,223	\$ 3,586,279	\$ 3,731,399		

STATEMENT OF CASH FLOWS
PROPRIETARY FUNDS
FOR THE YEAR ENDED DECEMBER 31, 2018
WITH SUMMARIZED FINANCIAL INFORMATION FOR THE YEAR ENDED DECEMBER 31, 2017

	Enterprise Funds			unds
	Water		Wastewater	
		Utility		Utility
RECONCILIATION OF OPERATING INCOME (LOSS)				
TO NET CASH PROVIDED (USED) BY OPERATING ACTIVITIES				
Operating income (loss)	\$	5,915,052	\$	3,883,723
Adjustments to reconcile operating income (loss)				
to net cash provided (used) by operating activities				
Depreciation		2,965,709		2,927,572
Depreciation charged to operating accounts		148,161		-
Change in asset, liability and deferred				
outflows and inflows of resources		239,942		322,477
Pension		(237,710)		(311,452)
Other postemployment benefits		12,849		12,849
Change in operating assets and liabilities				
Accounts receivables		143,794		18,746
Due from other governments		(829)		791,103
Inventories and prepaid items		27,249		1,133
Accounts payable		166,809		(89,622)
Accrued and other current liabilities		19,741		8,871
Unearned revenue		459		100
Compensated absences		1,850		(6,373)
Net cash provided (used) by operating activities	\$	9,403,076	\$	7,559,127
Reconciliation of cash and cash equivalents				
to the statement of net position				
Cash and cash equivalents in current assets	\$	1,897,679	\$	8,508,042
Cash and cash equivalents in restricted assets		4,121,844	_	2,446,587
Total cash and cash equivalents	\$	6,019,523	\$	10,954,629

Noncash capital and related financing activities None

Totals			Governmental Activities - Internal Service Funds				
	2018		2017		2018		2017
\$	9,798,775	\$	9,735,346	\$	229,663	\$	(1,025,203)
	5,893,281 148,161		5,858,063 348,698		-		<del>-</del>
	562,419 (549,162) 25,698		303,000 (122,400)		- - -		- - -
	162,540 790,274 28,382 77,187 28,612 559 (4,523)		(170,554) 672,396 15,941 (24,183) (43,768)		(321,784) 2,500 (14,425) 142,187 1,613 - 2,417		9,630 (2,500) 50,802 97,888 (1,089) - 2,856
\$	16,962,203	\$	16,523,771	\$	42,171	\$	(867,616)
\$	10,405,721 6,568,431	\$	8,968,326 6,233,897	\$	3,586,279	\$	3,731,399 -
\$	16,974,152	\$	15,202,223	\$	3,586,279	\$	3,731,399

NOTES TO BASIC FINANCIAL STATEMENTS DECEMBER 31, 2018

### NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The basic financial statements of the City of Fond du Lac, Wisconsin (the "City"), have been prepared in conformity with accounting principles generally accepted in the United States of America (GAAP) as applied to government units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The significant accounting principles and policies utilized by the City are described below:

### A. REPORTING ENTITY

The City is a municipal corporation governed by an elected seven member council. In accordance with GAAP, the basic financial statements are required to include the City and any separate component units that have a significant operational or financial relationship with the City. The City has not identified any component units that are required to be included in the basic financial statements in accordance with standards established in GASB Statement No. 61.

#### **B. RELATED ORGANIZATION**

The City's officials are also responsible for appointing the members of the boards of another organization, but the City's accountability for this organization does not extend beyond making the appointments. Therefore, this organization is not included in the City's reporting entity. The City Council appoints all of the members of the following related organization:

The Housing Authority of the City of Fond du Lac (the "Authority") - The Authority was established by the City to administer the low and moderate income housing program funded by federal grants and rental income. Although board members of the Authority are appointed by the City Council, there is no financial interdependency with the City nor does the City have any significant influence over the Authority's operations. The City does not provide funding for the Authority. Additionally, the City does not hold title to any of the Authority's assets, nor does it have any right to the Authority's surpluses. The City has no legal obligation to fund the Authority's programs should grant funding no longer be available.

### C. GOVERNMENT-WIDE AND FUND FINANCIAL STATEMENTS

The government-wide financial statements (i.e., the statement of net position and the statement of activities) report information on all of the nonfiduciary activities of the City. For the most part, the effect of interfund activity has been removed from these statements. *Governmental activities*, which are primarily supported by taxes and intergovernmental revenues, are reported separately from *business-type activities*, which rely to a significant extent on fees and charges for services.

The statement of activities demonstrates the degree to which the direct expenses of a given function are offset by program revenues. *Direct expenses* are those that are clearly identifiable with a specific function or segment. *Program revenues* include 1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function. Taxes and other items not properly included among program revenues are reported instead as *general revenues*.

Separate financial statements are provided for governmental funds and proprietary funds. Governmental funds include general, special revenue, debt service and capital projects funds. Proprietary funds include enterprise and internal service funds. Major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements.

# NOTES TO BASIC FINANCIAL STATEMENTS DECEMBER 31, 2018

The City reports the following major governmental funds:

#### **General Fund**

This is the City's primary operating fund. It accounts for all financial resources of the general government, except those accounted for in another fund.

#### **Debt Service Fund**

This fund accounts for the resources accumulated and payments made for principal and interest on long-term general obligation debt of government funds.

The City reports the following major enterprise funds:

#### **Water Utility Fund**

This fund accounts for all activities necessary to provide water services to residential, commercial, and industrial customers within the City. Fund activities include administration, billing and collection, operations, construction, maintenance, financing, and related debt service.

#### **Wastewater Utility Fund**

This fund accounts for all activities necessary to provide sewer services to residential, commercial, and industrial customers of the City and various outlying sanitary districts. Fund activities include administration, operations, construction, and maintenance of the sewerage collection and treatment system, financing, and related debt service.

Additionally, the City reports the following fund type:

▶ Internal service fund account for health self-insurance and information technology provided to other departments of the City on a cost reimbursement basis.

#### D. MEASUREMENT FOCUS AND BASIS OF ACCOUNTING

The government-wide financial statements are reported using the *economic resources measurement focus* and the *accrual basis of accounting*, as are the proprietary fund financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenues as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the *current financial resources measurement focus* and the *modified accrual basis of accounting*. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be *available* when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the City considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

Revenues susceptible to accruals include intergovernmental grants, intergovernmental charges for services, public charges for services and interest. Other revenues such as licenses and permits, fines and forfeits and miscellaneous revenues are recognized when received in cash or when measurable and available.

As a general rule the effect of interfund activity has been eliminated from the government-wide financial statements. Exceptions to this general rule are payments-in-lieu of taxes and other charges between the City's water and wastewater functions and various other functions of the City. Elimination of these charges would distort the direct costs and program revenues reported for the various functions concerned.

NOTES TO BASIC FINANCIAL STATEMENTS DECEMBER 31, 2018

Amounts reported as *program revenues* include 1) charges to customers or applicants for goods, services, or privileges provided, and fees and fines, 2) operating grants and contributions, and 3) capital grants and contributions. Internally dedicated resources are reported as *general revenues* rather than as program revenues. Likewise, general revenues include all taxes.

Proprietary funds distinguish *operating* revenues and expenses from *nonoperating* items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the City's proprietary funds are charges to customers for services. Operating expenses for proprietary funds include the costs of services, administrative expenses, and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

When both restricted and unrestricted resources are available for use, it is the City's policy to use restricted resources first, then unrestricted resources, as they are needed.

# E. ASSETS, LIABILITIES, DEFERRED OUTFLOWS/INFLOWS OF RESOURCES, AND NET POSITION OR FUND BALANCE

#### 1. Cash and Investments

Cash and investments are combined in the financial statements. Cash deposits consist of demand and time deposits with financial institutions and are carried at cost. Investments are stated at fair value. Fair value is the price that would be received to sell an asset in an orderly transaction between market participants at the measurement date. For purposes of the statement of cash flows, all cash deposits and highly liquid investments (including restricted assets) with a maturity of three months or less from date of acquisition are considered to be cash equivalents.

### 2. Property Taxes and Special Charges/Receivable

Property taxes and special charges consist of taxes on real estate and personal property and user charges assessed against City properties. They are levied during December of the prior year and become an enforceable lien on property the following January 1. Property taxes are payable in various options depending on the type and amount. Personal property taxes and special charges are payable on or before January 31 in full. Real estate taxes are payable in full by January 31 or in two equal installments on or before January 31 and July 31. Real estate taxes not paid by January 31 are purchased by the County as part of the February tax settlement. Delinquent personal property taxes remain the collection responsibility of the City. Special charges not paid by January 31 are held in trust by the County and remitted to the City, including interest, when collected by the County.

In addition to its levy, the City also levies and collects taxes for the Fond du Lac School District, North Fond du Lac School District, Fond du Lac County, and Moraine Park Technical College. Tax settlements with each of the taxing units occurs fifteen day after each installment due date with the final settlement with the County on August 15.

#### 3. Accounts Receivable

Accounts receivable are recorded at gross amounts with uncollectible amounts recognized under the direct write-off method. An allowance for uncollectible accounts has been provided in the basic financial statements.

### 4. Special Assessments

Assessments against property owners for public improvements are generally not subject to full settlement in the year levied. Special assessments are placed on tax rolls on an installment basis. Revenue from special assessments recorded in governmental funds is recognized as collections are made.

# NOTES TO BASIC FINANCIAL STATEMENTS DECEMBER 31, 2018

## 5. Loans Receivable

The City has received federal and state grant funds for economic development and housing rehabilitation loan programs and has passed the funds to various businesses and individuals in the form of loans. The City records a loan receivable and expenditure when the loan has been made and the funds disbursed. No allowance for uncollectible accounts has been provided since it is believed that the amount of such allowance would not be material to the basic financial statements. In the governmental funds, the City records a deferred inflow of resources for the net amount of the receivable. As the loans are repaid, revenue is recognized. Any unspent loan proceeds are presented as restricted fund balance in the fund financial statements.

### 6. Interfund Receivables and Payables

During the course of operations, numerous transactions occur between individual funds for goods provided or services rendered. These receivables and payables are classified as "due from other funds" and "due to other funds".

The amount reported on the statement of net position for internal balances represents the residual balance outstanding between the governmental and business-type activities.

#### 7. Inventories

Inventories are recorded at cost, which approximates market, using the first-in, first-out method. Inventories consist of expendable supplies held for consumption. The cost is recorded as an expenditure at the time individual inventory items are consumed rather than when purchased.

Inventories of governmental funds in the fund financial statements are offset by nonspendable fund balance to indicate that they do not represent spendable available financial resources.

## 8. Prepaid Items

Payments made to vendors that will benefit periods beyond the end of the current fiscal year are recorded as prepaid items and are accounted for on the consumption method.

Prepaid items of governmental funds in the fund financial statements are offset by nonspendable fund balance to indicate that they do not represent spendable available financial resources.

### 9. Capital Assets

Capital assets, which include property, plant, equipment, and infrastructure assets, are reported in the applicable governmental or business-type activities columns in the government-wide financial statements. Capital assets are defined by the City as assets with an initial, individual cost of \$5,000 or higher and an estimated useful life in excess of a year. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated acquisition value at the date of donation.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend asset lives are not capitalized.

NOTES TO BASIC FINANCIAL STATEMENTS DECEMBER 31, 2018

Capital assets of the City are depreciated using the straight-line method over the following estimated useful lives:

	Governmental Activities	Business-type Activities
Assets	Ye	ars
Land improvements	15 - 20	15 - 20
Buildings	30 - 40	12 - 47
Machinery and equipment	2 - 20	5 - 45
Improvements other than buildings	-	25 - 77
Infrastructure	20 - 40	-

### 10. Compensated Absences

It is the City's policy to permit employees to accumulate earned but unused vacation and sick leave benefits in accordance with employee handbook policies and/or bargaining unit agreements. All vacation and sick leave is accrued when incurred in the government-wide and proprietary fund financial statements. A liability for these amounts is reported in the governmental funds in the fund financial statements only if they have matured, for example, as a result of employee resignations and retirements.

#### 11. Deferred Outflows/Inflows of Resources

Deferred outflows of resources are a consumption of net position by the government that is applicable to a future reporting period. Deferred inflows of resources are an acquisition of net position by the government that is applicable to a future reporting period. The recognition of those outflows and inflows as expenses or expenditures and revenues are deferred until the future periods to which the outflows and inflows are applicable.

Governmental funds may report deferred inflows of resources for unavailable revenues. The City reports unavailable revenues for special assessments, accounts receivable and loan receivables. These inflows are recognized as revenues in the government-wide financial statements.

## 12. Long-term Obligations

In the government-wide financial statements, and proprietary funds in the fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund statement of net position. Bond premiums and discounts are deferred and amortized over the life of the bonds. Bonds payable are reported net of the applicable bond premium or discount. Bond issuance costs are expensed as incurred.

In the fund financial statements, governmental funds recognize bond premiums and discounts, as well as bond issuance costs, during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts on debt issuances are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures.

## 13. Pensions

For purposes of measuring the net pension (asset)/liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the Wisconsin Retirement System (WRS) and additions to/deductions from WRS' fiduciary net position have been determined on the same basis as they are reported by WRS. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

NOTES TO BASIC FINANCIAL STATEMENTS DECEMBER 31, 2018

## 14. Other Postemployment Benefits Other Than Pensions (OPEB)

Defined Benefit Plan

For purposes of measuring the net OPEB liability, deferred outflows of resources and deferred inflows of resources related to OPEB, and OPEB expense, information about the fiduciary net position of the City's Other Postemployment Benefit Plan (the "Plan") and additions to/deductions from the Plan's fiduciary net position have been determined on the same basis as they are reported by the Plan. For this purpose, the Plan recognizes benefit payments when due and payable in accordance with the benefit terms.

#### 15. Fund Equity

Governmental Fund Financial Statements

Fund balance of governmental funds is reported in various categories based on the nature of any limitations requiring the use of resources for specific purposes. The following classifications describe the relative strength of the spending constraints placed on the purposes for which resources can be used:

- ▶ Nonspendable fund balance. Amounts that are not in spendable form (such as inventory, prepaid items, or long-term receivables) or are legally or contractually required to remain intact.
- ▶ **Restricted fund balance.** Amounts that are constrained for specific purposes by external parties (such as grantor or bondholders), through constitutional provisions, or by enabling legislation.
- ► Committed fund balance. Amounts that are constrained for specific purposes by action of the City Council.

  These constraints can only be removed or changed by the City Council using the same action that was used to create them.
- ▶ Assigned fund balance. Amounts that are constrained for specific purposes by action of City Council, in accordance with the City's adopted fund balance policy. Residual amounts in any governmental fund, other than the General Fund, are also reported as assigned.
- ▶ Unassigned fund balance. Amounts that are available for any purpose. Positive unassigned amounts are only reported in the General Fund.

The City has adopted a fund balance spend-down policy regarding the order in which fund balance will be utilized. Where applicable, the policy requires restricted funds to be spent first, followed by committed funds, and then assigned funds. Unassigned funds would be spent last.

Government-Wide and Proprietary Fund Statements

Equity is classified as net position and displayed in three components:

- ▶ **Net investment in capital assets.** Amount of capital assets, net of accumulated depreciation, and capital related deferred outflows of resources less outstanding balances of any bonds, mortgages, notes, or other borrowings that are attributable to the acquisition, construction, or improvement of those assets and any capital related deferred inflows of resources.
- ▶ Restricted net position. Amount of net position that is subject to restrictions that are imposed by 1) external groups, such as creditors, grantors, contributors or laws or regulations of other governments or 2) law through constitutional provisions or enabling legislation.
- ▶ Unrestricted net position. Net position that is neither classified as restricted nor as net investment in capital assets.

### F. USE OF ESTIMATES

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results could differ from those estimates.

NOTES TO BASIC FINANCIAL STATEMENTS DECEMBER 31, 2018

#### **G. PRIOR YEAR INFORMATION**

Comparative amounts for the prior year have been presented in the basic financial statements to provide an understanding of changes in the City's financial position and operations. The comparative amounts may be summarized in total and not at the level of detail required for a presentation in conformity with generally accepted accounting principles. Accordingly, such information should be read in conjunction with the government's financial statements for the year ended December 31, 2017, from which the summarized information was derived.

### H. RECLASSIFICATIONS

Certain amounts in the prior year financial statements have been reclassified to conform with the presentation in the current year financial statements with no change in previously reported net position, changes in net position, fund balance or changes in fund balance.

### **NOTE 2: STEWARDSHIP AND COMPLIANCE**

## A. BUDGETS AND BUDGETARY ACCOUNTING

The City follows these procedures in establishing the budgetary data reflected in the basic financial statements:

- On or about October 1, the City Manager submits to the City Council a proposed operating budget for the calendar
  year commencing the following January 1. The operating budget includes proposed expenditures and the means of
  financing them. After submission to the governing body, public hearings are held to obtain taxpayer comments.
   Following the public hearings, the proposed budget, including authorized additions and deletions, is legally enacted
  by City Council resolution.
- 2. Budgets are adopted on a basis consistent with accounting principles generally accepted in the United States of America for the general fund, debt service fund and special revenue funds, except for the Community Development Block Grant, Community Projects, Special Events, Property Insurance Deductible, Residential Development Improvement Program and Highway 45 Transfer Special Revenue Funds. Budget is defined as the originally approved budget plus or minus approved amendments. Individual amendments throughout the year were not material in relation to the original budget. Budget appropriations not expended during the year are closed to fund balance unless authorized by the governing body to be forwarded into the succeeding year's budget.
- 3. During the year, formal budgetary integration is employed as a management control device for all funds adopting a budget.
- 4. The budget as enacted includes total expenditures at the organization level. An organization can be a department, division, fund, or other activity. Expenditures cannot legally exceed appropriations at this level. The governmental funds have legally adopted budgets.

The City did not have any material violation of legal or contractual provisions for the fiscal year ended December 31, 2018.

NOTES TO BASIC FINANCIAL STATEMENTS DECEMBER 31, 2018

### **B. EXCESS OF EXPENDITURES OVER BUDGET APPROPRIATIONS**

The following expenditure accounts of the governmental funds had actual expenditures in excess of budget appropriations for the year ended December 31, 2018 as follows:

	Excess	
Funds	Expenditures	
General		
General government		
Non-departmental insurance	\$	76,227
Public safety		
Police		78,263
Special revenue		
Library		
Culture and recreation		34,558
City Grants		
Public safety		12,210
Harbor & Boating Facilities		
Culture and recreation		13,943
Solid waste & recycling		
Public works		217,750
TIF Districts		
General government		45,403
Debt service		
Interest and fiscal charges		316,919
-		

The above excess expenditure variances were funded using favorable revenue variances and available fund balance in the various fund.

### C. PROPERTY TAX LEVY LIMIT

Wisconsin state statutes provide for a limit on the property tax levies for all Wisconsin cities, villages, towns and counties. For the 2018 and 2019 budget years, Wisconsin Statutes limit the increase in the maximum allowable tax levy to the change in the City's January 1 equalized value as a result of net new construction. The actual limit for the City for the 2018 budget was 1.94%. The actual limit for the City for the 2019 budget was 1.34%. Debt service for debt authorized after July 1, 2005 is exempt from the levy limit. In addition, Wisconsin statutes allow the limit to be adjusted for the increase in debt service authorized prior to July 1, 2005 and in certain other situations.

NOTES TO BASIC FINANCIAL STATEMENTS DECEMBER 31, 2018

## **NOTE 3: DETAILED NOTES ON ALL FUNDS**

#### A. CASH AND INVESTMENTS

The City maintains various cash and investment accounts, including pooled funds that are available for use by all funds. Each fund's portion of these accounts is displayed on the financial statements as "Cash and investments".

Invested cash consists of deposits and investments that are restricted by Wisconsin Statutes to the following:

Time deposits; repurchase agreements; securities issued by federal, state and local governmental entities; statutorily authorized commercial paper and corporate securities; and the Wisconsin local government investment pool.

The carrying amount of the City's cash and investments totaled \$51,011,678 on December 31, 2018 as summarized below:

Petty cash and cash on hand	\$ 15,261
Deposits with financial institutions	24,296,255
Investments	26,700,162
	\$ 51,011,678
Government-wide statement of net position	
Cash and investments	\$ 44,443,247
Restricted cash and investments	6,568,431
	\$ 51,011,678

### **Fair Value Measurements**

The City categorizes its fair value measurements within the fair value hierarchy established by generally accepted accounting principles. The hierarchy is based on the valuation inputs used to measure the fair value of the asset. Level 1 inputs are quoted prices in active markets for identical assets; Level 2 inputs are significant observable inputs; Level 3 inputs are significant unobservable inputs. The City has the following fair value measurements as of December 31, 2018:

	Fair Value Measurements Using:				
	Lev	/el 1	Level 2		Level 3
Investments		_			_
U.S. Treasury securities	\$	-	\$ 13,249,270	\$	-
Federal Farm Credit Bank		-	4,189,613		-
Fond du Lac Area Foundation		-	-		83,220
Federal Home Loan Bank		-	2,397,737		-
Freddie Mac		-	2,278,678		-
Fannie Mae			4,372,663		-
	\$		\$ 26,487,961	\$	83,220

NOTES TO BASIC FINANCIAL STATEMENTS DECEMBER 31, 2018

The valuation methods for recurring fair value measurements are as follows:

Investment Type	Valuation Method
U.S Treasury securities	Institutional bond quotes - evaluations based on various market and industry inputs
Federal Farm Credit Bank	Institutional bond quotes - evaluations based on various market and industry inputs
Fond du Lac Area Foundation	Net asset value
Federal Home Loan Bank	Mortgage backed securities pricing - evaluations based on various market and industry inputs
Freddie Mac	Mortgage backed securities pricing - evaluations based on various market and industry inputs
Fannie Mae	Mortgage backed securities pricing - evaluations based on various market and industry inputs

Deposits and investments of the City are subject to various risks. Presented below is a discussion of the City's deposits and investments and the related risks.

#### **Custodial Credit Risk**

Custodial credit risk for *deposits* is the risk that, in the event of the failure of a depository financial institution, a government will not be able to recover its deposits or will not be able to recover collateral securities that are in the possession of an outside party. The custodial credit risk for *investments* is the risk that, in the event of the failure of the counterparty (e.g., broker-dealer) to a transaction, a government will not be able to recover the value of its investment or collateral securities that are in the possession of another party. Wisconsin statutes require repurchase agreements to be fully collateralized by bonds or securities issued or guaranteed by the federal government or its instrumentalities. The City does not have an additional custodial credit policy.

Deposits with financial institutions within the State of Wisconsin are insured by the Federal Deposit Insurance Corporation (FDIC) in the amount of \$250,000 for the combined amount of all time and savings deposits and \$250,000 for interest-bearing and noninterest-bearing demand deposits per official custodian per insured depository institution. Deposits with financial institutions located outside the State of Wisconsin are insured by the FDIC in the amount of \$250,000 for the combined amount of all deposit accounts per official custodian per depository institution. Deposits with credit unions are insured by the National Credit Union Share Insurance Fund (NCUSIF) in the amount of \$250,000 per credit union member. Also, the State of Wisconsin has a State Guarantee Fund which provides a maximum of \$400,000 per public depository above the amount provided by an agency of the U.S. Government. However, due to the relatively small size of the State Guarantee Fund in relation to the Fund's total coverage, total recovery of insured losses may not be available. This coverage has been considered in determining custodial credit risk.

As of December 31, 2018, \$25,864,303 of the City's deposits with financial institutions were in excess of federal and state depository insurance limits. \$22,438,808 was collateralized with securities held by the pledging financial institution in the City's name.

NOTES TO BASIC FINANCIAL STATEMENTS DECEMBER 31, 2018

### **Credit Risk**

Generally, credit risk is the risk that an issuer of an investment will not fulfill its obligation to the holder of the investment. This is measured by the assignment of a rating by a nationally recognized statistical rating organization. Wisconsin statutes limit investment in securities to the top two ratings assigned by nationally recognized statistical rating organizations. The City does not have an additional credit risk policy. Presented below is the actual rating as of the year-end for each investment type.

		Exempt				
		from			Not	
Investment Type	Amount	Disclosure	AAA	Aa	Rated	1
U.S. Treasury securities	\$13,249,270	\$13,249,270	\$ -	\$ -	\$	-
Federal Farm Credit Bank	4,189,613	-	4,189,613	-		-
Fond du Lac Area Foundation	83,220	-	-	-	83,2	220
Federal Home Loan Bank	2,397,737	-	2,397,737	-		-
Freddie Mac	2,278,678	-	2,278,678	-		-
Fannie Mae	4,372,663	-	4,372,663	-		-
Wisconsin local government						
investment pool	128,981				128,9	<u> 981</u>
Totals	\$26,700,162	\$13,249,270	\$13,238,691	_\$ -	\$ 212,2	<u> 201</u>

#### **Concentration of Credit Risk**

The investment policy of the City contains no limitations on the amount that can be invested in any one issuer. Investments in any one issuer (other than U.S. Treasury securities, mutual funds, and external investment pools) that represent 5% or more of total City investments are as follows:

			Percent of
		Reported	Total
Issuer	Investment Type	Amount	Investments
Federal Farm Credit Bank	Bonds	\$ 4,189,613	16%
Federal Home Loan Bank	Bonds	2,397,737	9%
Freddie Mac	Bonds	2,278,678	9%
Fannie Mae	Bonds	4,372,663	16%

## **Interest Rate Risk**

Interest rate risk is the risk that changes in market interest rates will adversely affect the fair value of an investment. Generally, the longer the maturity of an investment, the greater the sensitivity of its fair value to changes in market interest rates. The City's investment policy follows Wisconsin Statutes, which limit investment maturities to seven years, as a means of managing its exposure to fair value losses arising from increasing interest rates.

NOTES TO BASIC FINANCIAL STATEMENTS DECEMBER 31, 2018

Information about the sensitivity of the fair values of the City's investments to market interest rate fluctuations is provided by the following table that shows the distribution of the City's investments by maturity:

		Remaining Maturity (in Months)				
		12 Months	13 to 24	25 to 60	More Than	
Investment Type	Amount	or Less	Months	Months	60 Months	
U.S. Treasury securities	\$13,249,270	\$ 8,035,243	\$ 5,214,027	\$ -	\$ -	
Federal Farm Credit Bank	4,189,613	1,986,890	2,202,723	-	-	
Fond du Lac Area Foundation	83,220	83,220	-	-	-	
Federal Home Loan Bank	2,397,737	-	2,397,737	-	-	
Freddie Mac	2,278,678	993,260	1,285,418	-	-	
Fannie Mae	4,372,663	3,384,045	988,618	-	-	
Wisconsin local government						
investment pool	128,981	128,981				
Totals	\$26,700,162	\$14,611,639	\$12,088,523	\$ -	\$ -	

Investments with Fair Values Highly Sensitive to Interest Rate Fluctuations

The City's investments include the following investments that are highly sensitive to interest rate fluctuations (to a greater degree than already indicated in the information provided above):

Highly Sensitive Investments	Fair Value at Year End
Federal Farm Credit Bank	\$ 4,189,613
Federal Home Loan Bank	2,397,737
Freddie Mac	2,278,678
Fannie Mae	4,372,663

#### **Wisconsin Local Government Investment Pool**

The City has investments in the Wisconsin local government investment pool of \$128,981 at year-end. The Wisconsin local government investment pool (LGIP) is part of the State Investment Fund (SIF), and is managed by the State of Wisconsin Investment Board. The SIF is not registered with the Securities and Exchange Commission, but operates under the statutory authority of Wisconsin Chapter 25. The SIF reports the fair value of its underlying assets annually. Participants in the LGIP have the right to withdraw their funds in total on one day's notice. At December 31, 2018, the fair value of the City's share of the LGIP's assets was substantially equal to the carrying value.

#### **B. RESTRICTED ASSETS**

Restricted assets on December 31, 2018 totaled \$6,568,431 and consisted of cash and investments held for the following purposes:

Funds	Amount	Purpose Purpose
Enterprise		
Water utility		
Bond redemption	\$ 4,121,844	To be used to meet debt service requirements
Wastewater utility		
Equipment replacement	2,446,587	To be used for future equipment replacement
		needs
Total	\$ 6,568,431	

NOTES TO BASIC FINANCIAL STATEMENTS DECEMBER 31, 2018

## **C. CAPITAL ASSETS**

Capital asset activity for the year ended December 31, 2018 was as follows:

	Beginning Balance	Increases	Reclassification	Decreases	Ending Balance
Governmental activities:					
Capital assets, nondepreciable:					
Land	\$ 6,662,884	\$ -	\$ -	\$ -	\$ 6,662,884
Construction in progress	813,538	3,556,818		813,538	3,556,818
Total capital assets, nondepreciable	7,476,422	3,556,818		813,538	10,219,702
Capital assets, depreciable:					
Land improvements	10,516,795	364,553	-	-	10,881,348
Buildings and improvements	27,320,322	796,701	-	-	28,117,023
Machinery and equipment	26,330,275	2,100,737	-	1,062,279	27,368,733
Infrastructure	205,736,858	4,498,817		_	210,235,675
Subtotals	269,904,250	7,760,808		1,062,279	276,602,779
Less accumulated depreciation for:					
Land improvements	7,222,313	376,852	-	-	7,599,165
Buildings and improvements	17,065,595	707,368	(1,443,729)	-	16,329,234
Machinery and equipment	15,947,996	1,702,010	1,443,729	1,062,279	18,031,456
Infrastructure	100,388,672	5,033,320	-	-	105,421,992
Subtotals	140,624,576	7,819,550		1,062,279	147,381,847
Total capital assets, depreciable, net	129,279,674	(58,742)			129,220,932
Governmental activities capital assets, net	\$ 136,756,096	\$ 3,498,076	\$ -	\$ 813,538	139,440,634
Less: Capital related debt					75,897,890
Less: Debt premium					914,226
Net investment in capital assets					\$ 62,628,518

NOTES TO BASIC FINANCIAL STATEMENTS DECEMBER 31, 2018

	Beginning Balance	Increases	Decreases	Ending Balance
Business-type activities:				
Capital assets, nondepreciable:				
Land	\$ 387,830	\$ -	\$ -	\$ 387,830
Construction in progress	2,623,654	4,715,804	2,366,317	4,973,141
Total capital assets, nondepreciable	3,011,484	4,715,804	2,366,317	5,360,971
Capital assets, depreciable:				
Buildings and improvements	89,135,959	-	-	89,135,959
Machinery and equipment	45,153,060	624,590	108,198	45,669,452
Improvements other than buildings	124,558,093	5,169,112	252,266	129,474,939
Subtotals	258,847,112	5,793,702	360,464	264,280,350
Less accumulated depreciation for:				
Buildings and improvements	26,559,265	2,266,883	-	28,826,148
Machinery and equipment	19,480,551	1,813,881	134,567	21,159,865
Improvements other than buildings	29,714,570	2,088,360	349,991	31,452,939
Subtotals	75,754,386	6,169,124	484,558	81,438,952
Total capital assets, depreciable, net	183,092,726	(375,422)	(124,094)	182,841,398
Business-type activities capital assets, net	\$ 186,104,210	\$ 4,340,382	\$ 2,242,223	188,202,369
Less: Capital related debt				66,424,095
Less: Debt premium				110,681
Net investment in capital assets				\$121,667,593

Depreciation expense was charged to functions of the City as follows:

Governmental activities General government	\$	240,357
Public safety Police		240 454
. 666		349,154
Fire and rescue		495,530
Public works		5,952,947
Culture and recreation		660,802
Community development		120,760
Total depreciation expense - governmental activities	\$	7,819,550
Business-type activities	•	0.005.700
Water utility	\$	2,965,709
Water utility charged to operating accounts		275,843
Wastewater utility		2,927,572
Total depreciation expense - business-type activities	\$	6,169,124

NOTES TO BASIC FINANCIAL STATEMENTS DECEMBER 31, 2018

## D. INTERFUND RECEIVABLE, PAYABLES, AND TRANSFERS

Interfund receivables and payables between individual funds of the City, as reported in the fund financial statements, as of December 31, 2018 are detailed below:

	Interfund Receivables		-	nterfund Payables
Temporary cash advances to finance operating cash deficits Governmental funds General	\$	558,798	\$	-
Nonmajor governmental funds Transit		-		558,798
Totals	\$	558,798	\$	558,798

Interfund transfers for the year ended December 31, 2018 were as follows:

	Transfer		Transfer	
Funds		In		Out
General	\$ 1	,984,273	\$	981,524
Debt service	1	,219,929		-
Nonmajor governmental funds				
Solid waste and recycling		251,090		100,000
HazMat Agreement		7,500		-
TIF Districts		37,984		1,096,649
Harbor & boating facilities		-		175,000
Highway 45 Transfer		-		200,000
General capital projects	1	,268,942		823,093
Streets		238,050		307,268
Storm sewers		620,368		351,149
Parks		627,247		263,147
Harbor improvement		175,000		
Subtotal nonmajor governmental funds	3	3,226,181		3,316,306
Enterprise				
Water utility		-		1,945,017
Internal service				
Information technology				187,536
	\$ 6	5,430,383	\$	6,430,383

# NOTES TO BASIC FINANCIAL STATEMENTS DECEMBER 31, 2018

Interfund transfers were made for the following purposes:

Tax equivalent payment made by water utility to general fund	\$ 1,945,017
Transfers to debt service for debt retirement	1,219,929
To move revenues from funds that are required to collect them to fund that is	
allowed to expend them	335,830
To reimburse capital project funds for project costs	2,929,607
	\$ 6,430,383

## **E. LONG-TERM OBLIGATIONS**

The following is a summary of changes in long-term obligations of the City for the year ended December 31, 2018:

	Beginning Balance	Issued	Retired	Ending Balance	Due Within One Year
Governmental activities:					
General obligation debt					
Bonds	\$55,790,000	\$ -	\$ 4,890,000	\$50,900,000	\$ 5,170,000
Notes	20,475,000	12,825,000	1,420,000	31,880,000	2,000,000
Total general obligation debt	76,265,000	12,825,000	6,310,000	82,780,000	7,170,000
Debt premium	682,526	347,620	115,920	914,226	156,023
Compensated absences	1,598,222	1,784,365	1,757,277	1,625,310	1,595,605
Governmental activities					
Long-term obligations	\$78,545,748	\$14,956,985	\$ 8,183,197	\$85,319,536	\$ 8,921,628
Business-type activities:					
Revenue bonds	\$70,542,376	\$ 2,764,157	\$ 6,882,438	\$66,424,095	\$ 7,201,776
Debt premium	134,397	-	23,716	110,681	23,718
Compensated absences	101,350	96,828	101,351	96,827	96,827
Business-type activities					
Long-term obligations	\$70,778,123	\$ 2,860,985	\$ 7,007,505	\$66,631,603	\$ 7,322,321

Total interest paid during the year on long-term debt totaled \$2,570,302.

NOTES TO BASIC FINANCIAL STATEMENTS DECEMBER 31, 2018

## **General Obligation Debt**

General obligation debt currently outstanding is detailed as follows:

	Date of	Final	Interest	Original	Balance
<u>-</u>	Issue	Maturity	Rates	Indebtedness	12/31/18
2007 TIF #10 refunding notes	2/1/07	4/1/21	4.25%	\$ 1,730,000	\$ 455,000
2009 Capital improvement refunding bonds	7/1/09	5/1/23	5.00%	3,125,000	1,625,000
2010 Capital improvement refunding bonds	3/24/10	3/1/25	3.96%	10,665,000	8,365,000
2010 Capital improvement refunding bonds	8/25/10	4/1/21	3.05%	2,700,000	1,550,000
2011 Capital improvement refunding bonds	2/15/11	2/1/26	4.65%	5,700,000	4,000,000
2011 Capital improvement refunding bonds	2/15/11	2/1/21	3.68%	5,375,000	1,800,000
2011 Capital improvement project notes	2/15/11	2/1/21	4.14%	1,500,000	1,050,000
2012 Refunding bonds	5/23/12	9/1/32	3.72%	7,650,000	7,175,000
2012 Refunding bonds	5/23/12	9/1/27	3.40%	5,475,000	4,525,000
2012 Capital improvement project notes	9/26/12	9/1/22	2.57%	2,800,000	2,050,000
2013 Refunding bonds	2/27/13	4/1/24	2.67%	3,975,000	2,750,000
2013 Refunding bonds	2/27/13	4/1/32	3.79%	1,800,000	1,425,000
2013 Refunding bonds	2/27/13	3/1/23	2.39%	3,085,000	2,150,000
2013 Capital improvement project notes	2/27/13	4/1/22	2.43%	3,190,000	2,450,000
2014 Capital improvement project notes	2/5/14	9/2/23	2.45%	2,000,000	1,550,000
2014 Taxable bonds	7/9/14	6/1/28	4.04%	1,055,000	810,000
2014 TIF #18 taxable notes	7/9/14	6/1/24	3.75%	1,040,000	900,000
2015 Refunding bonds	3/11/15	3/1/30	2.90%	7,275,000	6,800,000
2015 Capital improvement project notes	3/11/15	3/1/25	2.53%	2,800,000	2,425,000
2016 Refunding bonds	3/9/16	3/1/28	2.74%	2,275,000	2,125,000
2016 Capital improvement project notes	3/9/16	3/1/26	2.32%	2,525,000	1,075,000
2016 TIF #10 notes	3/9/16	3/1/26	2.60%	1,300,000	2,300,000
2017 G.O. promissory notes	3/22/17	3/1/27	2.00 - 3.00%	5,025,000	4,800,000
2017 Refunding bonds	9/27/17	4/1/22	2.00%	7,050,000	5,800,000
2018 G.O. promissory notes	3/28/18	3/1/28	2.00-3.50%	9,025,000	9,025,000
2018 G.O. promissory notes	3/28/18	12/1/21	3.00%	3,800,000	3,800,000
Total outstanding general obligation debt					\$82,780,000

Annual principal and interest maturities of the outstanding general obligation debt of \$82,780,000 on December 31, 2018 are detailed below:

Year Ended	Governmental Activities					
December 31,	Principal	Interest	Total			
2019	\$ 7,170,000	\$ 2,757,874	\$ 9,927,874			
2020	7,470,000	2,757,874	10,227,874			
2021	12,040,000	2,429,893	14,469,893			
2022	10,750,000	1,795,956	12,545,956			
2023	7,230,000	1,486,559	8,716,559			
2024 - 2028	31,770,000	3,656,134	35,426,134			
2029 - 2032	6,350,000	389,969	6,739,969			
	\$82,780,000	\$15,274,259	\$ 98,054,259			

For governmental activities, the other long-term liabilities are generally funded by the general fund.

NOTES TO BASIC FINANCIAL STATEMENTS DECEMBER 31, 2018

## **Legal Margin for New Debt**

The City's legal margin for creation of additional general obligation debt on December 31, 2018 was \$61,967,848 as follows:

Equalized valuation of the City		\$ 2,894,535,500
Statutory limitation percentage		(x) 5%
General obligation debt limitation, per Section 67.03 of the		
Wisconsin Statutes		144,726,775
Total outstanding general obligation debt applicable to debt limitation	\$ 82,780,000	
Less: Amounts available for financing general obligation debt		
Debt service fund	21,073	
Net outstanding general obligation debt applicable to debt limitation		82,758,927
Legal margin for new debt		\$ 61,967,848

#### **Revenue Bonds**

Revenue bonds outstanding on December 31, 2018 totaled \$66,424,095 and were comprised of the following issues:

	Date of Issue	Final Maturity	Interest Rates	Original Indebtedness	Balance 12/31/18
2005 Sewerage system revenue bonds	12/14/05	5/1/25	2.37%	\$59,000,000	\$26,893,951
2008 Waterworks system revenue bonds	4/23/08	5/1/27	2.37%	21,753,247	11,535,732
2010 Waterworks system revenue bonds	3/24/10	5/1/29	2.20%	10,990,743	6,905,255
2010 Waterworks system revenue bonds	2/10/10	9/1/29	4.21%	11,650,000	9,550,000
2011 Waterworks system revenue bonds	9/14/11	9/1/29	4.03%	6,025,000	3,600,000
2013 Waterworks system revenue bonds	10/1/13	9/1/23	3.05%	4,325,000	1,600,000
2014 Waterworks system revenue bonds	7/9/14	9/1/23	4.00%	5,275,000	3,575,000
2018 Sewerage system revenue bonds	4/25/18	5/1/37	1.87%	3,131,186	2,764,157
Total outstanding revenue bonds					\$66,424,095

Annual principal and interest maturities of the outstanding revenue bonds of \$66,424,095 on December 31, 2018 are detailed below:

Year Ended	Business-type Activities		
December 31,	Principal	Interest	Total
2019	\$ 7,201,776	\$ 1,825,709	\$ 9,027,485
2020	7,403,765	1,602,947	9,006,712
2021	7,608,730	1,450,960	9,059,690
2022	7,791,740	1,239,391	9,031,131
2023	7,502,868	1,022,668	8,525,536
2024 - 2028	25,036,270	2,424,557	27,460,827
2029 - 2033	3,213,557	189,303	3,402,860
2034 - 2037	665,389	25,174	690,563
	\$ 66,424,095	\$ 9,780,709	\$ 76,204,804

NOTES TO BASIC FINANCIAL STATEMENTS DECEMBER 31, 2018

## **Utility Revenues Pledged**

The City has pledged future water and wastewater customer charges for services revenues, net of specified operating expenses as identified in the debt resolutions, to repay the revenue bonds. Proceeds from the bonds provided financing for the construction or acquisition of capital assets used with the systems. The bonds are payable solely from water and wastewater customer net revenues and are payable through 2029 and 2037, respectively. The total principal and interest remaining to be paid on the water bonds is \$43,738,768. Principal and interest paid for the current year and total customer net revenues were \$4,657,876 and \$8,880,761, respectively. The total principal and interest remaining to be paid on the wastewater bonds is \$32,466,036. Principal and interest paid for the current year and total customer net revenues were \$4,173,331 and \$6,811,295, respectively.

#### F. CONDUIT DEBT OBLIGATIONS

From time to time, the City has issued Industrial Revenue Bonds to provide financial assistance to private sector entities for the acquisition and construction of industrial and commercial facilities deemed to be in the public interest. The bonds are secured by the property financed and are payable solely from payments received on the underlying mortgage loans. Upon repayment of the bonds, ownership of the acquired facilities transfers to the private-sector entity served by the bond issuance. Neither the City, the State, nor any political subdivision thereof is obligated in any manner for repayment of the bonds. Accordingly, the bonds are not reported as liabilities in the accompanying financial statements.

As of December 31, 2018, there were 11 series of Industrial Revenue Bonds outstanding. The aggregate principal amount payable was undetermined.

### **G. PENSION PLAN**

### 1. Plan Description

The WRS is a cost-sharing, multiple-employer, defined benefit pension plan. WRS benefits and other plan provisions are established by Chapter 40 of the Wisconsin Statutes. Benefit terms may only be modified by the legislature. The retirement system is administered by the Wisconsin Department of Employee Trust Funds (ETF). The system provides coverage to all eligible State of Wisconsin, local government and other public employees. All employees, initially employed by a participating WRS employer on or after July 1, 2011, and expected to work at least 1200 hours a year (880 hours for teachers and school district educational support employees) and expected to be employed for at least one year from employee's date of hire are eligible to participate in the WRS.

ETF issues a standalone Comprehensive Annual Financial Report (CAFR), which can be found at http://etf.wi.gov/publications/cafr.htm.

For employees beginning participation on or after January 1, 1990, and no longer actively employed on or after April 24, 1998, creditable service in each of five years is required for eligibility for a retirement annuity. Participants employed prior to 1990 and on or after April 24, 1998, and prior to July 1, 2011, are immediately vested. Participants who initially became WRS eligible on or after July 1, 2011, must have five years of creditable service to be vested.

Employees who retire at or after age 65 (54 for protective occupation employees, 62 for elected officials and executive service retirement plan participants, if hired on or before 12/31/2019) are entitled to a retirement benefit, based on a formula factor, their final average earnings, and creditable service.

NOTES TO BASIC FINANCIAL STATEMENTS DECEMBER 31, 2018

Final average earnings is the average of the participant's three highest earning periods. Creditable service includes current service and prior service for which a participant received earnings and made contributions as required. Creditable service also includes creditable military service. The retirement benefit will be calculated as a money purchase benefit based on the employee's contributions plus matching employer's contributions, with interest, if that benefit is higher than the formula benefit.

Vested employees may retire at, or after age 55 (50 for protective occupations) and receive an actuarially reduced benefit. Participants terminating covered employment prior to eligibility for an annuity may either receive employee-required contributions plus interest as a separation benefit or leave contributions on deposit and defer application until eligible to receive a retirement benefit.

The WRS also provides death and disability benefits for employees.

### 2. Post-Retirement Adjustments

The Employee Trust Funds Board may periodically adjust annuity payments from the retirement system based on annual investment performance in accordance with s. 40.27, Wis. Stat. An increase (or decrease) in annuity payments may result when investment gains (losses), together with other actuarial experience factors, create a surplus (shortfall) in the reserves, as determined by the system's consulting actuary. Annuity increases are not based on cost of living or other similar factors. For Core annuities, decreases may be applied only to previously granted increases. By law, Core annuities cannot be reduced to an amount below the original, guaranteed amount (the "floor") set at retirement. The Core and Variable annuity adjustments granted during recent years are as follows:

Year	Core Fund Adjustment	Variable Fund Adjustment
2007	3%	10%
2008	6.6	0
2009	(2.1)	(42)
2010	(1.3)	22
2011	(1.2)	11
2012	(7.0)	(7)
2013	(9.6)	9
2014	4.7	25
2015	2.9	2
2016	0.5	(5)
2017	2.0	4

### 3. Contributions

Required contributions are determined by an annual actuarial valuation in accordance with Chapter 40 of the Wisconsin Statutes. The employee required contribution is one-half of the actuarially determined contribution rate for general category employees, including teachers, and Executives and Elected Officials. Starting on January 1, 2016, the Executives and Elected Officials category was merged into the General Employee Category. Required contributions for protective employees are the same rate as general employees. Employers are required to contribute the remainder of the actuarially determined contribution rate. The employer may not pay the employee required contribution unless provided for by an existing collective bargaining agreement.

During the year ending December 31, 2018, the WRS recognized \$2,236,512 in contributions from the City.

NOTES TO BASIC FINANCIAL STATEMENTS DECEMBER 31, 2018

Contribution rates for the reporting period are:

Employee Category	Employee	Employer
General (including teachers, executives and elected officials)	6.8%	6.8%
Protective with Social Security	6.8%	10.6%
Protective without Social Security	6.8%	14.9%

## 4. Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

At December 31, 2018, the City reported an asset of \$5,978,682 for its proportionate share of the net pension liability. The net pension asset was measured as of December 31, 2017, and the total pension asset used to calculate the net pension asset was determined by an actuarial valuation as of December 31, 2016 rolled forward to December 31, 2017. No material changes in assumptions or benefit terms occurred between the actuarial valuation date and the measurement date. The City's proportion of the net pension liability was based on the City's share of contributions to the pension plan relative to the contributions of all participating employers. At December 31, 2017, the City's proportion was 0.20136218%, which was an increase of 0.00524233% from its proportion measured as of December 31, 2016.

For the year ended December 31, 2018, the City recognized pension expense of \$2,621,389.

At December 31, 2018, the City reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	of Resources		of Resources		
Differences between expected and actual experience Net differences between projected and actual	\$	7,596,063	\$	3,553,187	
earnings on pension plan investments		-		8,217,143	
Changes in assumptions		1,181,270		-	
Changes in proportion and differences between employer contributions and proportionate share					
of contributions		54,204		25,243	
Employer contributions subsequent to the					
measurement date		2,236,512			
Total	\$	11,068,049	\$	11,795,573	

\$2,236,512 reported as deferred outflows related to pension resulting from the City's contributions subsequent to the measurement date will be recognized as a reduction of the net pension liability in the year ended December 31, 2019. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pension will be recognized in pension expense as follows:

Year ended	
December 31,	 Expense
2019	\$ 674,868
2020	(41,975)
2021	(2,056,683)
2022	(1,554,565)
2023	 14,319
Total	\$ (2,964,036)

NOTES TO BASIC FINANCIAL STATEMENTS DECEMBER 31, 2018

#### 5. Actuarial Assumptions

The total pension liability in the December 31, 2016, actuarial valuation was determined using the following actuarial assumptions, applied to all periods included in the measurement:

Actuarial valuation date: December 31, 2016

Measurement date of net pension liability: December 31, 2017

Actuarial cost method: Entry Age

Asset valuation method: Fair Market Value

Long-term expected rate of return: 7.2% Discount rate: 7.2%

Salary increases:

Inflation 3.2%

Seniority/Merit 0.2% - 5.6%

Mortality Wisconsin 2012 Mortality Table

Post-retirement adjustments\* 2.1%

\* No post-retirement adjustment is guaranteed. Actual adjustments are based on recognized investment return, actuarial experience and other factors. 2.1% is the assumed annual adjustment based on the investment return assumption and the post-retirement discount rate.

Actuarial assumptions are based upon an experience study conducted in 2015 using experience from 2012 - 2014. The total pension liability for December 31, 2017 is based upon a roll-forward of the liability calculated from the December 31, 2016 actuarial valuation.

Long-term Expected Return on Plan Assets. The long-term expected rate of return on pension plan investments was determined using a building-block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. The target allocation and best estimates of arithmetic real rates of return for each major asset class are summarized in the following table:

NOTES TO BASIC FINANCIAL STATEMENTS DECEMBER 31, 2018

	Current Asset Allocation %	Long-term Expected Nominal Rate of Return %	Long-term Expected Real Rate of Return %
Core Fund Asset Class			
Global equities	50%	8.2%	5.3%
Fixed income	24.5%	4.2%	1.4%
Inflation sensitive assets	15.5%	3.8%	1.0%
Real estate	8%	6.5%	3.6%
Private equity/debt	8%	9.4%	6.5%
Multi-asset	4%	6.5%	3.6%
Total Core Fund	110%	7.3%	4.4%
Variable Fund Asset Class			
U.S. equities	70%	7.5%	4.6%
International equities	30%	7.8%	4.9%
Total Variable Fund	100%	7.9%	5.0%

New England Pension Consultants Long Term US CPI (Inflation) Forecast: 2.75%

Asset Allocations are managed within established ranges, target percentages may differ from actual monthly allocations

Single Discount Rate. A single discount rate of 7.20% was used to measure the total pension liability. This single discount rate was based on the expected rate of return on pension plan investments of 7.20% and a long-term bond rate of 3.31%. Because of the unique structure of WRS, the 7.20% expected rate of return implies that a dividend of approximately 2.1% will always be paid. For purposes of the single discount rate, it was assumed that the dividend would always be paid. The projection of cash flows used to determine this single discount rate assumed that plan members contributions will be made at the current contribution rate and that employer contributions will be made at rates equal to the difference between actuarially determined contribution rates and the member rate. Based on these assumptions, the pension plan's fiduciary net position was projected to be available to make all projected future benefit payments (including expected dividends) of current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

Sensitivity of the City's proportionate share of the net pension liability to changes in the discount rate. The following presents the City's proportionate share of the net pension liability calculated using the discount rate of 7.2 percent, as well as what the City's proportionate share of the net pension liability would be if it were calculated using a discount rate that is 1-percentage-point lower (6.20 percent) or 1-percentage-point higher (8.20 percent) than the current rate:

	1%	% Decrease to Current 1%		Current		Current		6Increase to
	Dis	scount Rate (6.20%)	Di	scount Rate (7.20%)	D	iscount Rate (8.20%)		
City's proportionate share of			•			_		
the net pension liability (asset)	\$	15,468,891	\$	(5,978,682)	\$	(22,279,501)		

NOTES TO BASIC FINANCIAL STATEMENTS DECEMBER 31, 2018

**Pension plan fiduciary net position.** Detailed information about the pension plan's fiduciary net position is available in separately issued financial statements available at http://etf.wi.gov/publications/cafr.htm.

#### 6. Payables to the Pension Plan

At December 31, 2018, the City reported a payable of \$307,311 for the outstanding amount of contributions to the pension plan for the year ended December 31, 2018.

#### H. OTHER POSTEMPLOYMENT BENEFITS

The City has adopted GASB Statement No. 75, Accounting and Financial Reporting for Postemployment Benefits Other Than Pensions for the year ended December 31, 2018. This statement revised and established new financial reporting requirements for governments that provide their employees with postemployment benefits. Financial statements for the year ended December 31, 2017 have not been restated.

The cumulative effect of this change was to decrease the December 31, 2017 net position by \$219,491 as follows:

#### Other postemployment liability

OPEB liability balance previously reported Actuarially determined balance	\$ 1,680,151 2,203,677	
Change in other postemployment liability	, ,	\$ (523,526)

#### Deferred outflows of resources

Employer contributions subsequent to the measurement date	 304,035
	\$ (219,491)

Single-employer Defined Postemployment Benefit Plan

#### Plan Description

The Plan is a single-employer defined benefit postemployment health plan that covers retired employees of the City up to the age of 65. Eligible retired employees contribute 100% of the premium for family coverage or 100% of the premium for single coverage.

#### Benefits Provided

The City provides specified amounts for good attendance bonuses and not using sick leave. The credits and amounts paid vary for different classes of employees. Amounts are deposited in either the employees PEHP or a health savings account to be used towards the cost of their medical premium as noted above.

#### **Employees Covered by Benefit Terms**

At December 31, 2018, the following employees were covered by the benefit terms:

Inactive employees or beneficiaries currently receiving benefit payments	18
Active employees	327
	345

#### Contributions

Certain retired plan members and beneficiaries currently receiving benefits are required to contribute 100% of the premiums for family coverage or 100% of the premium for single coverage.

#### Total OPEB Liability

The City's total OPEB liability was measured as of December 31, 2017, and was determined by an actuarial valuation as of December 31, 2017.

# NOTES TO BASIC FINANCIAL STATEMENTS DECEMBER 31, 2018

**Actuarial Assumptions.** The total OPEB liability in the December 31, 2017 actuarial valuation was determined using the following actuarial assumptions, applied to all periods included in the measurement, unless otherwise specified:

Inflation: 2.50% Salary increases: 3.00% Discount rate: 3.50%

Healthcare cost trend rates: 7.50% decreasing by .50% per year down to

6.50%, then by .10% per year down to 5.0%,

and level thereafter

Mortality rates are the same as those used in the December 2014 Wisconsin Retirement System's annual report.

The actuarial assumptions used in the December 31, 2017 valuation were based on the "Wisconsin Retirement System 2012 - 2014 Experience Study".

**Discount Rate.** The discount rate used to measure the total OPEB liability was 3.5%. The projection of cash flows used to determine the discount rate assumed that City contributions will be made at rates equal to the actuarially determined contribution rates. The 20 year tax-exempt AA Municipal bond rate or higher was used as of the measurement date was used for all years of benefit payments to determine the discount rate.

#### Changes in the Total OPEB Liability

	 Total OPEB Liability		
Balance at January 1, 2018	\$ 2,203,677		
Changes for the year:	 		
Service cost	139,898		
Interest	74,256		
Contributions - employer	-		
Net investment income	-		
Benefit payments	 (304,035)		
Net changes	 (89,881)		
Balance at December 31, 2018	\$ 2,113,796		

Sensitivity of the total OPEB liability to changes in the discount rate. The following presents the total OPEB liability of the City, as well as what the City's total OPEB liability would be if it were calculated using a discount rate that is 1-percentage-point lower (2.5%) or 1-percentage-point higher (4.5%) than the current rate:

	1% Decrease to Discount Rate	Current Discount Rate	1%Increase to Discount Rate
	(2.5%)	(3.5%)	(4.5%)
Total OPEB liability	\$ 2 263 393	\$ 2.113.796	\$ 1.974.770

NOTES TO BASIC FINANCIAL STATEMENTS DECEMBER 31, 2018

Sensitivity of the total OPEB liability to changes in the healthcare cost trend rates. The following presents the total OPEB liability of the City, as well as what the City's total OPEB liability would be if it were calculated using healthcare cost trend rates that are 1-percentage-point lower (6.5% decreasing to 4.0%) or 1-percentage-point higher (8.5% decreasing to 6.0%) than the current healthcare cost trend rates:

		Healthcare Cost		
	1% Decrease	Trend Rates	1%Increase	
	(6.5% decreasing	(7.5% decreasing	(8.5% decreasing	
	to 4.0%)	to 5.0%)	to 6.0%)	
Total OPEB liability	\$ 1,915,286	\$ 2,113,796	\$ 2,349,522	

OPEB Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB
For the year ended December 31, 2018, the City recognized OPEB expense of \$214,154. At December 31, 2018, the
City reported deferred outflows of resources and deferred inflows of resources related to OPEB from the following
sources:

	ed Outflows desources	Deferred Inflows of Resources		
Differences between expected and actual experience	\$ -	\$	-	
Changes in assumptions	-		-	
Net difference between projected and actual earnings				
on OPEB plan investments	-		-	
City contributions subsequent to the				
measurement date	399,620			
Total	\$ 399,620	\$		

\$399,620 reported as deferred outflows of resources related to OPEB resulting from City contributions subsequent to the measurement date will be recognized as a reduction of the total OPEB liability in the year ended December 31, 2018, and reported in the year ended December 31, 2019.

#### Payable to the OPEB Plan

At December 31, 2018, the City reported a payable of \$0 for the outstanding amount of contribution to the Plan required for the year ended December 31, 2018.

#### I. FUND EQUITY

#### Nonspendable Fund Balance

In the fund financial statements, portions of the governmental fund balances are amounts that cannot be spent because they are either 1) not in spendable form or 2) legally or contractually required to be maintained intact. At December 31, 2018, nonspendable fund balances were as follows:

General Fund	
Nonspendable	
Inventories and prepaids	\$ 784,385
Special Revenue Funds	
Nonspendable	
Solid waste and recycling	
Inventories and prepaids	11,185
Total Nonspendable Fund Balance	\$ 795,570

# NOTES TO BASIC FINANCIAL STATEMENTS DECEMBER 31, 2018

#### **Restricted Fund Balance**

In the fund financial statements, portions of governmental fund balances are not available for appropriation or are legally restricted for use for a specific purpose. At December 31, 2018, restricted fund balance was as follows:

#### Special Revenue Funds

Restricted for

Community development block grant

Community development projects and loans \$1,363,132

Debt Service Fund

Restricted for

Debt service 21,073

Capital Improvements Fund

Restricted for

Capital improvement 4,602,541

Total Restricted Fund Balance \$ 5,986,746

#### **Committed Fund Balance**

In the fund financial statements, portions of government fund balances are committed by City Council action. At December 31, 2018, governmental fund balance was committed as follows:

#### Special Revenue Funds

Committed for

Library	\$ 173,393
City grant programs	7,445
Harbor & boating facilities	290,083
Community projects	180,691
Solid waste and recycling	76,029
Transit	61,992
HazMat agreement	165,755
Fuel pump maintenance	174,337
Special events	144,347
TIF districts	1,359,222
Residential development improvement program	166,253
Highway 45 transfer	200,000
Total special revenue funds committed	 2,999,547
Capital Projects Funds	
Committed for	
Committed for	
General capital projects	2,172,940
	2,172,940 570,855
General capital projects	
General capital projects Storm sewers	570,855
General capital projects Storm sewers Parks	570,855 93,224
General capital projects Storm sewers Parks Special assessments	570,855 93,224 59,180
General capital projects Storm sewers Parks Special assessments Harbor improvements	 570,855 93,224 59,180 146,622

# NOTES TO BASIC FINANCIAL STATEMENTS DECEMBER 31, 2018

#### **Assigned Fund Balance**

Portions of governmental fund balances have been assigned to represent tentative management plans that are subject to change. At December 31, 2018, fund balance was assigned as follows:

#### General Fund

Assigned for subsequent years budget \$ 243,028

#### **Minimum General Fund Balance Policy**

The City has also adopted a minimum fund balance policy of 15% of subsequent year budgeted expenditures for the general fund. The minimum fund balance is maintained for cash flow and working capital purposes. The minimum fund balance amount is calculated as follows:

Budgeted 2019 General Fund Expenditures \$ 32,770,346

Minimum Fund Balance % (x) 15%

Minimum Fund Balance Amount \$ 4,915,552

The City's unassigned general fund balance of \$6,792,648 is above the minimum fund balance amount.

#### **Net Position**

The City reports restricted net position at December 31, 2018 as follows:

#### Governmental activities

Restricted for

Community development projects and loans Pension assets	\$ 6,807,159 5,552,498
Total governmental activities restricted net position	12,359,657
Business-type activities Restricted for Bond redemption Equipment replacement Pension assets Total business-type activities restricted net position	596,212 2,446,587 426,184 3,468,983
Total restricted net position	\$ 15,828,640

#### **NOTE 4: OTHER INFORMATION**

#### A. TAX INCREMENTAL FINANCING DISTRICTS

The City has established separate special revenue funds for its Tax Incremental Districts (TIDs) which were created by the City in accordance with Section 66.1105 of the Wisconsin Statutes. At the time the Districts were created, the property tax base within the Districts were "frozen" and increment taxes resulting from increases to the property tax base are used to finance District improvements, including principal and interest on long-term debt issued by the City to finance such improvements. The Statutes allow eligible project costs to be incurred up to five years prior to the maximum termination date. The City's Districts are still eligible to incur project costs.

NOTES TO BASIC FINANCIAL STATEMENTS DECEMBER 31, 2018

The intent of the City is to recover the above amounts from future TID surplus funds, if any, prior to termination of the respective Districts. Unless terminated by the City prior thereto, each TID has a statutory termination year as follows:

Termination
Year
2019
2027
2035
2030
2037
2038
2039
2032
2041
2042
2044
2044
2044

#### **B. TAX ABATEMENTS**

The City has created tax incremental financing districts (the "Districts") in accordance with Wisconsin State Statute 66.1105, *Tax Increment Law*. As part of the project plan for the Districts, the City entered into agreements with developers for a creation of tax base within the Districts. The agreements require the City to make annual repayments of property taxes collected within the Districts to the developers, based upon the terms of the agreements. As tax abatements, those developer payments and the related property tax revenues are not reported as revenues or expenditures in the financial statements.

For the year ended December 31, 2018, the City abated property taxes totaling \$275,298 under this program, including the following tax abatement agreements that each exceeded 10% of the total amount abated:

- A property tax abatement of \$39,384 to a developer for a residential apartment housing project within the District.
- ▶ A property tax abatement of \$171,472 to a developer for a residential apartment housing project within the District.
- Property tax abatements of \$64,442 to developers for residential housing projects within the Districts.

#### **C. RISK MANAGEMENT**

The City is exposed to various risks of loss related to torts; theft of, damage to and destruction of assets; errors and omissions; and natural disasters for which the government carries commercial insurance. The City completes an annual review of its insurance coverage to ensure adequate coverage.

The City is also exposed to various risks of loss related to medical claims. The City's risk management fund (an Internal Service Fund) is used to account for and finance its uninsured health risk of loss. Under this program, the risk management fund provides coverage for up to an annual maximum of \$175,000 for each individual's total claims with group claims limited to 125% of expected claims annually. The City purchases commercial stop loss insurance for health claims in excess of coverage provided by the fund. Settled claims have not exceeded this commercial insurance coverage since inception of the fund.

NOTES TO BASIC FINANCIAL STATEMENTS DECEMBER 31, 2018

All funds of the City participate in the health program and are charged amounts needed to pay prior and current year claims and to establish a reserve for future insurance costs. On December 31, 2018, that reserve was \$2,865,495. The accounts payable of \$762,132 reported in the fund at December 31, 2018 is based on requirements of GASB Statement No. 10, which requires that a liability for claims be reported if information prior to the issuance of the financial statements indicates that it is probably that a liability has been incurred at the date of the financial statements and the amount of the loss can be reasonably estimated. Changes in the funds reported liability amount for 2018 and 2017 follow:

			С	urrent Year			
		Liability	C	Changes in	Claims		Liability
	J	anuary 1		Estimates	Payments	Dec	cember 31
2018	\$	615,378	\$	4,504,898	\$ 4,358,144	\$	762,132
2017		522,861		5,338,678	5,246,161		615,378

All other risks, which include comprehensive general liability, automobile, worker's compensation, law enforcement, property, crime, public officials, and storage tank pollution are covered by commercial insurance. There has been no reduction in insurance coverage from coverage in the prior year. Insurance settlements for claims resulting from the risks covered by commercial insurance have not exceeded the insurance coverage in any of the past three years.

#### **D. CONTINGENCIES**

The City participates in a number of federal and state assisted grant programs. These programs are subject to program compliance audits by the grantors or their representatives. An audit under the Uniform Guidance and the *State Single Audit Guidelines* have been conducted but final acceptance is still pending. Accordingly, the City's compliance with applicable grant requirements will be established at some future date. The amount, if any, of expenditures which may be disallowed by the granting agencies cannot be determined at this time although the City expects such amounts, if any, to be immaterial.

From time to time, the City is party to other various pending claims and legal proceedings. Although the outcome of such matters cannot be forecast with certainty, it is the opinion of management and the City Attorney that the likelihood is remote that any such claims or proceedings will have a material adverse effect on the City's financial position or results of operations.

#### E. UPCOMING ACCOUNTING PRONOUNCEMENTS

In June 2017, the GASB issued Statement No. 87, *Leases*. The Statement establishes a single model for lease accounting based on the principle that leases are financings of the right to use an underlying asset. This statement is effective for reporting periods beginning after December 15, 2019. The City is currently evaluating the impact this standard will have on the financial statements when adopted.

### REQUIRED SUPPLEMENTARY INFORMATION

SCHEDULE OF PROPORTIONATE SHARE OF THE NET PENSION LIABILITY (ASSET) WISCONSIN RETIREMENT SYSTEM LAST 10 FISCAL YEARS

Plan Year Ending	Proportion of the Net Pension Liability (Asset)	Proportionate Share of the Net Pension Liability (Asset)		 Covered Payroll (plan year)	Proportionate Share of the Net Pension Liability (Asset) as a Percentage of Covered Payroll	Plan Fiduciary Net Position as a Percentage of the Total Pension Liability (Asset)
12/31/14	0.19595847%	\$	(4,813,276)	\$ 20,528,426	23.45%	102.74%
12/31/15	0.19530561%		3,173,677	21,180,641	14.98%	98.20%
12/31/16	0.19611985%		1,616,496	21,155,154	7.64%	99.12%
12/31/17	0.20136218%		(5,978,682)	21,892,897	27.31%	102.93%

SCHEDULE OF CONTRIBUTIONS WISCONSIN RETIREMENT SYSTEM LAST 10 FISCAL YEARS

Fiscal Year Ending	ontractually Required ontributions	Rel Co	atributions in lation to the ontractually Required ontributions	 Contribution Deficiency (Excess)	 Covered Payroll (fiscal year)	Contributions as a Percentage of Covered Payroll
12/31/15	\$ 1,899,480	\$	1,899,480	\$ -	\$ 21,180,641	8.97%
12/31/16	1,874,921		1,874,921	-	21,155,154	8.86%
12/31/17	2,298,229		2,298,229	-	21,892,997	10.50%
12/31/18	2,236,512		2,236,512	-	22,751,027	9.83%

See notes to required supplementary information.

SCHEDULE OF CHANGES IN TOTAL OPEB LIABILITY AND RELATED RATIOS LAST 10 FISCAL YEARS  $^{\star}$ 

	2018
Total OPEB liability	
Service cost	\$ 139,898
Interest	74,256
Changes of benefit terms	-
Differences between expected and actual experience	-
Changes of assumptions	-
Benefit payments	(304,035)
Net change in total OPEB liability	(89,881)
Total OPEB liability - beginning	 2,203,677
Total OPEB liability - ending	\$ 2,113,796
Covered-employee payroll	\$ 21,223,899
City's total OPEB liability as a percentage of covered-employee payroll	9.96%

<sup>\*</sup> The amounts presented for each fiscal year were determined as of the current fiscal year end. Amounts for prior years were not available.

See notes to required supplementary information.

NOTES TO REQUIRED SUPPLEMENTARY INFORMATION DECEMBER 31, 2018

#### A. OTHER POSTEMPLOYMENT BENEFIT (OPEB) PLANS

For the year ended December 31, 2018, the City early implemented GASB Statement No. 75, *Accounting and Financial Reporting for Postemployment Benefits Other Than Pensions*, for its single-employer defined benefit postemployment health plan.

#### Single-employer Defined Postemployment Benefit Plan

Demographic assumptions have been updated based upon the most recent WRS experience study. No assets have been accumulated in an irrevocable trust, so the Plan's discount rate applied to all periods is based on a 20-year, tax-exempt general obligation municipal bond index.

The City is required to present the last ten fiscal years of data; however accounting standards allow the presentation of as many years as are available until ten fiscal years are presented.

#### **B. WISCONSIN RETIREMENT SYSTEM**

There were no changes of benefit terms for any participating employer in the WRS.

The City is required to present the last ten fiscal years of data; however accounting standards allow the presentation of as many years as are available until ten fiscal years are presented.

#### **SUPPLEMENTARY INFORMATION**

COMBINING BALANCE SHEET
NONMAJOR GOVERNMENTAL FUNDS
DECEMBER 31, 2018
WITH SUMMARIZED FINANCIAL INFORMATION AS OF DECEMBER 31, 2017

							Spe	cial Revenue	е					
		Library		ity Grant rograms	De	Community evelopment lock Grant		Harbor & Boating Facilities		ommunity Projects		id Waste and Recycling		Transit
ASSETS Cash and investments	¢.	266,633	\$	20,688	\$	991,447	\$	200 202	\$	102 727	¢	120 549	\$	
Receivables	Ф	200,033	Ф	20,000	Ф	991,447	Ф	300,303	Ф	193,727	\$	129,548	Ф	-
Taxes and special charges		1,896,277		_		-		-		_		1,663,527		285,120
Accounts		1,849		_		-		_		43,408		5,652		4,161
Special assessments		-		-		-		-		-		27,923		-
Loans		-		-		5,444,027		-		-		-		-
Due from other governments Inventories and prepaid items		-		642		397,677 -		- -		=		- 11,185		711,137 -
Total assets	\$	2,164,759	\$	21,330	\$	6,833,151	\$	300,303	\$	237,135	\$	1,837,835	\$	1,000,418
LIABILITIES, DEFERRED INFLOWS OF RESOURCES, AND FUND BALANCES Liabilities Accounts payable Accrued and other current liabilities	\$	52,483 42,606	\$	13,885	\$	24,992 1,000	\$	740 -	\$	44,924 -	\$	82,095 6,239	\$	74,574 14,977
Due to other funds		=		-		-		-		-		-		558,798
Special deposits Unearned revenues		-		<u>-</u>		<u>-</u>		9,480		11,520 -		1,262,287		4,957
Total liabilities		95,089		13,885		25,992		10,220		56,444		1,350,621		653,306
Deferred inflows of resources Property taxes levied for subsequent year Loans receivable		1,896,277 -		- -		- 5,444,027	· ·	- -		- -	<u> </u>	400,000		285,120
Total deferred inflows of resources		1,896,277		-		5,444,027		-		-		400,000		285,120
Fund balances Nonspendable Restricted		-		-		- 1,363,132		-		-		11,185		-
Committed Unassigned		173,393 -		7,445 -		1,303,132 - -		290,083 -		180,691 -		76,029 -		61,992 -
Total fund balances		173,393		7,445		1,363,132		290,083		180,691		87,214		61,992
Total liabilities, deferred inflows of resources, and fund balances	\$	2,164,759	\$	21,330	\$	6,833,151	\$	300,303	\$	237,135	\$	1,837,835	\$	1,000,418

COMBINING BALANCE SHEET
NONMAJOR GOVERNMENTAL FUNDS
DECEMBER 31, 2018
WITH SUMMARIZED FINANCIAL INFORMATION AS OF DECEMBER 31, 2017

							Spe	cial Revenue	•					
	HazMat Agreement			Fuel Pump Maintenance		Special Events		TIF Districts		Residential Development Improvement Program		ighway 45 Transfer		General Capital Projects
ASSETS  Cash and investments	\$	130,606	\$	174,337	\$	144,347	\$	1,447,442	\$	175,652	\$	200,000	\$	4,593,804
Receivables	Ψ	130,000	Ψ	174,557	Ψ	144,547	Ψ	1,447,442	Ψ	173,032	Ψ	200,000	Ψ	4,000,004
Taxes and special charges		-		-		-		2,557,481		-		-		545,000
Accounts		1,689		-		=		-		-		-		-
Special assessments Loans		-		-		-		-		-		-		-
Due from other governments		34,026		-		- -		-		-		-		-
Inventories and prepaid items				-		-		-		-		-		-
Total assets	\$	166,321	\$	174,337	\$	144,347	\$	4,004,923	\$	175,652	\$	200,000	\$	5,138,804
LIABILITIES, DEFERRED INFLOWS OF RESOURCES, AND FUND BALANCES Liabilities Accounts payable Accrued and other current liabilities Due to other funds	\$	566 - -	\$	- - -	\$	- - -	\$	88,220 - -	\$	9,399 - -	\$	- - -	\$	114,968 3,000
Special deposits		-		-		-		-		-		-		=
Unearned revenues		-		-				-		-				
Total liabilities		566		-				88,220		9,399				117,968
Deferred inflows of resources Property taxes levied for subsequent year Loans receivable		- -		- -		- -		2,557,481 -		- -		- -		545,000 -
Total deferred inflows of resources		-		-				2,557,481		-		-		545,000
Fund balances Nonspendable Restricted		-		-		- - -		-		-		-		2,302,896
Committed Unassigned		165,755 -		174,337 -		144,347		1,359,222		166,253		200,000		2,172,940
Total fund balances		165,755		174,337		144,347		1,359,222		166,253		200,000		4,475,836
Total liabilities, deferred inflows of resources, and fund balances	\$	166,321	\$	174,337	\$	144,347	\$	4,004,923	\$	175,652	\$	200,000	\$	5,138,804

COMBINING BALANCE SHEET
NONMAJOR GOVERNMENTAL FUNDS
DECEMBER 31, 2018
WITH SUMMARIZED FINANCIAL INFORMATION AS OF DECEMBER 31, 2017

	_				Сар	ital Projects					Totals			
		Streets	Sto	rm Sewers		Parks	As	Special sessments	lmp	Harbor provements		2018		2017
ASSETS Cash and investments	\$	0 154 071	\$	594,449	\$	255,077	\$	136,585	\$	146,622	\$	12 055 620	\$	0.010.045
Receivables	Ф	2,154,371	Ф	594,449	Ф	255,077	Ф	130,363	Ф	140,022	Ф	12,055,638	Ф	9,919,945
Taxes and special charges		900,000		-		-		-		-		7,847,405		7,205,879
Accounts		31,815		-		-		-		-		88,574		111,029
Special assessments		=		-		-		-		-		27,923		22,224
Loans Due from other governments		-		6,797		-		-		-		5,444,027 1,150,279		5,525,428 1,461,508
Inventories and prepaid items		=_		-		=				-		11,185		10,543
Total assets	\$	3,086,186	\$	601,246	\$	255,077	\$	136,585	\$	146,622	\$	26,625,031	\$	24,256,556
LIABILITIES, DEFERRED INFLOWS OF RESOURCES, AND FUND BALANCES Liabilities														
Accounts payable	\$	123,763	\$	30,391	\$	2,036	\$	-	\$	-	\$	663,036	\$	1,129,176
Accrued and other current liabilities  Due to other funds		=		-		-		-		-		67,822		57,280
Special deposits		_		-		-		-		-		558,798 11,520		628,927 12,016
Unearned revenues		_				-						1,276,724		1,299,702
Total liabilities		123,763		30,391		2,036		_		-		2,577,900		3,127,101
Deferred inflows of resources Property taxes levied for subsequent year Loans receivable		900,000		-		-		-		- -		6,583,878 5,444,027		5,943,432 5,525,427
Total deferred inflows of resources		900,000		-		=		-		-		12,027,905		11,468,859
Fund balances Nonspendable Restricted		- 2,062,423		-		- 159,817		- 77,405		-		11,185 5,965,673		10,543 2,174,764
Committed Unassigned		2,002,423 - -		570,855 -		93,224		59,180 -		146,622 -		6,042,368 -		7,489,633 (14,344)
Total fund balances		2,062,423		570,855		253,041		136,585		146,622		12,019,226		9,660,596
Total liabilities, deferred inflows of resources, and fund balances	\$	3,086,186	\$	601,246	\$	255,077	\$	136,585	\$	146,622	\$	26,625,031	\$	24,256,556

COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES NONMAJOR GOVERNMENTAL FUNDS FOR THE YEAR ENDED DECEMBER 31, 2018 WITH SUMMARIZED FINANCIAL INFORMATION FOR THE YEAR ENDED DECEMBER 31, 2017

				Special	Revenue			
	Library	City Grant Programs	Community Development Block Grant	Harbor & Boating Facilities	Community Projects	Solid Waste & Recycling	Transit	HazMat Agreement
REVENUES	Ф 4.0E0.007	¢.	¢.	<b>c</b>	Φ.	Ф 200.000	Ф 040.400	r.
Taxes	\$ 1,850,027 823,766	\$ - 10,803	\$ - 728,745	\$ -	\$ - 28,491	\$ 300,000 156,544	\$ 210,120 1,353,600	\$ - 86,711
Intergovernmental Public charges for services	67,320	10,003	720,745	230,400	20,491	1,324,257	289,560	3,175
Miscellaneous	193,961		323,412	6,151	125,053	16,438	27,633	-
Total revenues	2,935,074	10,803	1,052,157	236,551	153,544	1,797,239	1,880,913	89,886
EXPENDITURES								
Current								
General government	-	-	-	-	-	-	-	-
Public safety	-	18,210	-	-	71,094	-	-	54,952
Public works	-	-	-	-	-	1,969,570	1,808,922	-
Culture and recreation	2,956,187	2,663	-	133,518	74,616	-	-	-
Conservation and development	-	-	1,863,789	-	2,925	-	-	-
Debt service								
Interest and fiscal charges Capital outlay	-	-	-	- 1,949	-	-	-	-
·						· <del></del>		
Total expenditures	2,956,187	20,873	1,863,789	135,467	148,635	1,969,570	1,808,922	54,952
Excess of revenues over (under) expenditures	(21,113)	(10,070)	(811,632)	101,084	4,909	(172,331)	71,991	34,934
OTHER FINANCING SOURCES (USES)								
Long-term debt issued	-	-	-	-	-	-	-	-
Proceeds from sale of capital assets	40	-	-	-	-	-	4,345	7.500
Transfers in	-	-	-	(475,000)	-	251,090	-	7,500
Transfers out				(175,000)		(100,000)		
Total other financing sources (uses)	40			(175,000)		151,090	4,345	7,500
Net change in fund balances	(21,073)	(10,070)	(811,632)	(73,916)	4,909	(21,241)	76,336	42,434
Fund balances - January 1	194,466	17,515	2,174,764	363,999	175,782	108,455	(14,344)	123,321
Fund balances - December 31	\$ 173,393	\$ 7,445	\$ 1,363,132	\$ 290,083	\$ 180,691	\$ 87,214	\$ 61,992	\$ 165,755

COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES NONMAJOR GOVERNMENTAL FUNDS FOR THE YEAR ENDED DECEMBER 31, 2018 WITH SUMMARIZED FINANCIAL INFORMATION FOR THE YEAR ENDED DECEMBER 31, 2017

					Special Revenue							Capital Projects		
		Pump enance	Spec	cial Events	TIF	Districts	In	Property surance eductible	Deve Impr	idential elopment ovement ogram	-	ghway 45 ransfer		General Capital Projects
REVENUES	Φ.		Φ.	00.054	Φ.	0.007.000	Φ.		Φ.		Φ.		Φ.	075.405
Taxes	\$	-	\$	86,651	\$ 2	2,297,863 59,798	\$	- 9,831	\$	-	\$	200,000	\$	675,125 550
Intergovernmental Public charges for services		-		-		59,796		9,031		-		200,000		550
Miscellaneous		22,282		-		-		_		_		-		_
Misocharicous		22,202												
Total revenues		22,282		86,651		2,357,661		9,831				200,000		675,675
EXPENDITURES														
Current														
General government		-		-		49,903		22,141		-		-		-
Public safety		-		-		-		-		-		-		-
Public works		4,338		-		-		-		-		-		-
Culture and recreation		-		65,150		-		-		-		-		-
Conservation and development		-		-		-		-		33,747		-		-
Debt service														
Interest and fiscal charges		-		-		4,150		-		-		-		<u>-</u>
Capital outlay						1,885,733								5,427,066
Total expenditures		4,338		65,150		1,939,786		22,141		33,747				5,427,066
Excess of revenues over (under) expenditures		17,944		21,501		417,875		(12,310)		(33,747)		200,000		(4,751,391)
OTHER FINANCING SOURCES (USES)														
Long-term debt issued		-		-		-		-		-		-		6,265,217
Proceeds from sale of capital assets		-		-		-		-		-		-		89,088
Transfers in		-		-		37,984		-		-		-		1,268,942
Transfers out					(^	1,096,649)						(200,000)		(823,093)
Total other financing sources (uses)		-			('	1,058,665)						(200,000)		6,800,154
Net change in fund balances		17,944		21,501		(640,790)		(12,310)		(33,747)		-		2,048,763
Fund balances - January 1		56,393		122,846		2,000,012		12,310		200,000		200,000		2,427,073
Fund balances - December 31	\$ 1	74,337	\$	144,347	\$ ^	1,359,222	\$		\$	166,253	\$	200,000	\$	4,475,836

COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES NONMAJOR GOVERNMENTAL FUNDS FOR THE YEAR ENDED DECEMBER 31, 2018 WITH SUMMARIZED FINANCIAL INFORMATION FOR THE YEAR ENDED DECEMBER 31, 2017

			Capital Project	s		Tot	tals
	Streets	Storm Sewers	Parks	Special Assessments	Harbor Improvements	2018	2017
REVENUES Taxes Intergovernmental Public charges for services Miscellaneous	\$ 335,000 - - -	\$ - 23,197 2,617	\$ - - - -	\$ - - - -	\$ - - - -	\$ 5,754,786 3,482,036 1,917,329 714,930	\$ 5,743,817 3,315,795 1,919,285 751,879
Total revenues	335,000	25,814				11,869,081	11,730,776
EXPENDITURES Current							
General government Public safety Public works	-	-	-	-	-	72,044 144,256 3,782,830	10,657 115,022 3,886,346
Culture and recreation Conservation and development Debt service	- - -	-	- - -	- - -	-	3,232,134 1,900,461	2,983,183 231,733
Interest and fiscal charges Capital outlay	3,717,635	1,192,253	- 762,315	187,595	28,378	4,150 13,202,924	4,150 8,813,385
Total expenditures	3,717,635	1,192,253	762,315	187,595	28,378	22,338,799	16,044,476
Excess of revenues over (under) expenditures	(3,382,635)	(1,166,439)	(762,315)	(187,595)	(28,378)	(10,469,718)	(4,313,700)
OTHER FINANCING SOURCES (USES) Long-term debt issued Proceeds from sale of capital assets Transfers in Transfers out	5,014,783 - 238,050 (307,268)	985,000 - 620,368 (351,149)	295,000 - 627,247 (263,147)	265,000 - - -	- - 175,000 -	12,825,000 93,473 3,226,181 (3,316,306)	5,025,000 28,491 2,107,895 (2,458,236)
Total other financing sources (uses)	4,945,565	1,254,219	659,100	265,000	175,000	12,828,348	4,703,150
Net change in fund balances	1,562,930	87,780	(103,215)	77,405	146,622	2,358,630	389,450
Fund balances - January 1	499,493	483,075	356,256	59,180		9,660,596	9,271,146
Fund balances - December 31	\$ 2,062,423	\$ 570,855	\$ 253,041	\$ 136,585	\$ 146,622	\$ 12,019,226	\$ 9,660,596

LIBRARY SPECIAL REVENUE FUND SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL FOR THE YEAR ENDED DECEMBER 31, 2018

	Budgeted	Amounts		Variance with Final Budget - Positive
	Original	Final	Actual	(Negative)
REVENUES				
Taxes	\$ 1,850,027	\$ 1,850,027	\$ 1,850,027	\$ -
Intergovernmental	819,874	819,874	823,766	3,892
Public charges for services	76,500	76,500	67,320	(9,180)
Miscellaneous	172,155	172,155	193,961	21,806
Total revenues	2,918,556	2,918,556	2,935,074	16,518
EXPENDITURES Current				
Culture and recreation	2,919,829	2,921,629	2,956,187	(34,558)
Excess of revenues under expenditures	(1,272)	(3,072)	(21,113)	(18,041)
OTHER FINANCING SOURCES Proceeds from sale of capital assets			40	40
Net change in fund balance	(1,272)	(3,072)	(21,073)	(18,001)
Fund balance - January 1	194,466	194,466	194,466	
Fund balance - December 31	\$ 193,194	\$ 191,394	\$ 173,393	\$ (18,001)

CITY GRANT PROGRAMS SPECIAL REVENUE FUND SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL FOR THE YEAR ENDED DECEMBER 31, 2018

		Budgeted	l Amou	ints		Fina	ance with I Budget - Positive
	0	riginal		Final	 Actual	(N	egative)
REVENUES							
Intergovernmental	\$	19,000	\$	19,000	\$ 10,803	\$	(8,197)
EXPENDITURES Current							
Public safety		6,000		6,000	18,210		(12,210)
Culture and recreation		10,000		10,000	 2,663		7,337
Total expenditures		16,000		16,000	20,873		(4,873)
Net change in fund balance		3,000		3,000	(10,070)		(13,070)
Fund balance - January 1		17,515		17,515	 17,515		
Fund balance - December 31	\$	20,515	\$	20,515	\$ 7,445	\$	(13,070)

HARBOR & BOATING FACILITIES SPECIAL REVENUE FUND SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL FOR THE YEAR ENDED DECEMBER 31, 2018

	Budgete	d Amounts		Variance with Final Budget - Positive
	Original	Final	Actual	(Negative)
REVENUES				
Fines and forfeits	\$ 40	\$ 40	\$ -	\$ (40)
Public charges for services	225,500	225,500	230,400	4,900
Miscellaneous	1,800	1,800	6,151	4,351
Total revenues	227,340	227,340	236,551	9,211
EXPENDITURES				
Current				
Culture and recreation	119,575	119,575	133,518	(13,943)
Capital outlay	10,000	10,000	1,949	8,051
Total expenditures	129,575	129,575	135,467	(5,892)
Excess of revenues over expenditures	97,765	97,765	101,084	3,319
OTHER FINANCING USES				
Transfers out			(175,000)	(175,000)
Net change in fund balance	97,765	97,765	(73,916)	(171,681)
Fund balance - January 1	363,999	363,999	363,999	
Fund balance - December 31	\$ 461,764	\$ 461,764	\$ 290,083	\$ (171,681)

SOLID WASTE & RECYCLING SPECIAL REVENUE FUND SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL FOR THE YEAR ENDED DECEMBER 31, 2018

	Budgeted	l Amo	ounts		Fina	iance with al Budget - Positive
	Original		Final	Actual	(N	legative)
REVENUES						,
Taxes	\$ 300,000	\$	300,000	\$ 300,000	\$	-
Intergovernmental	156,416		156,416	156,544		128
Public charges for services	1,318,741		1,318,741	1,324,257		5,516
Miscellaneous	 2,000		2,000	16,438		14,438
Total revenues	 1,777,157		1,777,157	1,797,239		20,082
EXPENDITURES Current						
Public works	 1,751,820		1,751,820	 1,969,570		(217,750)
Excess of revenues over (under)						
expenditures	 25,337		25,337	 (172,331)		(197,668)
OTHER FINANCING SOURCES (USES)						
Transfers in	-		-	251,090		251,090
Transfers out	 (150,000)		(150,000)	 (100,000)		50,000
Total other financing sources (uses)	 (150,000)		(150,000)	 151,090		301,090
Net change in fund balance	(124,663)		(124,663)	(21,241)		103,422
Fund balance - January 1	 108,455		108,455	108,455		
Fund balance - December 31	\$ (16,208)	\$	(16,208)	\$ 87,214	\$	103,422

TRANSIT SPECIAL REVENUE FUND SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL FOR THE YEAR ENDED DECEMBER 31, 2018

	Bu	ıdgeted Amo	unts			Final	ance with Budget - ositive
	Origin		Final		Actual	(N	egative)
REVENUES							
Taxes	\$ 21	0,120 \$	210,120	\$	210,120	\$	-
Intergovernmental	1,26	8,399	1,268,399		1,353,600		85,201
Public charges for services	28	3,260	283,260		289,560		6,300
Miscellaneous	3	1,600	31,600		27,633		(3,967)
Total revenues	1,79	3,379	1,793,379	1	1,880,913		87,534
EXPENDITURES Current							
Public works	1,88	4,834	1,884,834		1,808,922		75,912
Excess of revenues over (under) expenditures	(9	1,455)	(91,455)		71,991		163,446
OTHER FINANCING SOURCES Proceeds from sale of capital assets		<u> </u>			4,345		4,345
Net change in fund balance	(9	1,455)	(91,455)		76,336		167,791
Fund balance - January 1	(1	4,344)	(14,344)		(14,344)		
Fund balance - December 31	\$ (10	5,799) \$	(105,799)	\$	61,992	\$	167,791

HAZMAT AGREEMENT SPECIAL REVENUE FUND SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL FOR THE YEAR ENDED DECEMBER 31, 2018

		Budgeted	Amou	ınts		Final	ance with Budget - ositive
	0	riginal		Final	Actual	(Negative)	
REVENUES							
Intergovernmental	\$	31,514	\$	31,514	\$ 86,711	\$	55,197
Public charges for services					 3,175		3,175
Total revenues		31,514		31,514	 89,886		58,372
EXPENDITURES Current							
Public safety		48,679		56,709	 54,952		1,757
Excess of revenues over (under) expenditures		(17,165)		(25,195)	34,934		60,129
OTHER FINANCING SOURCES							
Transfers in		7,500		7,500	 7,500		
Net change in fund balance		(9,665)		(17,695)	42,434		60,129
Fund balance - January 1		123,321		123,321	123,321		
Fund balance - December 31	\$	113,656	\$	105,626	\$ 165,755	\$	60,129

FUEL PUMP MAINTENANCE SPECIAL REVENUE FUND SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL FOR THE YEAR ENDED DECEMBER 31, 2018

	Budgeted	l Amoı	unts			Final	ance with Budget - ositive
	 Original Final				Actual	(Negative)	
REVENUES							
Miscellaneous	\$ 18,000	\$	18,000	\$	22,282	\$	4,282
EXPENDITURES Current							
Public works	 5,000		5,000		4,338		662
Net change in fund balance	13,000		13,000		17,944		4,944
Fund balance - January 1	 156,393		156,393		156,393		
Fund balance - December 31	\$ 169,393	\$	169,393	\$	174,337	\$	4,944

TIF DISTRICTS SPECIAL REVENUE FUND SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL FOR THE YEAR ENDED DECEMBER 31, 2018

	Budgeted	Amo	ounts		Fin	riance with al Budget - Positive
	Original		Final	 Actual	(I	Negative)
REVENUES						
Taxes	\$ 2,606,126	\$	2,606,126	\$ 2,297,863	\$	(308, 263)
Intergovernmental	 58,795		58,795	59,798		1,003
Total revenues	 2,664,921		2,664,921	 2,357,661		(307,260)
EXPENDITURES						
Current						
General government	4,500		4,500	49,903		(45,403)
Conservation and development  Debt service	284,057		284,057	-		284,057
Interest and fiscal charges	4,150		4,150	4,150		-
Capital outlay	 1,750,000		3,528,278	 1,885,733		1,642,545
Total expenditures	2,042,707		3,820,985	 1,939,786		1,881,199
Excess of revenues over (under)						
expenditures	 622,214		(1,156,064)	 417,875		1,573,939
OTHER FINANCING SOURCES (USES)						
Transfers in	38,785		38,785	37,984		(801)
Transfers out	 (1,107,353)		(1,107,353)	 (1,096,649)		10,704
Total other financing sources (uses)	 (1,068,568)		(1,068,568)	(1,058,665)		9,903
Net change in fund balance	(446,354)		(2,224,632)	(640,790)		1,583,842
Fund balance - January 1	2,000,012		2,000,012	 2,000,012		
Fund balance - December 31	\$ 1,553,658	\$	(224,620)	\$ 1,359,222	\$	1,583,842

DEBT SERVICE FUND SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL FOR THE YEAR ENDED DECEMBER 31, 2018

	Budgeted	Amo	ounts		Fina	iance with al Budget - Positive
	 Original		Final	Actual	(1)	legative)
REVENUES						
Taxes	\$ 7,705,067	\$	7,705,067	\$ 7,705,067	\$	
EXPENDITURES						
Debt service						
Principal	6,310,000		6,310,000	6,310,000		-
Interest and fiscal charges	 2,506,352		2,506,352	 2,823,271		(316,919)
Total expenditures	 8,816,352		8,816,352	 9,133,271		(316,919)
Excess of revenues under expenditures	 (1,111,285)		(1,111,285)	(1,428,204)		(316,919)
OTHER FINANCING SOURCES						
Premium on debt issued	_		-	347,620		347,620
Transfers in	 1,230,961		1,230,961	1,219,929		(11,032)
Total other financing sources	 1,230,961		1,230,961	 1,567,549		336,588
Net change in fund balance	119,676		119,676	139,345		19,669
Fund balance - January 1	 (118,272)		(118,272)	(118,272)		
Fund balance - December 31	\$ 1,404	\$	1,404	\$ 21,073	\$	19,669

COMBINING STATEMENT OF NET POSITION INTERNAL SERVICE FUNDS DECEMBER 31, 2018

	I	Health nsurance	Information Technology		Total	
ASSETS						
Current assets						
Cash and investments	\$	3,306,031	\$	280,248	\$ 3,586,279	
Receivables						
Accounts		344,424		-	344,424	
Inventories and prepaid items		-		15,920	15,920	
Total assets		3,650,455		296,168	3,946,623	
LIABILITIES						
Current liabilities		700 400		05.405		
Accounts payable		762,132		35,485	797,617	
Accrued and other current liabilities		22,828		11,025	33,853	
Compensated absences		-		25,379	 25,379	
Total current liabilities		784,960		71,889	 856,849	
NET POSITION						
Unrestricted	\$	2,865,495	\$	224,279	\$ 3,089,774	

COMBINING STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET POSITION INTERNAL SERVICE FUNDS FOR THE YEAR ENDED DECEMBER 31, 2018

	Health Insurance	Information Technology	Total	
OPERATING REVENUES Charges for services	\$ 5,505,118	\$ 1,622,899	\$ 7,128,017	
OPERATING EXPENSES				
Personal services	-	542,826	542,826	
Contractual services	-	575,354	575,354	
Materials and supplies	-	288,151	288,151	
Utilities	-	6,569	6,569	
Insurance claims and expenses	5,485,454		5,485,454	
Total operating expenses	5,485,454	1,412,900	6,898,354	
Operating income	19,664	209,999	229,663	
NONOPERATING REVENUES Gain on disposal of capital assets	<u>-</u> _	245	245	
Income before transfers	19,664	210,244	229,908	
Transfers out		(187,536)	(187,536)	
Change in net position	19,664	22,708	42,372	
Net position - January 1	2,845,831	201,571	3,047,402	
Net position - December 31	\$ 2,865,495	\$ 224,279	\$ 3,089,774	

COMBINING STATEMENT OF CASH FLOWS INTERNAL SERVICE FUNDS FOR THE YEAR ENDED DECEMBER 31, 2018

	Health Information Insurance Technology		Total		
CASH FLOWS FROM OPERATING ACTIVITIES					
Cash received from customers	\$	5,180,364	\$ 1,628,369	\$	6,808,733
Cash paid for employee wages and benefits		-	(538,796)		(538,796)
Cash paid to suppliers		(5,338,700)	 (889,066)		(6,227,766)
Net cash provided (used) by operating activities		(158,336)	 200,507		42,171
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES Transfer out		<u> </u>	 (187,536)		(187,536)
CASH FLOWS FROM CAPITAL AND					
RELATED FINANCING ACTIVITIES					
Sale of capital assets			245		245
Change in cash and cash equivalents		(158,336)	13,216		(145,120)
Cash and cash equivalents - January 1		3,464,367	 267,032		3,731,399
Cash and cash equivalents - December 31	\$	3,306,031	\$ 280,248	\$	3,586,279

COMBINING STATEMENT OF CASH FLOWS INTERNAL SERVICE FUNDS FOR THE YEAR ENDED DECEMBER 31, 2018

	Health Insurance		Information Technology		Total	
RECONCILIATION OF OPERATING INCOME TO NET CASH PROVIDED (USED) BY OPERATING ACTIVITIES						
Operating income Adjustments to reconcile operating income to net cash provided (used) by operating activities	\$	19,664	\$	209,999	\$	229,663
Change in operating assets and liabilities  Accounts receivables		(324,754)		2,970		(321,784)
Due from other governments		(02 1,7 0 1)		2,500		2,500
Inventories and prepaid items		-		(14,425)		(14,425)
Accounts payable		146,754		(4,567)		142,187
Accrued and other current liabilities		-		1,613		1,613
Compensated absences		-		2,417		2,417
Net cash provided (used) by operating						
activities	\$	(158,336)	\$	200,507	\$	42,171
Reconciliation of cash and cash equivalents to the statement of net position						
Cash and cash equivalents in current assets	\$	3,306,031	\$	280,248	\$	3,586,279

Noncash capital and related financing activities None

SCHEDULE OF GOVERNMENTAL CAPITAL ASSETS - BY SOURCE DECEMBER 31, 2018

		2018
Governmental capital assets:		
Land	\$	6,662,884
Buildings and improvements		28,117,023
Land improvements		10,881,348
Machinery and equipment		27,368,733
Infrastructure		210,235,675
Construction in progress		3,556,818
Total governmental capital assets	<u>\$</u>	286,822,481
Investments in governmental capital assets by source:		
Capital projects funds - General obligation bonds/notes	\$	246,446,537
General fund revenues		20,802,311
Gifts		605,091
Private development		3,458,365
City owned		67,750
Non-cash transactions		86,922
Special revenue funds		9,116,790
Federal grants		5,531,178
State grants		707,537
Total governmental funds capital assets	\$	286,822,481

SCHEDULE OF GOVERNMENTAL CAPITAL ASSETS - BY FUNCTION AND ACTIVITY DECEMBER 31, 2018

	Land	Buildings and Improvements	Land Improvements	Machinery and Equipment
General government	\$ 1,761,262	\$ 3,210,881	\$ 511,684	\$ 2,755,321
Public safety Police protection Fire protection Ambulance	377,000 712,056	2,918,943 3,162,445 -	- 23,541 -	2,638,037 4,867,400 1,638,288
Public works	223,605	5,631,725	147,586	10,563,352
Culture and Recreation	1,576,750	2,375,637	9,153,683	1,523,368
Library	19,200	5,516,439	-	325,017
Transit	-	485,272	127,484	2,977,467
Parking	1,993,011	4,815,681	917,370	80,483
Total governmental capital assets	\$ 6,662,884	\$ 28,117,023	\$ 10,881,348	\$ 27,368,733

<u>Ir</u>	nfrastructure	 nstruction Progress	Total				
\$	-	\$ 807,968	\$	9,047,116			
	-	-		5,933,980			
	-	2,410,487		11,175,929			
	-	-		1,638,288			
	210,235,675	29,324		226,831,267			
	_	309,039		14,938,477			
		,		,,			
	-	-		5,860,656			
	-	-		3,590,223			
				7,806,545			
\$	210,235,675	\$ 3,556,818	\$	286,822,481			

SCHEDULE OF CHANGES IN GOVERNMENTAL CAPITAL ASSETS - BY FUNCTION AND ACTIVITY FOR THE YEAR ENDED DECEMBER 31, 2018

	De	Balance December 31, 2017		2018 Additions and Transfers	2018 eductions and Fransfers	D	Balance ecember 31, 2018
General government	\$	8,927,713	\$	869,443	\$ 750,042	\$	9,047,114
Public safety							
Police protection		5,742,755		324,730	133,504		5,933,981
Fire protection		8,553,334		3,133,422	510,828		11,175,928
Ambulance		1,334,252		315,108	11,072		1,638,288
Public works		222,171,490		4,958,323	298,547		226,831,266
Culture and recreation		14,338,644		851,827	70,014		15,120,457
Library		5,068,306		610,371	-		5,678,677
Transit		3,603,213		88,822	101,810		3,590,225
Parking		7,640,965		165,580	<u>-</u>		7,806,545
Total governmental capital assets	\$	277,380,672	\$	11,317,626	\$ 1,875,817	\$	286,822,481

### STATISTICAL SECTION

### STATISTICAL SECTION

This part of the City of Fond du Lac's comprehensive annual financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, required supplementary information, and supplementary information says about the City's overall financial health.

<u>Category</u>	<u>Pages</u>
Financial Trends These schedules contain trend information to help the reader understand how the City's financial performance and well-being have changed over time.	103 - 107
Revenue Capacity These schedules contain information to help the reader assess the City's most significant local revenue source, the property tax.	108 - 111
<b>Debt Capacity</b> These schedules present information to help the reader assess the affordability of the City's current levels of outstanding debt and the City's ability to issue additional debt in the future.	112 - 117
Demographic and Economic Information  These schedules offer demographic and economic indicators to help the reader understand the environment within which the City's financial activities take place.	118 -119
Operating Information These schedules contain service and infrastructure data to help the reader understand how the information in the City's financial report relates to the services the City provides and the activities it performs.	120 - 122

## NET POSITION BY COMPONENT Last Ten Fiscal Years

	 2009	 2010	_	2011	2012		2013		_	2014	 2015	 2016	 2017	 2018
Governmental activities Invested in capital assets, net of related debt Restricted Unrestricted	\$ 95,685,038 4,085,076 19,697,434	\$ 98,081,195 2,126,824 12,357,734	\$	95,930,395 2,217,656 5,647,742	\$	81,618,359 1,443,920 14,581,825	\$	76,912,015 1,406,998 16,351,636	\$	71,413,644 1,899,422 16,833,015	\$ 66,751,968 11,309,785 17,686,779	\$ 64,124,339 2,262,072 24,935,506	\$ 62,208,570 2,174,764 22,629,230	\$ 62,628,518 12,359,657 10,294,390
Total government activities net assets	\$ 119,467,548	\$ 112,565,753	\$	103,795,793	\$	97,644,104	\$	94,670,649	\$	90,146,081	\$ 95,748,532	\$ 91,321,917	\$ 87,012,564	\$ 85,282,565
Business-type activities Invested in capital assets, net of related debt Restricted Unrestricted	\$ 65,864,910 14,131,694 24,545,964	\$ 65,677,207 14,316,382 27,668,488	\$	67,300,385 10,376,924 35,301,494	\$	80,275,705 8,393,145 29,752,670	\$	90,430,362 6,452,250 25,931,756	\$	98,116,652 6,230,592 22,650,707	\$ 103,316,344 7,056,462 21,916,243	\$ 109,793,752 5,979,656 20,568,256	\$ 115,427,437 6,233,897 20,667,978	\$ 121,667,593 3,468,983 24,175,806
Total business-type activities net assets	\$ 104,542,568	\$ 107,662,077	\$	112,978,803	\$	118,421,520	\$	122,814,368	\$	126,997,951	\$ 132,289,049	\$ 136,341,664	\$ 142,329,312	\$ 149,312,382
Primary government Invested in capital assets, net of related debt Restricted Unrestricted	\$ 161,549,948 18,216,770 44,243,398	\$ 163,758,402 16,443,206 40,026,222	\$	163,230,780 12,594,580 40,949,236	\$	161,894,064 9,837,065 44,334,495	\$	167,342,377 7,859,248 42,283,392	\$	169,530,296 8,130,014 39,483,722	\$ 170,068,312 18,366,247 39,603,022	\$ 173,918,091 8,241,728 45,503,762	\$ 177,636,007 8,408,661 43,297,208	\$ 184,296,111 15,828,640 34,470,196
Total primary government	\$ 224,010,116	\$ 220,227,830	\$	216,774,596	\$	216,065,624	\$	217,485,017	\$	217,144,032	\$ 228,037,581	\$ 227,663,581	\$ 229,341,876	\$ 234,594,947

#### CHANGES IN NET POSITION Last Ten Fiscal Years

	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018
Expenses										
Governmental activities										
General government	\$ 2,914,420	\$ 3,304,979	\$ 3,016,950	\$ 2,660,933	\$ 2,419,911	\$ 2,563,667	\$ 4,034,444	\$ 4,949,836	\$ 4,457,171	\$ 3,732,198
Public safety										
Police	9,000,024	9,461,405	10,039,871	10,333,412	9,326,591	9,144,237	9,629,937	10,270,290	10,961,595	11,413,736
Fire/Rescue	8,686,370	9,058,142	9,837,885	9,578,925	8,226,046	8,291,861	8,701,785	10,286,387	10,333,308	10,231,849
Public works	13,726,304	12,477,656	12,905,660	15,441,486	16,542,771	17,214,323	15,748,791	16,618,135	17,515,777	16,314,987
Culture and recreation	5,487,129	5,380,792	5,640,176	5,376,808	6,006,310	6,402,639	6,091,789	5,623,319	5,829,457	5,725,394
Community and development	6,222,465	5,080,481	10,715,615	5,242,287	2,095,011	3,289,740	2,727,994	2,298,011	3,002,089	4,547,770
Interest on long-term debt	2,897,520	3,591,877	3,729,586	3,357,936	3,218,799	3,123,404	2,674,934	2,900,767	2,793,449	2,618,981
Total governmental activities expenses	48,934,232	48,355,332	55,885,743	51,991,787	47,835,439	50,029,871	49,609,674	52,946,745	54,892,846	54,584,915
Business-type activities										
Water Utility	8,952,958	8,873,799	8,585,366	8,977,193	8,452,508	8,734,239	8,394,123	8,450,320	9,119,285	8,167,128
Wastewater Utility	8,811,583	8,865,809	9,176,950	9,102,462	9,379,421	9,762,358	9,279,524	9,957,259	8,394,201	9,034,623
Total business-type activities	17,764,541	17,739,608	17,762,316	18,079,655	17,831,929	18,496,597	17,673,647	18,407,579	17,513,486	17,201,751
Total primary government expenses	\$ 66,698,773	\$ 66,094,940	\$ 73,648,059	\$ 70,071,442	\$ 65,667,368	\$ 68,526,468	\$ 67,283,321	\$ 71,354,324	\$ 72,406,332	\$ 71,786,666
Program Revenues										
Governmental activities:										
Fees, fines and charges for services:										
General government	\$ 960,688	\$ 1,233,397	\$ 1,069,724	\$ 994,003	\$ 1,288,711	\$ 1,192,847	\$ 2,221,332	\$ 2,495,323	\$ 2,304,418	\$ 2,680,806
Public safety										
Police	148,394	139,424	141,226	109,655	126,566	92,561	161,408	178,203	180,661	220,665
Fire/Resuce	1,936,738	2,047,349	2,601,349	2,793,488	1,655,958	1,559,347	1,696,421	1,666,188	1,941,549	1,957,224
Public works	51,321	161,744	168,178	419,502	1,802,173	1,697,518	1,294,954	1,708,605	1,900,004	1,953,057
Culture and recreation	480,903	532,432	468,079	531,292	478,373	459,396	547,380	579,350	540,277	554,945
Community and development	1,204,156	1,133,562	1,406,663	1,272,075	1,327,924	1,894,294	922,074	266,434	387,496	215,478
Interest and fiscal charges	-	-	-	-	-	-	-	-	133,849	-
Operating grants and contributions	7,387,543	5,848,654	6,171,946	5,567,122	609,096	5,726,793	6,159,199	6,484,854	6,297,493	6,608,228
Capital grants and contributions	1,337,995	1,300,464	4,793,415	3,505,575	1,003,855	968,788	105,428	665,058	469,051	308,237
Total governmental activities program revenue	13,507,738	12,397,026	16,820,580	15,192,712	8,292,656	13,591,544	13,108,196	14,044,015	14,154,798	14,498,640
Business-type activities										
Charges for services:										
Water Utility	9,790,165	11,652,164	12,690,230	12,395,916	12,084,957	12,315,152	12,119,334	12,611,440	12,690,954	12,882,550
Wastewater Utility	10,382,485	9,817,874	11,058,697	12,036,787	11,544,534	11,704,905	11,716,802	11,412,924	12,396,642	12,265,217
Capital grants and contributions	12,662,614	159,758	20,588	8,283				1,030		551,056
Total business-type activities program revenue	32,835,264	21,629,796	23,769,515	24,440,986	23,629,491	24,020,057	23,836,136	24,025,394	25,087,596	25,698,823
Total primary government program revenue	\$ 46,343,002	\$ 34,026,822	\$ 40,590,095	\$ 39,633,698	\$ 31,922,147	\$ 37,611,601	\$ 36,944,332	\$ 38,069,409	\$ 39,242,394	\$ 40,197,463

### **CHANGES IN NET POSITION**

Last Ten Fiscal Years

	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018
Net (Expense)/Revenue										
Govenmental activities	\$ (35,426,494)	\$ (35,958,306)	\$ (39,065,163)	\$ (36,799,075)	\$ (34,061,783)	\$ (36,438,327)	\$ (36,501,478)	\$ (38,902,730)	\$ (40,738,048)	\$ (40,086,275)
Business-type activities	15,070,723	3,890,188	6,007,199	6,361,331	5,797,562	5,523,460	6,162,489	5,617,815	7,574,110	8,497,072
Total primary government net expense	\$ (20,355,771)	\$ (32,068,118)	\$ (33,057,964)	\$ (30,437,744)	\$ (28,264,221)	\$ (30,914,867)	\$ (30,338,989)	\$ (33,284,915)	\$ (33,163,938)	\$ (31,589,203)
General Revenues and Other Changes in Net Po	osition									
Governmental activities:										
Taxes										
Property taxes	\$ 20,229,326	\$ 20,033,237	\$ 20,859,387	\$ 21,140,460	\$ 21,478,702	\$ 22,270,692	\$ 23,836,592	\$ 25,147,399	\$ 26,929,681	\$ 28,462,381
Other taxes	176,958	196,919	246,540	354,692	377,172	321,744	445,272	458,974	433,384	454,154
Federal and state grants and other										
contributions not restricted to										
specific functions	7,996,190	7,294,988	7,228,574	7,432,593	7,801,227	7,073,021	6,587,921	6,651,626	6,818,710	6,879,397
Gain on sale of asset	-	-	-	-	-	30,725	33,887	87,795	34,385	129,917
Interest and investement earnings	434,415	261,771	538,307	229,992	(111,182)	418,826	193,223	222,364	254,756	688,413
Miscellaneous	-	-	-	196	11,239	12,665	20,491	10,931	35,985	4,036
Transfers	877,398	1,269,596	1,422,395	1,497,592	1,631,170	1,786,086	1,857,027	1,897,026	1,921,794	1,945,017
Total governmental activities	29,714,287	29,056,511	30,295,203	30,655,525	31,188,328	31,913,759	32,974,413	34,476,115	36,428,695	38,563,315
Business-type activities:										
Investment earnings	770,306	498,917	708,559	561,116	201,006	440,630	321,961	331,826	316,698	443,467
Gain on disposal of capital assets	546	-	23,363	17,862	25,450	5,579	-	-	18,634	-
Transfers	(877,398)	(1,269,596)	(1,422,395)	(1,497,592)	(1,631,170)	(1,786,086)	(1,857,027)	(1,897,026)	(1,921,794)	(1,945,017)
Total business-type activities	(106,546)	(770,679)	(690,473)	(918,614)	(1,404,714)	(1,339,877)	(1,535,066)	(1,565,200)	(1,586,462)	(1,501,550)
7,5	(100,010)	(****)	(000,110)	(0.10,01.1)		(1,000,011)	(1,000,000)		(1,000,100)	(1,001,000)
Total primary government	\$ 29,607,741	\$ 28,285,832	\$ 29,604,730	\$ 29,736,911	\$ 29,783,614	\$ 30,573,882	\$ 31,439,347	\$ 32,910,915	\$ 34,842,233	\$ 37,061,765
Changes in Net Position										
Governmental activities	\$ (5,712,207)	\$ (6,901,795)	\$ (8,769,960)	\$ (6,143,550)	\$ (2,873,455)	\$ (2,873,455)	\$ (4,524,568)	\$ (3,527,065)	\$ (4,309,353)	\$ (1,522,960)
Business-type activities	14,964,177	3,119,509	5,316,726	5,442,717	4,392,848	4,392,848	4,183,583	4,627,423	5,987,648	6,995,522
Total primary government	\$ 9,251,970	\$ (3,782,286)	\$ (3,453,234)	\$ (700,833)	\$ 1,519,393	\$ 1,519,393	\$ (340,985)	\$ 1,100,358	\$ 1,678,295	\$ 5,472,562

Note: For budgeting and financial reporting, the Transit Fund was included under Community Development for 2011 and prior. Beginning in 2012, the Transit Fund is included in Public Works. The previous years have not been restated.

#### **Fund Balances, Governmental Funds Last Ten Fiscal Years**

	 2009	2010	2011	2012	2013	2014	2015	2016	2016	 2017	2018
General fund											
Nonspendable	\$ 2,249,429	\$ 1,772,134	\$ 1,107,100	\$ 658,355	\$ 657,434	\$ 788,600	\$ 822,550	\$ 843,454	\$ 791,799	\$ 791,799	\$ 784,385
Committed	592,917	962,169	876,223	83,300	110,500	129,700	160,900	261,300	313,300	313,300	-
Assigned	275,838	192,985	260,398	1,013,681	726,392	1,034,438	1,043,484	866,644	422,359	422,359	243,028
Unassigned	4,385,152	4,641,479	5,060,576	5,574,625	6,977,905	6,803,731	7,076,721	5,897,565	5,743,724	5,743,724	6,792,648
Total general fund	\$ 7,503,336	\$ 7,568,767	\$ 7,304,297	\$ 7,329,961	\$ 8,472,231	\$ 8,756,469	\$ 9,103,655	\$ 7,868,963	\$ 7,271,182	\$ 7,271,182	\$ 7,820,061
All other governmental funds											
Nonspendable	\$ 37,381	\$ 30,052	\$ 41,160	\$ 35,553	\$ 23,541	\$ 16,531	\$ 19,321	\$ 21,088	\$ 10,543	\$ 10,543	\$ 11,185
Restricted, reported in:											
Debt service fund	4,085,076	2,126,824	1,193,819	375,374	164,368	176,731	41,007	30,188	-	-	21,073
Community development grant fund	1,640,008	1,613,589	1,023,837	1,068,546	1,242,630	1,722,691	1,898,434	2,262,072	2,174,764	2,174,764	5,965,673
Committed	10,318,067	14,354,173	9,749,261	8,995,906	6,622,491	5,356,621	5,465,935	6,987,986	7,489,633	7,489,633	6,042,368
Unassigned	(52,076)	(238,462)	(388,023)	-	(8,693)	(19,639)	-	-	(132,616)	(132,616)	<u>-</u>
Total all other governmental funds	\$ 16,028,456	\$ 17,886,176	\$ 11,620,054	\$ 10,475,379	\$ 8,044,337	\$ 7,252,935	\$ 7,424,697	\$ 9,301,334	\$ 9,542,324	\$ 9,542,324	\$ 12,040,299

Note:
The City adopted GASB #54 for 2011 and previous years have been restated to confrom to the new reporting standards.

#### Changes in Fund Balances, Governmental Funds Last Ten Fiscal Years

	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018
REVENUES										
Taxes	\$ 20,406,284	\$ 20,230,156	\$ 21,105,927	\$ 21,495,152	\$ 21,855,874	\$ 22,592,436	\$ 24,281,864	\$ 25,606,373	\$ 27,363,065	\$ 28,916,535
Licenses and permits	1,147,849	1,234,646	1,209,983	1,219,945	1,584,967	1,502,338	1,575,530	1,643,086	1,540,425	1,761,773
Intergovernmental	13,999,108	14,444,821	17,190,473	15,208,721	13,095,315	12,809,625	12,464,374	12,985,438	13,048,834	13,425,085
Public charges for services	3,166,985	3,277,855	3,864,344	4,181,498	4,190,901	4,057,457	4,267,404	4,401,524	4,651,047	4,673,901
Fines and forfeits	463,420	453,954	429,803	396,288	403,259	353,427	315,075	340,309	350,905	487.268
Special assessments	633,167	359,422	218,540	352,627	310,994	365,625	105,428	477,806	269,051	108,237
Intergovernmental charges for services	-	-	-	-	-	-	-	-	6,388	6,472
Miscellaneous	2,515,948	1,588,791	1,641,409	1,633,668	2,086,125	2,244,555	1,557,074	1,469,201	1,175,931	1,538,684
Total revenues	42,332,761	41,589,645	45,660,479	44,487,899	43,527,435	43,925,463	44,566,749	46,923,737	48,405,646	50,917,955
	,,.									
EXPENDITURES										
Current:										
General government	2,513,658	2,666,406	2,761,850	2,728,069	2,576,287	2,864,927	2,895,749	3,633,660	3,464,037	2,931,192
Public safety	16,977,423	17,636,588	18,764,003	19,792,977	17,595,580	17,906,887	17,625,723	18,388,065	19,081,135	19,781,489
Public works	7,245,428	7,257,838	7,696,054	7,199,147	8,987,449	9,297,529	9,009,131	9,503,060	10,184,967	9,763,684
Culture and recreation	4,554,243	4,822,958	4,786,149	4,635,061	4,854,418	4,771,827	4,758,803	4,944,540	4,816,143	5,089,696
Community development	3,578,074	3,455,705	5,391,401	4,386,330	1,795,548	2,354,789	2,651,454	2,202,852	1,364,290	3,400,009
Other	882,528	443,019	112,592	8,401	82,258	7.025	8,400	12,300	1,001,200	-
Debt service:	002,020	110,010	112,002	0, 10 1	02,200	7,020	0,100	12,000		
Principal	2,904,936	5,556,926	1,634,528	9,588,675	7.907.613	3.881.976	11.050.000	6,895,000	5,435,000	6,435,000
Interest and fiscal charges	2,628,258	3,078,799	3,471,383	3,377,101	3,348,985	3,021,170	2,970,803	2,772,456	3,018,509	2,702,421
Capital outlay	8,967,963	8,739,564	10,664,148	6,938,086	8,468,176	6,286,421	5,228,945	6,169,361	8,813,385	13,202,924
Total expenditures	50,252,511	53,657,803	55,282,108	58,653,847	55,616,314	50,392,551	56,199,008	54,521,294	56,177,466	63,306,415
Total experiultures	30,232,311	33,037,003	33,202,100	30,033,047	33,010,314	30,332,331	30,199,000	34,321,234	30,177,400	03,300,413
Excess (deficiency) of revenues										
over expenditures	(7,919,750)	(12,068,158)	(9,621,629)	(14,165,948)	(12,088,879)	(6,467,088)	(11,632,259)	(7,597,557)	(7,771,820)	(12,388,460)
OTHER FINANCING SOURCES (USES)										
Long-term debt issued	11,025,000	30,839,718	12,575,000	16,980,000	12,050,000	4,095,000	10,075,000	6,100,000	12,075,000	12,825,000
Premium on debt issued	77,806	34,517	121,705	63,626	376,520	30,338	132,350	125,000	255,564	347,620
Payment to current noteholder	(2,975,000)	(18,152,522)	(11,090,063)	(5,432,281)	(3,257,783)	· -	· -	· -	(7,050,000)	· -
Proceeds from sale of capital assets	-	-	-	-	-	-	-	-	42,718	130,141
Transfers in	6,720,570	12,086,536	11,281,514	8,205,781	5,923,448	4,799,342	4,152,677	5,419,914	5,185,819	6,430,383
Transfers out	(5,843,172)	(10,816,940)	(9,859,119)	(6,708,189)	(4,292,278)	(2,964,756)	(2,208,818)	(3,405,412)	(3,094,072)	(4,297,830)
Total other financing sources (uses)	9,005,204	13,991,309	3,029,037	13,108,937	10,799,907	5,959,924	12,151,209	8,239,502	7,415,029	15,435,314
				,,					.,,	
Net change in fund balances	\$ 1,085,454	\$ 1,923,151	\$ (6,592,592)	\$ (1,057,011)	\$ (1,288,972)	\$ (507,164)	\$ 518,950	\$ 641,945	\$ (356,791)	\$ 3,046,854
3	<del></del>						<del></del>			
Debt service (net of principal refinancings)										
as a percentage of noncapital	10 5001	10.0101	10.000	00.4557	00.055	4.4.400	00.0=**	10.000	10 ===:	17.000
expenditures	12.53%	18.21%	10.32%	23.49%	23.02%	14.43%	26.65%	19.23%	16.75%	17.30%

# ASSESSED AND ESTIMATED ACTUAL VALUE OF TAXABLE PROPERTY

**Last Ten Fiscal Years** 

Fiscal Year	Real Property Assessed Value	Personal Property Assessed Value	Total <sup>1</sup> Assessed Value	Total Direct Tax Rate	Estimated <sup>2</sup> Actual Value	Ratio of <sup>3</sup> Total Assessed to Estimated Actual Value
2018	\$ 2,612,902,300	\$ 106,000,770	\$ 2,718,903,070	10.468	\$ 2,894,535,500	93.96
2017	2,597,239,700	130,756,720	2,727,996,420	9.955	2,812,603,900	96.89
2016	2,553,171,500	135,242,100	2,688,413,600	9.615	2,716,586,500	98.94
2015	2,510,001,500	128,040,160	2,638,041,660	9.244	2,662,872,500	99.05
2014	2,482,152,700	127,669,520	2,609,822,220	8.891	2,597,744,000	100.46
2013	2,522,732,900	123,894,340	2,646,627,240	8.219	2,565,745,100	103.14
2012	2,514,207,500	126,052,990	2,640,260,490	7.979	2,563,349,900	103.05
2011	2,491,291,200	124,925,480	2,616,216,680	7.929	2,643,226,500	98.98
2010	2,481,796,900	123,207,470	2,605,004,370	7.858	2,696,593,500	96.60
2009	2,443,319,300	122,162,520	2,565,481,820	7.699	2,736,857,700	95.35

#### Notes:

<sup>&</sup>lt;sup>1</sup> Assessed Property Values are determined by the City of Fond du Lac Assessor's office in conjunction with the Wisconsin Department of Revenue Property Assessment Manual.

<sup>&</sup>lt;sup>2</sup> Estimated Actual Values (Equalized Values) are provided by the Wisconsin Department of Revenue Supervisor of Assessments.

<sup>&</sup>lt;sup>3</sup> Ratio of Total Assessed to Estimated Actual Value (Aggregate Ratio) is provided by the Wisconsin Department of Revenue.

## PRINCIPAL TAXPAYERS Current Year and Nine Years Ago

2018 2009 Percent Percent Total Total Assessed<sup>b</sup> Assessed<sup>a</sup> Assessed Assessed Name Type of Business Valuation Valuation Type of Business Valuation Valuation Name Mercury Marine Manufacturer of Boat Engines 60,378,249 2.22% Mercury Marine Manufacturer of Boat Engines 30,651,000 1.19% Agnesian Healthcare Inc Hospital/Health Care Facility 47,478,644 Agnesian Healthcare Inc Hospital/Health Care Facility 28,524,940 1.75% 1.11% Grande Cheese Company Food & Dairy John Mark Apt. Complexes Apartments 38,508,282 1.42% 26,703,110 1.04% Countryside Villas Apartments 26,351,217 Eagle Fond du Lac LLC Warehousing 19,646,780 0.97% 0.77% Healthcare Aurora Medical Group 16.819.014 0.62% Simon Properties Shopping Mall 18,862,720 0.74% Wal-Mart Retail/Grocery 16,461,733 VH Enterprises Warehousing 15,510,420 0.61% 0.60% JF Ahern Metal Fabrication 14,958,891 0.55% Aurora Medical Group Health Care Facility 15,051,570 0.59% East Central Warehouse LLC Warehouses Wal-Mart Retail Shopping Facility 12,797,639 0.47% 14,195,150 0.55% Metal Fabrication Badger Liquor Beverage Distributor 11,676,757 0.43% JF Ahern 13,068,350 0.51% ATRcorinth Forest LLC Retail 11,575,313 0.43% 1115 East Johnson LLC Grocery / Retail 12,838,830 0.50% Principal Taxpayers Total 257,005,739 Principal Taxpayers Total 9.45% 195,052,870 7.60% All Other 2,461,897,331 90.55% All Other 2,370,428,950 92.40% Total Total \$ 2,718,903,070 \$ 2,565,481,820 100.00% 100.00%

Sources:

<sup>&</sup>lt;sup>a</sup> 2018 City Assessment Roll.

<sup>&</sup>lt;sup>b</sup> 2009 City Assessment Roll.

# PROPERTY TAX LEVIES AND COLLECTIONS Last Ten Fiscal Years

Fiscal <sup>1</sup> Year	Total <sup>2 a</sup> Tax Levied	Current <sup>3 b</sup> Tax Collected	Percent of Levy Collected	<u>-</u>
2018	\$ 28,737,677	\$ 28,717,167	99.929	%
2017	27,185,263	27,180,019	99.981	
2016	25,243,083	25,233,388	99.962	
2015	23,836,590	23,829,111	99.969	
2014	21,751,481	21,740,964	99.952	
2013	21,067,332	21,054,905	99.941	
2012	20,744,450	20,728,027	99.921	
2011	20,470,060	20,457,307	99.938	
2010	19,751,289	19,743,825	99.962	
2009	19,054,315	19,049,995	99.977	

#### Notes:

Delinquent personal property taxes are charged back to the overlying taxing jurisdictions. The City only carries the municipal portion of the delinquent personal property taxes receivable.

#### Sources:

<sup>&</sup>lt;sup>1</sup> Fiscal year is the year in which the tax is collected. The 2018 fiscal year consists of the 2017 tax bills due in 2018 and used to finance the 2018 budget.

<sup>&</sup>lt;sup>2</sup> Total tax includes real estate property taxes, personal property taxes, and the TIF increment levied for the City of Fond du Lac jurisdiction only.

<sup>&</sup>lt;sup>3</sup> Real estate taxes are paid in full each year. Fond du Lac County buys the delinquent real estate taxes and handles all collections.

<sup>&</sup>lt;sup>a</sup> Tax levy reconciliation file.

<sup>&</sup>lt;sup>b</sup> Total tax levied less City portion of delinquent personal property taxes on the year-end balance due report.

# PROPERTY TAX RATES AND TAX LEVIES - DIRECT AND OVERLAPPING GOVERNMENTS Last Ten Fiscal Years

Fiscal <sup>1</sup> Year		City o		Fond du Lac School District		Moraine Park Technical College		Fond du Lac County		State of Wisconsin		Gross Tax Rate		State Tax Credit		Net Tax Rate	Total			
								Tax	Rates pe	r \$1,000	of Asses	sed	Value and	Percent of	Tota	al				
2018	\$ 9	9.955	41.4%	\$	9.105	37.9%	\$ (	0.669	2.8%	\$ 6.07	2 25.	3%	\$ -	0.0%	\$	25.801	\$ 1.775	7.4%	\$24.026	100.0%
2017	(	9.615	39.9		9.370	38.9	(	0.663	2.7	5.97	7 24	8.4	0.170	0.7%		25.795	1.678	7.0	24.117	100.0
2016	ç	9.244	38.0		9.969	40.9	(	0.678	2.8	5.97	9 24	1.6	0.171	0.7		26.041	1.710	7.0	24.331	100.0
2015	8	8.891	37.6		9.525	40.3	(	0.672	2.8	5.90	3 25	5.0	0.169	0.7		25.160	1.523	6.4	23.637	100.0
2014	8	8.219	34.4		9.771	40.9		1.521	6.4	5.68	4 23	8.8	0.164	0.7		25.359	1.482	6.2	23.877	100.0
2013	7	7.979	34.4		9.456	40.8		1.496	6.5	5.54	9 23	3.9	0.165	0.7		24.645	1.473	6.3	23.172	100.0
2012	7	7.929	34.4		9.370	40.6		1.496	6.5	5.56	1 24	l.1	0.171	0.7		24.527	1.462	6.3	23.065	100.0
2011	7	7.858	33.9		9.510	41.0	•	1.507	6.5	5.55	8 24	1.0	0.176	8.0		24.609	1.444	6.2	23.165	100.0
2010		7.699	34.1		9.247	41.0		1.478	6.5	5.38		3.9	0.181	8.0		23.993	1.429	6.3	22.564	100.0
2009	7	7.471	35.1		8.577	40.3		1.408	6.6	5.09	6 24	1.0	0.178	0.8		22.730	1.447	6.8	21.283	100.0
							Та	ax Levie	S							Total				
2018	\$	28,	737,677	\$	23,	310,960	\$	1,7	59,476	\$	15,957,6	40	\$	-	\$ 6	9,765,753				
2017		27,	185,263		23,	777,445		1,7	26,339		15,569,7	39		461,021	6	8,719,807				
2016		25,	243,083		25,	118,585		1,7	53,880		15,463,3	86		451,906	6	8,030,840	Notes:			
2015		23,	836,590		23,	855,726		1,7	26,281		15,172,8	47		440,853	6	5,032,297	<sup>1</sup> Fiscal y		ne year in w	
2014		21,	751,481		25,	183,570		4,0	25,570		15,042,2	70		435,422	6	6,438,313			The 2018 f	
2013		21,	067,332		24,	344,422		3,9	49,154		14,649,8	92		435,016	6	4,445,816			the 2017 talused to fin	
2012		20,	744,450		23,	894,325		3,9	14,660		14,548,0	34		448,572	6	3,550,041	2018 bud			
2011		20,	470,060		24,	145,645		3,9	25,948		1,478,6	42		618,297	5	0,638,592				
2010		19,	751,289		23,	129,717		3,7	92,413		13,823,9	80		464,462	6	0,961,861				
2009		19,	054,315		21,	317,456		3,5	91,530		12,995,9	63		453,916	5	7,413,180				

### **RATIO OF OUTSTANDING DEBT BY TYPE**

Last Ten Fiscal Years

	Governmental Activities			Business-type	Activities			
Fiscal Year	General Obligation Bonds	General Obligation Notes	Capital Leases <sup>1</sup>	Revenue Bond Debt	General Obligation Bonds	Total Primary Government	Percentage of Personal Income <sup>2</sup>	Per Capita <sup>2</sup>
2018	\$ 51,296,471	\$ 32,397,755	\$ -	\$ 66,534,776	\$ -	\$ 150,229,002	N/A	3,420
2017	56,263,615	20,683,911	-	70,676,773	-	147,624,299	N/A	3,380
2016	60,599,603	16,579,585	-	77,388,896	-	154,568,084	3.0%	3,563
2015	61,905,892	16,002,096	-	83,909,719	-	161,817,707	2.8%	3,723
2014	64,720,584	14,077,312	-	90,291,918	-	169,089,814	2.6%	3,919
2013	65,761,317	12,805,000	26,976	100,407,579	-	179,000,872	2.3%	4,153
2012	61,190,000	14,055,000	69,589	107,747,843	-	183,062,432	2.2%	4,247
2011	49,015,000	16,582,477	103,264	114,900,099	-	180,600,840	2.1%	4,193
2010	44,140,000	21,207,477	137,792	116,097,007	-	181,582,276	2.1%	4,221
2009	23,775,000	44,027,477	-	129,762,566	-	197,565,043	1.8%	4,531

Note: Details regarding the city's outstanding debt can be found in the notes to the financial statements.

N/A = Not Available.

<sup>&</sup>lt;sup>1</sup> Capital Leases are not bonded debt.

<sup>&</sup>lt;sup>2</sup> See the Schedule of Demographic and Economic Statistics for personal income and population data.

#### **RATIO OF GENERAL BONDED DEBT OUTSTANDING**

Last Ten Fiscal Years

Fiscal Year	Population <sup>2</sup>	Ge	neral Bonded Debt	Less: Amounts Available in Debt Service Fund		Total		Percentage of Assessed Value <sup>1</sup>	Percentage of Equalized Value <sup>1</sup>	Per Capita <sup>2</sup>	
2018	43,921	\$	83,694,226	\$	21,073	\$	83,673,153	3.08%	2.89%	\$	1,905.08
2017	43,679		76,947,526		-		76,947,526	2.82	2.74		1,761.66
2016	43,381		77,179,188		30,188		77,149,000	2.87	2.84		1,778.41
2015	43,461		77,907,988		41,007		77,866,981	2.95	2.92		1,791.65
2014	43,100		78,797,896		176,731		78,621,165	3.01	3.03		1,824.16
2013	43,100		78,566,317		164,368		78,401,949	2.96	3.06		1,819.07
2012	43,075		75,245,000		375,374		74,869,626	2.84	2.92		1,738.12
2011	43,021		65,597,477		1,193,819		64,403,658	2.46	2.44		1,497.03
2010	43,600		65,347,477		2,126,824		63,220,653	2.43	2.34		1,450.01
2009	43,600		67,802,477		4,085,076		63,717,401	2.48	2.33		1,461.41

#### Notes:

Details regarding the city's outstanding debt can be found in the notes to the financial statements.

<sup>&</sup>lt;sup>1</sup>See the Schedule of Assessed and Estimated Actual Value of Taxable Property for property value data.

<sup>&</sup>lt;sup>2</sup>Population data can be found in the Schedule of Demographic and Economic Statistics.

#### **COMPUTATION OF LEGAL DEBT MARGIN**

Last Ten Fiscal Years

	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018
Assessed Value <sup>a</sup>	\$ 2,565,481,820	\$ 2,605,004,370	\$ 2,616,216,680	\$ 2,640,260,490	\$ 2,646,627,240	\$ 2,609,822,220	\$ 2,638,041,660	\$ 2,688,413,600	\$ 2,727,996,420	\$ 2,718,903,070
Equalized Value <sup>a</sup>	2,736,857,700	2,696,593,500	2,643,226,500	2,563,349,900	2,565,745,100	2,597,744,000	2,662,872,500	2,716,586,500	2,812,603,900	2,894,535,500
Debt Limit Five Percent of Equalized Value <sup>1</sup>	136,842,885	134,829,675	132,161,325	128,167,495	128,287,255	129,887,200	133,143,625	135,829,325	140,630,195	144,726,775
Amount of Debt Applicable to Debt Limit:										
General Obligation Bonds	23,775,000	44,140,000	49,015,000	61,190,000	65,400,000	64,395,000	61,545,000	60,205,000	55,790,000	50,900,000
General Obligation Notes	44,027,477	21,207,477	16,582,477	14,055,000	12,805,000	14,050,000	15,925,000	16,470,000	20,475,000	31,880,000
Total Debt	67,802,477	65,347,477	65,597,477	75,245,000	78,205,000	78,445,000	77,470,000	76,675,000	76,265,000	82,780,000
Deduct:										
Debt Service Fund Balance	4,580,770	4,085,076	2,126,824	1,193,819	375,374	176,731	41,007	30,188	-	21,073
Total Amount of Debt Applicable to Debt Limit	63,221,707	61,262,401	63,470,653	74,051,181	77,829,626	78,268,269	77,428,993	76,644,812	76,265,000	82,758,927
Legal Debt Margin	\$ 73,621,178	\$ 73,567,274	\$ 68,690,672	\$ 54,116,314	\$ 50,457,629	\$ 51,618,931	\$ 55,714,632	\$ 59,184,513	\$ 64,365,195	\$ 61,967,848
Percent of Legal Debt Limit Available	53.8%	54.6%	52.0%	42.2%	39.3%	39.7%	41.8%	43.6%	45.8%	42.8%

#### Notes:

#### Sources:

<sup>&</sup>lt;sup>1</sup> State Statutes (67.03 and 119.49) limit direct general obligation debt to 5% of the equalized valuation of taxable property in the municipality.

<sup>&</sup>lt;sup>a</sup> Assessed and Equalized (Estimated Actual Value) of Taxable Property Table.

#### COMPUTATION OF DIRECT AND OVERLAPPING DEBT

December 31, 2018

Direct Debt:	Net Debt Outstanding		Percenta Applicab to City o Fond do	le of	F	City of ond du Lac Share of Debt
Direct Debt:						
City of Fond du Lac	\$	83,694,226	100.0	%	\$	83,694,226
Overlapping Debt:						
Fond du Lac County		58,000,000	37.6			21,831,200
Moraine Park Technical College		26,894,047	10.5			2,831,943
Fond du Lac School District		8,201,065	72.7			5,962,174
North Fond du Lac School District		28,504,000	13.9			3,947,804
Total - overlapping debt						34,573,121
		TOTAL			\$	118,267,347

Note: Overlapping taxing jurisdictions are those that coincide, at least in part, with the geographical boundaries of the city. This schedule estimates the portion of the outstanding debt of those overlapping governments that is borne by the residents and businesses of the City of Fond du Lac.

<sup>&</sup>lt;sup>1</sup> The percentage of overlapping debt applicable is estimated using taxable assessed property values. Applicable percentages were estimated by determining the portion of the taxable assessed value that is within the government's boundaries and dividing it by the total taxable assessed value for that jurisdiction.

### **Water Utility Revenue Bond Coverage**

Last Ten Fiscal Years

			Interest			Debt Service Requirements						
Fiscal Year	Operating Revenue	Operating <sup>1</sup> Expenses	and Other Revenue	for Debt Service	Principal <sup>2</sup>	Interest	Total	Coverage				
2018	\$ 12,879,093	\$ 3,998,332	\$ 103,379	\$ 8,984,140	\$ 3,387,904	\$ 1,269,972	\$ 4,657,876	1.93				
2017	12,673,108	4,025,216	73,369	8,721,261	3,274,774	1,354,731	4,629,505	1.88				
2016	12,610,507	4,119,707	66,938	8,557,738	3,162,506	1,427,493	4,589,999	1.86				
2015	12,096,367	4,044,784	73,545	8,125,128	3,101,081	1,519,336	4,620,417	1.76				
2014	12,285,466	4,318,788	123,401	8,090,079	3,190,481	1,606,172	4,796,653	1.69				
2013	12,078,425	4,231,224	11,770	7,858,971	2,905,684	1,883,516	4,789,200	1.64				
2012	12,382,846	4,731,915	191,512	7,842,443	3,246,675	1,936,287	5,182,962	1.51				
2011	12,690,230	4,211,058	239,655	8,718,827	4,553,435	1,435,783	5,989,218	1.46				
2010	11,652,164	4,246,162	99,737	7,505,739	3,690,834	1,439,536	5,130,370	1.46				
2009	9,790,165	3,794,684	229,195	6,224,676	2,433,629	2,537,005	4,970,634	1.25				

#### Notes:

<sup>&</sup>lt;sup>1</sup> Operating expenses do not include depreciation and property tax equivalent.

<sup>&</sup>lt;sup>2</sup> Principal payments are shown net of debt principal refundings.

### Wastewater Collection & Treatment System Revenue Bond Coverage

Last Ten Fiscal Years

			Interest	Income Available	Debt S			
Fiscal Year	Operating Revenue	Operating <sup>1</sup> Expenses	and Other Revenue	for Debt Service	Principal <sup>3</sup>	Interest	Total	Coverage
2018	\$ 12,265,217	\$ 5,453,922	\$ 343,545	\$ 7,154,840	\$ 3,494,534	\$ 686,021	\$ 4,180,555	1.71
2017	12,398,145	5,445,261	278,306	7,231,190	3,413,631	760,659	4,174,290	1.73
2016	11,412,924	6,245,828	271,543	5,438,639	3,257,401	918,740	4,176,141	1.30
2015	11,716,802	5,528,095	271,383	6,460,090	3,481,988	1,166,946	4,648,934	1.39
2014	11,704,905	5,852,095	352,494	6,205,304	3,833,320	1,269,777	5,103,097	1.22
2013	11,544,534	5,492,001	160,213	6,212,746	3,905,580	1,370,716	5,276,296	1.18
2012	12,036,787	5,158,954	400,536	7,278,369	3,364,921	1,464,521	4,829,442	1.51
2011	11,058,697	5,097,373	492,267	6,453,591	4,166,627	1,589,302	5,755,929	1.12
2010	9,817,874	4,742,028	399,180	5,475,026	3,466,288	332,346	3,798,634	1.44
2009	10,382,485	4,587,204	541,657	6,336,938	560,492	353,466	913,958	6.93

#### Notes:

<sup>&</sup>lt;sup>1</sup> Operating expenses do not include depreciation.

<sup>&</sup>lt;sup>2</sup> Includes principal and interest of revenue bonds only.

<sup>&</sup>lt;sup>3</sup> Principal payments are shown net of refinancings and additional payments for the early retirement of debt.

#### **DEMOGRAPHIC AND ECONOMIC STATISTICS**

Last Ten Fiscal Years

Fiscal Year	Population <sup>a</sup>	Inc	ljusted <sup>b</sup> Gross ome Per k Return	Total Personal Income <sup>c</sup> thousands of dollars		Pe	r Capita ersonal come <sup>1c</sup>	Median <sup>d</sup> Age	Annual <sup>e</sup> Unemployment Rate	Public <sup>f</sup> School Enrollment	Public <sup>f</sup> High School Graduates
2018	43,921		N/A		N/A		N/A	37.3	2.8	7,204	528
2017	43,679	\$	48,129	\$	4,691,921	\$	45,753	36.9	2.8	7,242	510
2016	43,381		51,099		4,562,299		44,665	36.9	3.7	7,319	494
2015	43,461		50,193		4,462,797		43,764	36.9	4.3	7,310	493
2014	43,151		48,080		4,318,062		42,434	36.9	5.1	7,463	454
2013	43,100		46,620		4,160,801		40,873	36.9	7.4	7,462	485
2012	43,100		45,730		4,018,578		39,459	36.9	7.7	7,415	504
2011	43,075		43,370		3,766,440		36,897	36.9	8.8	7,438	484
2010	43,021		46,437		3,765,312		37,036	36.9	10.2	7,366	515
2009	43,600		43,479		3,541,333		35,389	35.7	11.0	7,349	558

Notes:

 $\overline{N/A}$  = Not Available.

#### Sources:

<sup>&</sup>lt;sup>1</sup> Includes Fond du Lac County and Metropolitan Area

<sup>&</sup>lt;sup>a</sup> Demographic Services Center - State of Wisconsin (2010 - U.S. Census Bureau)

<sup>&</sup>lt;sup>b</sup> Wisconsin Department of Revenue

<sup>&</sup>lt;sup>c</sup> U.S. Department of Commerce, Bureau of Economic Analysis

<sup>&</sup>lt;sup>d</sup> U.S. Department of Labor - Bureau of Labor Statistics

<sup>&</sup>lt;sup>e</sup> Wisconsin's WorkNet Local Area Annual Unemployment Statistics (not seasonally adjusted)

<sup>&</sup>lt;sup>f</sup> Wisconsin Center for Education Statistics, Bureau for Information Management, Fond du Lac School District

#### PRINCIPAL EMPLOYERS

Current Year and Nine Years Ago

2018 2009

Name	<b>Employees</b> <sup>a</sup>	Percentage of Total City Employment <sup>1</sup>	Name	Employees <sup>a</sup>	Percentage of Total City Employment <sup>1</sup>
Agnesian Health Care	3,273	6.82%	Agnesian Healthcare Inc	2,722	6.26%
Mercury Marine	3,100	6.46%	Mercury Marine	1,750	4.03%
Fond du Lac County	860	1.79%	Fond du Lac County	950	2.19%
Fond du Lac School District	837	1.74%	Fond du Lac School District	810	1.86%
Marian University	421	0.88%	J.F. Ahern Co.	593	1.36%
Moraine Park Technical College	421	0.88%	Giddings & Lewis	282	0.65%
Grande Cheese Company	415	0.86%	Taycheedah Correctional Inst.	370	0.85%
Taycheedah Correctional Facility	396	0.83%	City of Fond du Lac	324	0.75%
Brenner Tank, Inc	362	0.75%	Moraine Park Technical College	281	0.65%
Total	10,085	21.01%	Total	8,082	18.60%

#### Notes:

Sources:

<sup>&</sup>lt;sup>1</sup> Wisconsin's WorkNet Current Employment Statistics

<sup>&</sup>lt;sup>a</sup> Hutchinson, Shockey, Erley & Co. Revenue Bond Official Statement

### ${\bf FULL\text{-}TIME\ EQUIVALENT\ CITY\ GOVERNMENT\ EMPLOYEES\ BY\ FUNCTION/PROGRAM}$

Last Ten Fiscal Years

Fiscal Year	General Government	Public Safety	Public Works	Culture and Recreation	Community Development	Total
2018	26.0	150.0	70.8	13.2	12.0	272.0
2017	24.7	150.0	70.8	13.2	12.0	270.7
2016	20.4	148.8	69.1	12.4	10.8	261.5
2015	20.3	147.3	68.2	12.4	11.0	259.2
2014	20.7	147.3	69.2	12.4	12.0	261.6
2013	21.0	146.8	68.8	12.0	12.5	261.1
2012	25.0	147.0	69.4	13.0	13.2	267.6
2011	29.5	148.0	61.0	13.0	22.1	273.6
2010	29.4	148.0	61.0	13.0	22.1	273.5
2009	29.4	147.0	64.6	12.6	23.5	277.1

#### Notes

Contains governmental funds permanent full and part-time employees under City Council's authority. Does not include Library employees or enterprise fund employees.

In 2012 Transit operations, 8.4 FTE's were moved from Community Development to Public Works. In 2013 Information Technology Services, 4 FTE's were moved from General Government to an internal service fund.

#### **OPERATING INDICATORS BY FUNCTION/PROGRAM**

Last Ten Fiscal Years

		2009		2010		2011		2012		2013		2014	2	015		2016		2017	2018	
Function/Program	-					<u> </u>														
Governmental Activities:																				
Community Development																				
Building Permits Issued		3,663		3,591		2,941		2,981		3,133		3,157		2,655		1,683		3,724	3,8	307
Total Valuation of Building Permits	\$	38,448,200	\$	36,156,303	\$	41,464,109	\$	54,434,778	\$	67,375,043	\$	51,921,182	\$ 8	5,143,513	\$	40,960,146	\$	52,278,825 \$	90,173,1	20
New site plans reviewed		15		11		19		28		30		26		17		32		26		30
Rezonings/special use permits applied for		12		13		13		19		14		9		14		18		13		16
Variances applied for		48		38		39		26		37		16		14		15		27		14
New lots/parcels created		11		14		6		4		2		4		2		2		4		-
Housing Code Enforcement-complaints filed		477		397		418		414		402		410		415		458		513	5	552
Housing Code Enforcement-violations cured		809		648		739		648		664		610		645		542		526	5	544
Housing rehabilitation value of loans approved	\$	460,771	\$	351,044	\$	325,501	\$	220,798	\$	258,800	\$	286,300	\$	172,099	\$	142,179	\$	377,050 \$	191,3	300
Downtown parking revenue	\$	328,505	\$	318,828	\$	338,259	\$	320,560	\$	298,400	\$	276,667	\$	288,452	\$	296,981	\$	306,351 \$	310,5	534
Downtown parking violations-tickets issued	•	6,235	•	6,107	•	6,217	•	3,877	•	4,351	•	2,670	•	1,873	Ť	n/a	•	n/a		n/a
Transit ridership		167,049		157,314		181,002		171,119		212,327		200,473		206,139		209,119		200,540	206,3	
Transit farebox revenue	\$	234,057	\$	221,752	\$	287,350	\$	133,065	\$	252,248	\$	249,664	\$	246,530	\$	256,947	\$	330,351 \$	249,0	
Culture and Recreation	•	,	•		•		•	,	•	,	•	_ :=,== :	•	,	•	,	•	, <del>-</del>	, .	
Library		1		1		1		1		1		1		1		1		1		1
Library Volumes		203.479		191.694		209.759		221.833		197,213		198.829		204.418		209.864		203.464	208.3	-
Circulation		835,262		851,842		859,012		826,121		766,425		779,448		709,154		680,674		641,827	627,2	
Senior Center number of visits		47,039		46,562		49,237		53,616		52,508		47,728		51,948		63,359		63,113	62,2	
Senior Center volunteer hours worked		16,189		16,608		17,411		18,876		17,812		17,058		21,052		18,114		15,751	15,2	
		10,109		10,000		17,411		10,070		17,012		17,030		21,002		10,114		15,751	13,2	.03
Business-type activities:																				
Water Utility																				
Average No. of Customers:																				
Residential		14,103		14,152		14,239		14,214		14,238		14,275		14,202		14,246		14,358	14,3	
Commercial		1,383		1,380		1,384		1,385		1,380		1,381		1,199		1,204		1,215	1,2	220
Industrial		58		57		55		56		54		56		53		53		53		54
Multifamily														297		301		311	3	309
Public		72		71		70		72		74		43		77		75		77		76
Gallons of Water Sold:																				
Residential		631,339,055	6	13,009,263		590,568,073		587,827,244		596,156,554		566,336,950	54	5,756,404		530,939,376		524,086,200	527,408,0	)68
Commercial		382,916,197	3	60,302,534		356,280,172		368,500,375		374,618,581		348,345,590	26	9,906,076		274,917,758		268,340,512	269,833,5	520
Industrial		213,231,560		53,712,025		189,314,970		346,566,644		320,528,853		321,641,496		0,630,912		279,349,576		262,631,776	309,956,2	240
Multifamily		_::,_::,,:::		,,		,		, ,		,,				3,877,728		81,969,580		83,892,688	85,010,2	
Public		71,582,613		72,665,776		65,842,281		58,930,350		61,913,800		59,540,905		3,676,492		68,326,060		63,710,900	63,324,9	
Plant Capacity (gallons/day)		7,274,000		8,410,000		5,664,000		6,061,000		6,946,000		6,063,000		5,606,000		5,956,000		6,212,000	6,394,0	
Wastewater Collection & Treatment System		7,27 1,000		0,110,000		0,001,000		0,001,000		0,010,000		0,000,000		3,000,000		0,000,000		0,212,000	0,001,0	.00
Average No. of Customers:																				
Residential		14.103		14,152		14,239		14,214		14,238		14,275		14,202		14,246		14,358	14,3	201
Commercial		1,383		1,380		1,384		1,385		1,380		1,381		1,199		1,204		1,215		220
Industrial		1,363		57		1,364		1,365		1,360		56		53		53		53		54
		56		57		55		36		54		56		297				311		
Multifamily		72		74		70		70		74		40		297 77		301 75		311 77		309 76
Public		12		71		70		72		74		43		//		75		11		76
System Usage in Gallons		004 000 055		40 000 000		500 500 070		507.007.044		500 450 554		500 000 050	- 4	750 404		500 000 070		504000000	507 400 6	
Residential		631,339,055		13,009,263		590,568,073		587,827,244		596,156,554		566,366,950		5,756,404		530,939,376		524,086,200	527,408,0	
Commercial		382,916,197		60,302,534		356,280,172		368,500,375		374,618,581		348,345,590		9,906,076		274,917,758		268,340,512	269,833,5	
Industrial		213,231,560	1	53,712,025		189,314,970		346,566,644		320,528,853		321,641,496		0,630,912		279,349,576		262,631,776	309,956,2	
Multifamily														3,877,728		81,969,580		83,892,688	85,010,2	
Public		71,582,613		72,665,776		65,842,281		58,930,350		61,913,800		59,540,905	6	3,676,492		68,326,060		63,710,900	63,324,9	132
Notes: N/A = Not Available																				

121

### **CAPITAL ASSET STATISTICS BY FUNCTION/PROGRAM**

Last Ten Fiscal Years

	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018
Function/Program										
Governmental Activities:										
Public Safety										
Police Protection										
Sworn Personnel - Authorized Positions	74	75	75	74	73	73	73	73	72	72
Fire and EMS Protection										
Number of Stations	3	3	3	3	3	3	3	3	3	3
Firefighting Force	65	65	65	65	65	65	65	65	65	65
Firefighting Vehicles	6	6	6	6	6	6	6	6	6	6
Ambulances	5	5	5	5	5	5	5	5	5	5
Public Works										
Miles of Streets	170	171	171	168	171	171	171	171	171	176
Miles of Storm Sewers	169	171	173	175	175	175	175	175	182	192
Recreation and Culture										
Playgrounds	15	15	15	15	15	15	15	16	16	17
City Parks	21	21	21	21	21	21	21	22	22	22
Acres of City Park Land	520	520	520	520	520	520	520	530	530	530
Indoor Skating Facility	1	1	1	1	1	1	1	1	1	1
Outdoor Skating Facility	1	1	1	1	1	1	1	2	2	2
Outdoor Skateboarding Facility	1	1	1	1	1	1	1	1	1	1
Outdoor Pools	1	1	1	1	1	1	1	1	1	1
Outdoor Water Park	1	1	1	1	1	1	1	1	1	1
Disc Golf Course	1	1	1	1	1	1	1	1	1	1
Band Shelters	1	1	1	1	1	1	1	1	1	1
Boat Launches	16	16	16	16	16	16	18	18	18	18
Business-type activities:										
Water Utility										
Miles of Mains	220	220	220	220	220	221	223	223	223	224
Hydrants	1,817	1,826	1,824	1,827	1,829	1,833	1,830	1,836	1,836	1,842
Wastewater Collection & Treatment System										
Miles of Sanitary Sewers	204	197	197	197	197	198	198	198	198	203

# ADDITIONAL INDEPENDENT AUDITORS' REPORT FOR BASIC FINANCIAL STATEMENTS



Independent auditors' report on internal control over financial reporting and on compliance and other matters based on an audit of financial statements performed in accordance with *Government Auditing Standards* 

To the City Council City of Fond du Lac, Wisconsin

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the City of Fond du Lac, Wisconsin, (the "City") as of and for the year ended December 31, 2018, and the related notes to the financial statements, which collectively comprise the City's basic financial statements, and have issued our report thereon dated July 30, 2019.

#### INTERNAL CONTROL OVER FINANCIAL REPORTING

In planning and performing our audit of the financial statements, we considered the City's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the City's internal control. Accordingly, we do not express an opinion on the effectiveness of the City's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the City's financial statements will not be prevented, or detected and corrected on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

#### **COMPLIANCE AND OTHER MATTERS**

As part of obtaining reasonable assurance about whether the City's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.



#### **PURPOSE OF THIS REPORT**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of City's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the City's internal control and on compliance. Accordingly, this communication is not suitable for any other purpose.

CliftonLarsonAllen LLP

Clifton Larson Allen LLP

Sheboygan, Wisconsin July 30, 2019

### FEDERAL AND STATE AWARDS



Independent auditors' report on compliance for each major federal and state program and report on internal control over compliance required by the Uniform Guidance and the *State Single Audit Guidelines* 

To the City Council City of Fond du Lac, Wisconsin

#### REPORT ON COMPLIANCE FOR EACH MAJOR FEDERAL AND STATE PROGRAM

We have audited the City of Fond du Lac, Wisconsin's ("the City") compliance with the types of compliance requirements described in the *U.S. Office of Management and Budget (OMB) Compliance Supplement* and the *State Single Audit Guidelines* issued by the Wisconsin Department of Administration that could have a direct and material effect on each of the City's major federal and state programs for the year ended December 31, 2018. The City's major federal and state programs are identified in the summary of auditors' results section of the accompanying schedule of findings and questioned costs.

#### MANAGEMENT'S RESPONSIBILITY

Management is responsible for compliance with federal and state statutes, regulations, and the terms and conditions of its federal and state awards applicable to its federal and state programs.

#### **AUDITORS' RESPONSIBILITY**

Our responsibility is to express an opinion on compliance for each of the City's major federal and state programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; the audit requirements of Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance), and the *State Single Audit Guidelines* issued by the Wisconsin Department of Administration. Those standards, Uniform Guidance and the *State Single Audit Guidelines* require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal or state program occurred. An audit includes examining, on a test basis, evidence about the City's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal and state program. However, our audit does not provide a legal determination of the City's compliance.



#### **OPINION ON EACH MAJOR FEDERAL AND STATE PROGRAM**

In our opinion, the City complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal and state programs for the year ended December 31, 2018.

#### REPORT ON INTERNAL CONTROL OVER COMPLIANCE

Management of the City is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the City's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal or state program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal or state program and to test and report on internal control over compliance in accordance with the Uniform Guidance and the *State Single Audit Guidelines*, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the City's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal or state program on a timely basis. A material weakness in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal or state program will not be prevented, or detected and corrected, on a timely basis. A significant deficiency in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal or state program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance and the *State Single Audit Guidelines*. Accordingly, this report is not suitable for any other purpose.

CliftonLarsonAllen LLP

Clifton Larson Allen LLP

Sheboygan, Wisconsin July 30, 2019

SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS FOR THE YEAR ENDED DECEMBER 31, 2018

Grantor Agency/Federal Program Title	CFDA Number	Pass-Through Agency
U.S. DEPARTMENT OF AGRICULTURE US Forest Service Great Lakes Restoration Initiative	10.675	Bay Lake Regional Planning Commission
U.S. Department of Housing and Urban Development Community Development Block Grants/Entitlement Grants Community Development Block Grant-Revolved Loan Funds/	14.228	Direct Program
Program Income	14.228	Direct Program
Total U.S. Department of Housing and Urban Development		
U.S. DEPARTMENT OF JUSTICE		
Bulletproof Vest Partnership Program	16.607	Direct Program
Asset Forfeiture Programs Equitable Sharing	16.922	Direct Program
Total U.S. Department of Justice		
U.S. DEPARTMENT OF TRANSPORTATION Federal Transit Cluster		
Federal Transit Formula Grants	20.507	Direct Program
Bus and Bus Facilities Formula Program	20.526	Direct Program
Total Federal Transit Cluster		J
Highway Safety Cluster		
State and Community Highway Safety	20.600	Fond du Lac County
Total U.S. Department of Transportation		

### TOTAL EXPENDITURES OF FEDERAL AWARDS

The notes to the schedule of expenditures of federal awards are an integral part of this schedule.

Pass-Through Entity Identifying Number	(Accrued) Deferred Revenue 1/1/18	Cash Received (Refunded)	Accrued (Deferred) Revenue 12/31/18	Total Expenditures	Passed Through to Subrecipients		
16006-10D	\$ (500)	\$ -	\$ 7,500	\$ 7,000	\$ -		
N/A	(584,104)	831,169	397,677	644,742	-		
N/A		131,688		131,688			
	(584,104)	962,857	397,677	776,430			
N/A N/A	-	- 4,648	4,528 (4,648)	4,528	<u>-</u>		
		4,648	(120)	4,528			
N/A N/A	(548,522) (48,800) (597,322)	548,522 49,350 597,872	586,384 - 586,384	586,384 550 586,934			
Unknown	(2,872)	34,576		31,704			
	(600,194)	632,448	586,384	618,638			
	\$ (1,184,798)	\$ 1,599,953	\$ 991,441	\$ 1,406,596	\$ -		

SCHEDULE OF EXPENDITURES OF STATE AWARDS FOR THE YEAR ENDED DECEMBER 31, 2018

Grantor Agency/State Program Title	State I.D. Number	Pass-Through Agency
DEPARTMENT OF NATURAL RESOURCES All-Terrain Vehicle (ATV) Program Urban Forestry Urban Nonpoint Source & Stormwater	370.576 & 370.577 370.587 370.658	Direct Program Direct Program Direct Program
Total Department of Natural Resources		
<b>DEPARTMENT OF TRANSPORTATION</b> Transit Operating Aids	395.104	Direct Program
DEPARTMENT OF HEALTH SERVICES EMS Funding Assistance Program	435.167	Direct Program
DEPARTMENT OF JUSTICE Law Enforcement Training Fund - Local Assistance	455.231	Direct Program
DEPARTMENT OF MILITARY AFFAIRS Regional Emergency Response Teams Hazardous Materials Emergency Preparedness Computer and Hazmat Equipment Grant	465.306 465.367	Direct Program Fond du Lac County Fond du Lac County
Total Department of Military Affairs		

#### **TOTAL STATE PROGRAMS**

The notes to the schedule of expenditures of state awards are an integral part of this schedule.

State Identifying Number	Ī	Accrued) Deferred Revenue 1/1/18	 Cash Received Refunded)	(C R	Accrued Deferred) Revenue 2/31/18	Exp	Total penditures	Thro	ssed ugh to cipients
N/A N/A N/A	\$	(7,383) - -	\$ 9,131 - 16,400	\$	642 25,000 6,797	\$	2,390 25,000 23,197	\$	- - -
		(7,383)	 25,531		32,439		50,587		
N/A		(186,126)	 559,011		86,800		459,685		
N/A		<u>-</u>	 8,413		<u>-</u>		8,413		<u>-</u>
N/A		<u>-</u>	 12,283		<u>-</u>		12,283		<u>-</u>
N/A 11036 & 11163 Unknown		(8,030)	16,514 21,854 14,378		- - -		16,514 21,854 6,348		- - -
		(8,030)	 52,746		-		44,716		
	\$	(201,539)	\$ 657,984	\$	119,239	\$	575,684	\$	

NOTES TO THE SCHEDULES OF EXPENDITURES OF FEDERAL AND STATE AWARDS FOR THE YEAR ENDED DECEMBER 31, 2018

#### NOTE 1: BASIS OF PRESENTATION

The accompanying schedules of expenditures of federal and state awards for the City are presented in accordance with the requirements of Title 2 *U.S. Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance) and the *State Single Audit Guidelines* issued by the Wisconsin Department of Administration.

The schedules of expenditures of federal and state awards include all federal and state awards of the City. Because the schedules present only a selected portion of the operations of the City, it is not intended to and does not present the financial position, changes in net position, or cash flows of the City.

#### NOTE 2: SIGNIFICANT ACCOUNTING POLICIES

Revenues and expenditures in the schedules are presented in accordance with the modified accrual basis of accounting and are generally in agreement with revenues and expenditures reported in the City's 2018 fund financial statements. Such expenditures are recognized following the cost principles contained in the Uniform Guidance and State Sincel Audit Guidelines, wherein certain types of expenditures are not allowable or are limited as reimbursement. Accrued revenue at year-end consists of federal and state program expenditures scheduled for reimbursement to the City in the succeeding year while unearned revenue represents advances for federal and state programs that exceed recorded City expenditures. Because of subsequent program adjustments, these amounts may differ from the prior year's ending balances.

The City has not elected to charge a de minimis rate of 10% of modified total costs.

#### **NOTE 3: OVERSIGHT AGENCIES**

The federal and state oversight agencies for the City are as follows:

Federal - U.S. Department of Housing and Urban Development State - Wisconsin Department of Transportation

SCHEDULE OF PRIOR YEAR AUDIT FINDINGS AND CORRECTIVE ACTION PLAN FOR THE YEAR ENDED DECEMBER 31, 2018

#### **SECTION I - SUMMARY OF AUDITORS' RESULTS**

#### **BASIC FINANCIAL STATEMENTS**

Type of auditors' report issued:

Unmodified

Internal control over financial reporting:

► Material weakness(es) identified?

► Significant deficiency(ies) identified? None Reported

Noncompliance material to basic financial statements noted?

#### **FEDERAL AND STATE AWARDS**

Internal control over major program:

Material weakness(es) identified?Significant deficiency(ies) identified?None Reported

Type of auditors' report issued on compliance for major programs

Unmodified

Any audit findings disclosed that are required to be reported in accordance with Uniform Guidance?

Any audit findings disclosed that are required to be reported in accordance with the State Single Audit Guidelines?

No

No

Identification of major federal programs:

CFDA Number	Name of Federal Program		
	Federal Transit Cluster		
20.507	Federal Transit Formula Grant		
20.526	Bus and Bus Facilities Formula Program		

Identification of the major state program:

State ID Number	Name of State Program
395.104	Transit Operating Assistance

Audit threshold used to determine between Type A and Type B programs:

Federal Awards \$750,000 State Awards \$250,000

Auditee qualified as low-risk auditee
Yes

SCHEDULE OF PRIOR YEAR AUDIT FINDINGS AND CORRECTIVE ACTION PLAN FOR THE YEAR ENDED DECEMBER 31, 2018

#### **SECTION II - FINANCIAL STATEMENT FINDINGS**

There are no findings related to the basic financial statements required to be reported under governmental auditing standards generally accepted in the United States of America for the year ended December 31, 2018.

#### SECTION III - FEDERAL AND STATE AWARD FINDINGS AND QUESTIONED COSTS

There are no audit findings and questioned costs required to be reported under the Uniform Guidance and State Single Audit Guidelines for the year ended December 31, 2018.

#### **SECTION IV - OTHER ISSUES**

2. Does the audit report show audit issues (i.e. material non-compliance, non-material non-compliance, questioned cost, material weakness, significant deficiencies, management letter comment, excess revenue or excess reserve) related to grant/contracts with funding agencies that require audits to be in accordance with the State Single Audit Guidelines:

Department of Natural Resources

No
Department of Transportation

Department of Health Services

No
Department of Justice

No
Department of Military Affairs

No

3. Was a Management Letter or other document conveying audit comments issued as a result of this audit?

Name and signature of partner

Bryan Grunewald, CPA

Buyan Dume

5. Date of report July 30, 2019