

# CAPITAL IMPROVEMENT PLAN



**2024 - 2028  
PROPOSED**

**CITY OF FOND DU LAC  
CAPITAL IMPROVEMENT PLAN  
2024-2028**

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# ***CITY OF FOND DU LAC - Memorandum***

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## **City Manager**

**To:** City Council

**From:** Joseph P. Moore, City Manager

**Date:** August 25, 2023

**Subject:** 2024-2028 Capital Improvement Plan

### **Introduction**

With this memo is the proposed 2024-2028 Capital Improvement Plan (CIP). A Capital Improvement Plan is a statement of intent by City officials to establish a multi-year program for major capital expenditures and the financial resources necessary to accomplish the plan. A Capital Improvement Plan is a flexible planning tool designed to be altered annually as conditions warrant.

A multi-year capital improvement plan provides a long-range viewpoint for the community to identify needed projects and expenditures, selects those projects deemed most important in comparison to all others (priorities), determines when such projects should occur and anticipates the impact such expenditures will have on the community and its financial condition.

When formulating the CIP we consider what investments will deliver the maximum value for our community's residents.

We incorporate an analysis of our fleet and our equipment's useful life, actual sidewalk and street conditions, underground utility conditions, long term maintenance of real property, as well as improvements of or additions to our fleet, equipment and buildings or other structures. This proposed CIP reflects a combination of all of these considerations.

This CIP also reflects the emerging realities of changing economy. For example, some procurement activities in 2023 continued to produce some of the same variety of outcomes we experienced in 2022. Some resulted in bid solicitations that elicited no bidders and, on the other end of the spectrum, bids that were so far beyond estimates that we will need to reevaluate and rebid those projects. As for ongoing projects, supply chain-related delays have eased somewhat, but still continue to hinder completion dates of in progress projects.

Some of the benefits of developing a long-range capital improvement plan are that it:

1. Provides a stable tax rate which allows taxpayers and the city government to plan more effectively;
2. Provides adequate time to plan and coordinate construction projects and eliminate costly duplication of efforts;
3. Provides adequate time to search for alternate methods of financing, including debt issues and grants-in-aid;

4. Provides time to acquire land and right-of-way where needed;
5. Allows time for communication and public input regarding future project plans for the community;
6. Reduces spur-of-the-moment decisions; and
7. Assists in planning efforts of other public utilities, agencies, and businesses.

The City defines capital expenditures as projects which cost more than \$25,000 and have a life expectancy of more than six years. Projects are evaluated and priorities are assigned based upon demand or usage, prior commitments, age and condition of facilities and equipment, and costs versus benefits. Priorities are subject to change as conditions warrant.

This plan does not authorize any expenditure, but does provide a plan of capital expenditures for the development of each year's budget. It also provides transparent and shared expectations for the public, the governing body and for the city departments charged with executing the CIP.

### **Capital Financing Philosophies and Debt Levels**

There are two major philosophies used in the financing of long-term capital projects: the "pay-as-you-go" and the "pay-as-you-use" philosophies.

The "pay-as-you-go" philosophy is based upon financing capital projects with current revenues and property tax levies or accumulated resources. Under this financing method the community can save on interest costs by avoiding debt issues.

The "pay-as-you-use" philosophy is based upon debt financing of capital improvements. Under this philosophy, those citizens paying for the projects use them while they are paying for them. An example would be a major street construction project which is financed by issuing debt. The citizens who use the street in the future pay the property taxes needed to repay the debt.

We predominantly apply the "pay-as-you-use" philosophy.

### **2024-2028 Capital Projects Overview**

Total capital projects for all funds vary by year and range from a low of \$30.0 million in 2027 to a high of \$51.7 million in 2024. There is a variety of funding sources that fund the CIP, which are detailed within the plan itself. Some of the more significant 2024 projects include:

- Wastewater Utility biosolids dryer - \$19.3 million
- City Growth Area – South of Hwy 151 - \$4.2 million
- Enterprise Business/Finance Software Upgrade - \$3.2 million
- Wastewater Utility annual clear water elimination program - \$2.6 million
- Private Lead Service Line replacement program - \$2.2 million
- Annual street restoration-utility repair projects - \$1.95 million
- Water Utility annual main replacement program - \$1.5 million
- County VV/Pioneer Road projects - \$1.1 million
- Biogas Utilization (RNG) - \$1.0 million

## **2024 Projects Funded by General Operating Funds**

This 5-year plan continues to invest a significant amount of operating revenues rather than long-term debt on CIP projects. However, the use of operating funds for the CIP is constrained by the demands of the general and special fund operating budget. We apply operating funds to capital investment when we are able without inhibiting operational requirements. These revenues include items levied for directly in the capital project funds and items for which the capital projects funds receives operating transfers from other funds. This funding amount is \$1.2 million for 2024 and will average \$1.3 million each year of this 5-year CIP.

A review of the projects funded by operations will show that they are either maintenance-type expenditures or annually recurring projects where we spend similar amounts on these types of projects every year. It is good financial practice to fund such projects on a “pay-as-you-go” basis with operating funds, if possible, rather than funding these projects with long-term debt. The changes made in the last few years’ CIPs return the City to its former, more financially sound, practice of funding its annually recurring projects on a pay-as-you-go basis.

Another benefit of funding the annually recurring projects with operating funds rather than long-term debt is that the amount of money the City borrows in future years is reduced. Not only will we have a lower amount of outstanding debt in future years, but future debt payments and property tax levies required to pay debt principal and interest will be lower than they otherwise would have been if we had continued the practice of borrowing for its annually recurring capital projects.

New for 2024 is the shift of using State Expenditure Restraint funds of \$860,000 to provide funding for CIP projects that would otherwise have been funded by operating revenues. This shift allows for more tax levy to remain in the General Fund for operations, reduces the General Fund’s reliance on State funding sources, and provides funding for pay-as-you go CIP projects.

A detailed schedule listing all projects funded by operations is included in this report.

## **2024 Projects Funded by Long-Term Debt**

The total amount of 2024 projects to be funded by general obligation (G.O.) long-term debt is \$14.1 million. A detailed schedule listing the projects funded by general obligation long-term debt is included in this report.

Public Works capital improvement plan for 2024 includes a continued increase in funding for street maintenance projects throughout the city, in order to extend the linear miles repaired, with an emphasis on the lowest rated pavements.

This will be achieved by relying more heavily on debt funded public works projects rather than limiting the funding to what could be supported from within the operational budget, which to this point has been our policy. In summary, public works projects that are forecasted to have a useful life of 10 years or more will be eligible for debt funding. The 10 year guideline is used because debt is issued with a 10 year repayment schedule. By relying more heavily on debt funding, there is no savings to the taxpayer, but this change provides the opportunity to improve the quality and extend the life of our street pavements more quickly than prior years. By relying less on operations funding, the levy limit effect as it pertains to street maintenance has been reduced, but the increased reliance on debt will increase the levy nonetheless.

## **Highlighted and New Projects**

**Lakeside Park:** Between 2021 and today, we've invested over \$5.0 million in enhancements at Lakeside Park. Larger projects include the pavilion renovation, bridge from Lakeside East to Lakeside West over the Fond du Lac river, boardwalk in Lakeside West, Lighthouse renovation, lighting replacements on softball island and a bridge replacement from Oven Island to Fountain Island. We're continuing our investments in all City parks by allocating funds for Lakeside Park, Buttermilk Park, McDermott Park, Taylor Park and Adelaide Park, among others, over the course of the 2024 to 2028 CIP. Project details can be found in this report.

**Growth Area South of Highway 151:** Growth and new development within the City are key components to having thriving community in which to live and provides additional property tax base. In order to encourage growth in new areas, we need to expand our water, wastewater and storm sewer infrastructure south of Highway 151. Included in the 2024 CIP is \$4.2 million to install that infrastructure to allow for future, primarily residential, development in a currently un-serviced area of the City.

**Enterprise Business/Financial Software Upgrade:** Within the 2024 CIP is a \$3.2 million investment in a new Enterprise Business/Financial software upgrade. An Enterprise Resource Planning (ERP) system is used to manage key parts of operations, including finance, procurement, inventory, asset management and human resource management. Every mission undertaken by the City relies on financial support in some manner, and the current system has a number of system limitations, operational inefficiencies and lack of support. Upgrading the current system reflects our commitment to modernization and continual improvement in service delivery.

**McDermott Park:** We have introduced design (\$50,000) and construction (\$200,000) estimates in the 2025 and 2026 project years for the potential expansion of the McDermott Park Ice Rink project. The initial scope of the project, the concrete base and synthetic surface, are being funded with ARPA funds. At present, there is no budget, scope or schedule for the CIP expansion projects, so these out-year additions are placeholders to provide Public Works the resources it might need if there is a desire to expand upon the ARPA project with CIP funded project(s) in the future.

**Fire Station #4:** The continued increase in the number of calls for service received by Fire/Recue, as well as heat-mapping of call response times, have provided the basis for the need of a feasibility study for a 4<sup>th</sup> fire station. In 2024 we've included \$50,000 for a feasibility study, and included a total of \$5.2 million in the out-years for the design and construction of the 4<sup>th</sup> station. Funding in the out-years will be adjusted as needed depending on the results of the study.

**Riverfront Plan and North Main Street Plan:** Formal plan development efforts undertaken by the City provide us with a roadmap and planning guide for long-term investment in specifically targeted areas. Two recently completed Plans, the Riverfront Plan and the North Main Street Plan, also identified opportunities for small impactful projects that can be completed in a short amount of time. To facilitate those projects, we've included a \$1.2 million investment over the 5 year CIP for improvements along the Riverfront and \$75,000 a year from 2024 to 2026 to provide business façade assistance to businesses in the North Main corridor.

## **Repayment Term for New G.O. Debt**

The G.O. debt that the City issues to fund general capital projects in 2024 will be issued for a term of 10 years. In 2014 we implemented a policy that returned to the pre-2007 10-year term from 20-year terms, this fiscally sound debt management practice results in a close matching of debt repayment terms with the useful lives of the assets acquired with the debt.

## **G.O. Debt Balances**

Appendix A is a projection of the outstanding G.O. debt balances through 2028. Existing debt, new debt and total debt balances are indicated on the chart. The projections indicate that even with the new debt issued for the capital projects contained in the 2024-2028 CIP, the G.O. debt balance will remain fairly consistent. The G.O. debt balance ranges from a low of \$97.0 million in 2024 to a high of \$114.8 million in 2028, with the average debt balance from 2024-2028 at \$106.1 million.

Consistent with past City Council policy, 60% of the State legal debt limit is used as the limiting goal in developing future capital expenditure plans. The State legal debt limit is 5% of the equalized valuation of taxable property. As shown in Appendix D, the City's projected debt levels are at 46.4% in 2024, and remain under 50% with an average level of 48.2% over the 5 year CIP.

## **G.O. Debt Payments**

Appendix B is a projection of G.O. debt payments through 2028. Existing debt, new debt and total debt payments are indicated on the chart. Total G.O. debt payments will average \$11.0 million over the next five years.

## **Increasing Property Tax Levy**

A major consideration in developing the Capital Improvement Plan is the impact the projects will have on future property tax levies. The City's property tax levy is subject to strict State-imposed levy limits. Under the levy limit, the City's property tax levy is allowed to increase by no more than the growth in property value due to net new construction, which is 1.23% for 2024. The levy limit is further allowed to increase by the amount of increases in general obligation debt principal and interest payments.

The property tax rate projections indicated in Appendix C show that scheduled increasing debt payments will require increases in the portion of the property tax levy needed for debt service, and the total property tax levy over the next several years. The chart indicates that the portion of the property tax for operating costs increases by only a small amount over the next several years. The increases in the tax rates are due almost entirely to required increases in the debt payment portion of the tax levy.

## **2024 Utility Projects**

The 2024 CIP includes \$27.8 million in Wastewater Utility projects. The \$19.3 million biosolids dryer project began design and feasibility work in early 2023. Preliminary cost estimates have indicated equipment costs for this project will be higher than originally forecasted. Construction is targeted to be completed by winter of 2025. The addition of a biosolids dryer after dewatering will reduce the final product by 70%. This reduction, along with the improved quality of biosolids from Class B to Class A Exceptional Quality will eliminate hauling costs in the range of \$500,000 per year. The biosolids dryer project will be funded by debt, while the remainder of Wastewater Utility projects will be funded by operating funds.

The Water Utility 2024 CIP totals \$7.2 million, with \$5.2 million in a variety of street reconstruction and distribution system improvement projects funded with debt, and all other Water Utility projects funded by utility operating funds.

No general taxpayer money is used to support utility operations, utility capital projects or utility debt payments.

### **Utility Debt Balances**

Appendix E indicates that the Water Utility debt balances increase slightly from \$25.0 million in 2024 to \$26.5 million by 2028. Appendix F indicates that the net debt balances for the Wastewater Utility increase from \$29.5 million in 2024 to \$37.0 million by 2028.

### **Future Capital Projects**

Appendix G contains a list of the larger known future capital projects that are beyond the five-year time frame of the 2024-2028 capital improvement plan.

A handwritten signature in dark ink, appearing to read 'J. Moore', is positioned above the printed name.

Joseph P. Moore  
City Manager



City of Fond du Lac

Summary of Capital  
Projects and Funding Sources

2024 – 2028

**City of Fond du Lac  
Capital Improvement Program  
Summary of Capital Projects and Funding Sources  
For the Years 2024 through 2028**

	2024	2025	2026	2027	2028
<b><i>Funding Sources:</i></b>					
Tax Levy	\$ 1,168,500	\$ 1,430,552	\$ 1,087,990	\$ 1,528,060	\$ 1,506,575
Utility Operations	5,525,000	9,365,000	4,615,000	7,955,000	6,010,000
G.O. Debt-General Projects	14,121,030	15,514,200	13,525,200	9,268,500	18,318,200
Available Capital Fund Balances	80,000	1,045,000	65,000	895,000	90,000
<b><i>Utility Revenue Debt:</i></b>					
Wastewater Treatment & Resource Recovery	23,275,000	12,500,000	7,050,000	-	5,000,000
Water	5,172,500	2,432,625	3,457,950	7,241,200	4,301,750
<b><i>Federal/State Grants</i></b>					
Governmental Funds	402,625	1,166,800	1,885,800	2,124,000	2,153,800
Utilities	1,078,000	-	-	-	-
<b><i>Transfers from Other Funds:</i></b>					
Utilities	840,000	850,000	870,000	880,000	900,000
<b><i>Total Funding Sources</i></b>	<b>\$ 51,682,655</b>	<b>\$ 44,324,177</b>	<b>\$ 32,576,940</b>	<b>\$ 29,911,760</b>	<b>\$ 38,300,325</b>
<b><i>Proposed Capital Projects:</i></b>					
General Government	\$ 3,400,000	\$ 1,645,000	\$ 1,075,000	\$ 395,000	\$ 1,075,000
Community Development	1,495,000	4,560,000	1,660,000	325,000	600,000
Library	132,000	-	-	-	-
Public Safety Training Center	-	-	-	250,000	-
Police	1,895,780	1,752,552	397,990	633,060	825,575
Fire	545,000	275,000	1,000,000	-	5,050,000
Rescue	40,000	680,000	-	530,000	50,000
<b><i>Public Works:</i></b>					
Engineering & GIS	100,000	10,000	-	-	-
Streets	5,235,000	6,575,000	8,335,000	7,195,000	9,875,000
Storm Water	2,224,375	2,215,000	2,785,000	3,375,000	3,525,000
Parks	530,000	828,000	750,000	440,000	575,000
Trees	-	25,000	-	-	-
Municipal Service Center	-	25,000	295,000	167,500	262,500
Capital Equipment	895,000	1,290,000	955,000	1,250,000	950,000
Harbor & Boating Facilities	-	-	50,000	-	-
Wastewater Treatment & Resource Recovery	27,810,000	20,975,000	10,870,000	7,120,000	10,165,000
Water Utility	7,240,500	3,322,625	4,252,950	8,076,200	5,146,750
Transit System	140,000	146,000	151,000	155,000	200,500
<b><i>Total Capital Projects</i></b>	<b>\$ 51,682,655</b>	<b>\$ 44,324,177</b>	<b>\$ 32,576,940</b>	<b>\$ 29,911,760</b>	<b>\$ 38,300,325</b>

City of Fond du Lac  
Capital Projects Detail Overview  
2024 - 2028

**City of Fond du Lac  
Capital Improvement Plan  
For the Years 2024 through 2028  
Capital Projects Detail Overview**

	2024	2025	2026	2027	2028
<b>Information Technology Services:</b>					
Network Hardware Updates	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000
Enterprise Business/Finance Software Upgrade	3,200,000	250,000	250,000	-	-
Security Camera Replacements/Updates	100,000	-	-	-	250,000
Access Control System Replacement	-	750,000	-	-	-
CORE Switch Upgrade	-	200,000	-	-	-
Microsoft Office 2016 End-of-Life Upgrade	-	90,000	-	-	-
Firewall Updates	-	80,000	-	-	-
UPS Replacement	-	75,000	-	-	-
Fiber Network Expansion	-	100,000	100,000	-	-
Virtualized Server Storage Updates	-	-	300,000	-	-
Microsoft Licensing	-	-	250,000	-	-
Wireless Access System Updates	-	-	75,000	75,000	-
Data Backup & Disaster Recovery	-	-	-	150,000	-
Cradlepoints - Public Safety Vehicles	-	-	-	70,000	75,000
Technology Security Administration	-	-	-	-	600,000
GIS Server Replacement	-	-	-	-	50,000
<b>Total Information Technology Services</b>	<b>\$ 3,400,000</b>	<b>\$ 1,645,000</b>	<b>\$ 1,075,000</b>	<b>\$ 395,000</b>	<b>\$ 1,075,000</b>
<b>Community Development:</b>					
Macy Parking Ramp - Repairs	\$ 80,000	\$ -	\$ 250,000	\$ 250,000	\$ 250,000
Riverfront Plan Implementation Projects	75,000	400,000	350,000	75,000	350,000
Brownfield Redevelopment	400,000	400,000	400,000	-	-
City Gateway Development	200,000	200,000	200,000	-	-
Flood Mitigation - Acquisition	85,000	85,000	85,000	-	-
North Main Street Business Façade Assistance	75,000	75,000	75,000	-	-
Placemaking Public Spaces	170,000	150,000	-	-	-
Loop Wayfinding & Signage	410,000	-	-	-	-
TIF - Fives	-	3,000,000	-	-	-
North Main Street Redevelopment Plan-Streetscape Improvements	-	250,000	200,000	-	-
Industrial Park Development	-	-	100,000	-	-
<b>Total Community Development</b>	<b>\$ 1,495,000</b>	<b>\$ 4,560,000</b>	<b>\$ 1,660,000</b>	<b>\$ 325,000</b>	<b>\$ 600,000</b>
<b>Library:</b>					
Roof Replacement-Chapter 52	\$ 132,000	\$ -	\$ -	\$ -	\$ -
<b>Total Library</b>	<b>\$ 132,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Police:</b>					
Squad Replacement Program	\$ 443,500	\$ 422,332	\$ 397,990	\$ 483,060	\$ 406,575
TASER 10 Replacement Program	-	79,000	-	-	-
Building Renovations	607,280	850,000	-	-	-
Portable Radio Replacement	600,000	-	-	-	-
Stationary ALPR Units	210,000	-	-	-	210,000
Boiler Replacement Program	35,000	-	-	-	39,000
Evidence Storage - New Roof	-	325,000	-	-	-
Handgun Replacement Program	-	76,220	-	-	-
Mobile Data Computer Replacements	-	-	-	150,000	-
Officer Equipment Replacement Program	-	-	-	-	170,000
<b>Total Police</b>	<b>\$ 1,895,780</b>	<b>\$ 1,752,552</b>	<b>\$ 397,990</b>	<b>\$ 633,060</b>	<b>\$ 825,575</b>
<b>Fire:</b>					
Replace Overhead Apparatus Doors	\$ 300,000	\$ 75,000	\$ -	\$ -	\$ -
Fire Station 4	50,000	200,000	-	-	5,000,000
Fire Station 1, 2 & 3 Classroom IT Upgrades	150,000	-	-	-	-
Replace Mobile Data Computers	45,000	-	-	-	50,000
Fire Engine Replacement	-	-	1,000,000	-	-
<b>Total Fire</b>	<b>\$ 545,000</b>	<b>\$ 275,000</b>	<b>\$ 1,000,000</b>	<b>\$ -</b>	<b>\$ 5,050,000</b>

**City of Fond du Lac  
Capital Improvement Plan  
For the Years 2024 through 2028  
Capital Projects Detail Overview**

	2024	2025	2026	2027	2028
<b>Rescue:</b>					
Ambulance Replacement	\$ -	\$ 320,000	\$ -	\$ 350,000	\$ -
Cardiac Monitor Upgrade/Replacement	-	360,000	-	-	-
Mobile Data Computer Replacements	40,000	-	-	-	50,000
EMS Skills and Simulation Lab	-	-	-	180,000	-
<b>Total Rescue</b>	<b>\$ 40,000</b>	<b>\$ 680,000</b>	<b>\$ -</b>	<b>\$ 530,000</b>	<b>\$ 50,000</b>
<b>Public Safety Training Center</b>					
Phase 2 - Training Classrooms & Apparatus Bay	\$ -	\$ -	\$ -	\$ 250,000	\$ -
<b>Total Public Safety Training Center</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 250,000</b>	<b>\$ -</b>
<b>Public Works-Engineering &amp; GIS:</b>					
Aerial Orthophotos, Oblique, LiDAR	\$ 100,000	\$ 10,000	\$ -	\$ -	\$ -
<b>Total Engineering &amp; GIS</b>	<b>\$ 100,000</b>	<b>\$ 10,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Public Works-Streets:</b>					
Street Maintenance	\$ 840,000	\$ 850,000	\$ 870,000	\$ 880,000	\$ 900,000
Bridge Rehabilitation	230,000	240,000	250,000	260,000	270,000
Bridge Maintenance	130,000	140,000	150,000	160,000	170,000
Street Reconstruction	275,000	285,000	605,000	380,000	480,000
Street Restoration - Utility Repair	1,435,000	1,335,000	1,690,000	1,540,000	1,545,000
Sidewalk Program - City	110,000	120,000	130,000	140,000	150,000
Sidewalk Program - Private	235,000	235,000	240,000	240,000	245,000
Downtown Alley Program	200,000	-	190,000	-	210,000
Forest Ave Bridge Replacement	425,000	-	50,000	2,500,000	-
School Crossing Beacons	30,000	-	-	-	-
Street Lighting - Conduit & Wiring	-	120,000	-	120,000	-
Stow St Bridge Replacement	-	50,000	1,500,000	-	-
Concrete Street Rehabilitation	-	600,000	-	800,000	-
Military Road Railroad Crossing	225,000	-	-	-	-
Promen Drive Bridge - DOT Local Bridge Program Cost Share	-	1,450,000	-	-	-
Hickory St Bridge Replacement	-	-	425,000	50,000	2,500,000
Traffic Signaling Traffic Study	-	-	85,000	-	-
Traffic Signal Cabinet Upgrade	-	-	150,000	-	180,000
CTH VV - Pioneer Rd - CTH V to FDL Ave	-	700,000	-	-	-
CTH VV - Pioneer Rd - Martin to CTH V	1,100,000	-	-	-	-
CTH VV - Pioneer Rd - Old Pioneer to Martin	-	150,000	-	125,000	1,250,000
CTH VV - Pioneer Rd - S Main to Old Pioneer	-	300,000	2,000,000	-	-
Country Lane Bridge	-	-	-	-	1,260,000
Scott St/Van Dyne Rd Intersection Reconstruction	-	-	-	-	355,000
Johnson Right Turns - National, Prairie, Country Lane	-	-	-	-	360,000
<b>Total Streets</b>	<b>\$ 5,235,000</b>	<b>\$ 6,575,000</b>	<b>\$ 8,335,000</b>	<b>\$ 7,195,000</b>	<b>\$ 9,875,000</b>
<b>Public Works-Storm Water:</b>					
Storm Sewer Replacement - Utility Repair	\$ 515,000	\$ 540,000	\$ 595,000	\$ 935,000	\$ 965,000
Stormwater Pump Station Control Upgrades	50,000	50,000	50,000	60,000	60,000
Neighborhood Drainage Program - Private	40,000	40,000	45,000	45,000	50,000
Neighborhood Drainage Program - Public	40,000	40,000	45,000	45,000	50,000
Storm Water Pump & Motor Replacement	350,000	-	350,000	-	400,000
Lincoln & Thomas Pump Station Relay	-	810,000	-	-	-
Theisen Middle School Pond	639,375	-	-	-	-
TMDL Storm Water Improvements	340,000	200,000	1,400,000	425,000	1,600,000
Armor Drainage Way Banks	-	270,000	-	300,000	-
Stormwater Flooding Study	-	140,000	-	165,000	-
Stormwater Flooding Study Projects	250,000	-	300,000	-	400,000
Quic Frez Remediation	-	125,000	-	1,400,000	-
<b>Total Storm Sewers</b>	<b>\$ 2,224,375</b>	<b>\$ 2,215,000</b>	<b>\$ 2,785,000</b>	<b>\$ 3,375,000</b>	<b>\$ 3,525,000</b>

**City of Fond du Lac  
Capital Improvement Plan  
For the Years 2024 through 2028  
Capital Projects Detail Overview**

	2024	2025	2026	2027	2028
<b>Public Works-Parks:</b>					
Pool Upgrades - Fairgrounds Slide	\$ 160,000	\$ -	\$ -	\$ -	\$ -
Taylor Park - Fiber & Cameras	150,000	-	-	-	-
Playground Equipment - New Install - Russell Park	90,000	-	-	-	-
Playground Resurfacing	50,000	-	-	-	-
Pool Upgrades - Fairgrounds Water Heater Replacement	40,000	-	-	-	-
Buttermilk Park Performing Arts Center - Lighting Replacement	40,000	-	-	-	-
Ledgeview Corporate Center - Gazebo Painting & Landscaping	-	25,000	-	-	-
Tennis Court/Pickleball Court Resurfacing	-	105,000	110,000	75,000	-
ADA Access to Various Playgrounds	-	30,000	30,000	30,000	-
Parking Lot Resurfacing/Repairs	-	98,000	50,000	-	-
Parking Lot Resurfacing - Pavilion	-	250,000	-	-	-
Basketball Court Resurfacing	-	150,000	-	-	-
Taylor Park - Walking Trail Renovation	-	120,000	-	-	-
McDermott Park - Ice Skating Rink Enhancements	-	50,000	200,000	-	-
Buttermilk Park - Fiber	-	-	150,000	-	-
Adelaide Park - Parking Lot Addition	-	-	150,000	-	-
Park Shop Entrance Renovation & Parking Lot Resurfacing	-	-	60,000	-	-
Playground Equipment Replacements	-	-	-	235,000	100,000
Lakeside Park - Blacktop Renovation Softball Island Concession Stand	-	-	-	100,000	-
Lakeside Park West - Boardwalk Extension	-	-	-	-	225,000
Adelaide Park - Paved Walking Trail	-	-	-	-	250,000
<b>Total Parks</b>	<b>\$ 530,000</b>	<b>\$ 828,000</b>	<b>\$ 750,000</b>	<b>\$ 440,000</b>	<b>\$ 575,000</b>
<b>Public Works-Trees:</b>					
Terrace Trees	\$ -	\$ 25,000	\$ -	\$ -	\$ -
<b>Total Trees</b>	<b>\$ -</b>	<b>\$ 25,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Public Works-Municipal Service Center:</b>					
Flooring Replacement	\$ -	\$ 25,000	\$ -	\$ -	\$ -
Brine Maker	-	-	295,000	-	-
Parking Lot Resurface - North Side	-	-	-	167,500	-
Lot Resurface - Bulky Yard	-	-	-	-	262,500
<b>Total Municipal Service Center</b>	<b>\$ -</b>	<b>\$ 25,000</b>	<b>\$ 295,000</b>	<b>\$ 167,500</b>	<b>\$ 262,500</b>
<b>Public Works-Capital Equipment:</b>					
Construction & Maintenance	\$ 775,000	\$ 840,000	\$ 815,000	\$ 795,000	\$ 775,000
Engineering	-	-	-	-	50,000
Parks	120,000	125,000	140,000	130,000	125,000
Sanitation	-	325,000	-	325,000	-
<b>Total Capital Equipment</b>	<b>\$ 895,000</b>	<b>\$ 1,290,000</b>	<b>\$ 955,000</b>	<b>\$ 1,250,000</b>	<b>\$ 950,000</b>
<b>Harbor &amp; Boating Facilities Improvements:</b>					
Resurfacing - Boater Parking Areas	\$ -	\$ -	\$ 50,000	\$ -	\$ -
<b>Total Harbor &amp; Boating Facilities</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Transit:</b>					
Handi-Van Fleet Replacement	\$ 140,000	\$ 146,000	\$ 151,000	\$ 155,000	\$ 160,000
Radio System Replacement	-	-	-	-	40,500
Bus Security System Replacement	-	-	-	-	33,000
<b>Total Transit</b>	<b>\$ 140,000</b>	<b>\$ 146,000</b>	<b>\$ 151,000</b>	<b>\$ 155,000</b>	<b>\$ 200,500</b>
<b>SUBTOTAL GOVERNMENTAL FUND CAPITAL PROJECTS</b>	<b>\$ 16,632,155</b>	<b>\$ 20,026,552</b>	<b>\$ 17,453,990</b>	<b>\$ 14,715,560</b>	<b>\$ 22,988,575</b>

**City of Fond du Lac  
Capital Improvement Plan  
For the Years 2024 through 2028  
Capital Projects Detail Overview**

	2024	2025	2026	2027	2028
<b>Wastewater Treatment &amp; Resource Recovery:</b>					
Capital Equipment Replacement	\$ 55,000	\$ 85,000	\$ 600,000	\$ 600,000	\$ 80,000
Annual Clearwater Elimination	2,550,000	2,550,000	2,550,000	3,050,000	3,050,000
Private Sanitary Sewer & Storm Sewer Replacement	410,000	560,000	570,000	470,000	590,000
Pioneer Rd Sanitary Adjustments	300,000	260,000	-	275,000	320,000
Biosolids Dryer	19,275,000	-	-	-	-
Pioneer Rd Lift Station Upgrade	875,000	-	-	-	-
Sanitary Flow Meter Replacement	45,000	45,000	-	-	-
City Growth Area - South of Hwy 151 (Sanitary & Lift Station)	3,000,000	-	-	-	-
County K Sanitary Adjustments	-	25,000	-	-	-
Biogas Utilization (RNG) - Pipeline Injection	1,000,000	11,200,000	-	-	-
Mixed Liquor Splitter Structure Modification/RAS Improvements	-	4,800,000	-	-	-
Administration Building Expansion	-	550,000	7,050,000	-	-
West Scott Street - Sanitary Sewer Relay	-	-	-	-	1,050,000
Preliminary Treatment Expansion	-	-	-	2,650,000	-
Final Clarifier Mechanism Replacement	-	-	-	-	5,000,000
<b>Phosphorus Compliance</b>					
Water Quality Trading	300,000	150,000	100,000	75,000	75,000
Excess Flow Rehab	-	750,000	-	-	-
<b>Total WTRRF</b>	<b>\$ 27,810,000</b>	<b>\$ 20,975,000</b>	<b>\$ 10,870,000</b>	<b>\$ 7,120,000</b>	<b>\$ 10,165,000</b>
<b>Water Utility:</b>					
Capital Equipment Replacement	\$ 275,000	\$ 165,000	\$ 70,000	\$ 110,000	\$ 110,000
Annual Water Meter Additions & Replacements	100,000	100,000	100,000	100,000	100,000
Annual 4-inch Main Replacement - City Wide	175,000	175,000	175,000	175,000	175,000
Annual Well Renovation & Pump Work	340,000	350,000	350,000	350,000	360,000
Annual Emergency Well Reserve	100,000	100,000	100,000	100,000	100,000
Annual Clearwater Elimination - Main Replacement	1,484,500	1,532,625	1,530,450	1,962,200	2,452,750
<b>Stand Alone Projects</b>					
Private Lead Service Line Replacement	2,156,000	-	-	-	-
Southview Acres Water Main Loop-Springs to Morningside	280,000	-	-	-	-
Martin Tower Painting (0.5 MG)	450,000	-	-	-	-
City Growth Area - South of Hwy 151	1,200,000	-	-	-	-
Trowbridge Backflow Upgrade	30,000	200,000	-	-	-
Montana Street	-	275,000	-	-	-
Fond du Lac Ave to South Country Lane Loop	-	50,000	-	704,000	-
N Hickory St - Scott to Dead End	-	-	237,500	-	-
Morris St Storage Upgrade	-	-	400,000	-	-
Trowbridge Drive - Willow Lawn to Freund Ct	-	-	650,000	-	-
S Hickory St to Fox Ridge Loop	-	-	50,000	-	924,000
Stow St Bridge	-	-	175,000	-	-
Advanced Metering Infrastructure Upgrade	-	-	-	3,500,000	-
Forest Ave Bridge	-	-	-	175,000	-
Hickory St Bridge	-	-	-	-	175,000
<b>Annual City St Reconstruction-Water Main Replacements</b>					
Morris St - 12th St to 9th St	-	-	390,000	-	-
<b>Outside Agency Projects</b>					
CTH VV Pioneer - Martin to CTH V	650,000	-	-	-	-
CTH VV Pioneer - CTH V to Fond du Lac Ave	-	375,000	-	-	-
CTH VV Pioneer - Main to Old Pioneer	-	-	25,000	900,000	-
CTH VV Pioneer - Old Pioneer to Martin	-	-	-	-	750,000
<b>Total Water Utility</b>	<b>\$ 7,240,500</b>	<b>\$ 3,322,625</b>	<b>\$ 4,252,950</b>	<b>\$ 8,076,200</b>	<b>\$ 5,146,750</b>
<b>TOTAL CAPITAL PROJECTS</b>	<b>\$ 51,682,655</b>	<b>\$ 44,324,177</b>	<b>\$ 32,576,940</b>	<b>\$ 29,911,760</b>	<b>\$ 38,300,325</b>

**City of Fond du Lac  
Capital Improvement Plan  
For the Years 2024 through 2028  
Summary of Projects Funded by General Operations**

DESCRIPTION	2024	2025	2026	2027	2028
<b>Projects Funded by Tax Levy</b>					
<b>Public Works-Streets:</b>					
Bridge Maintenance	\$ 110,000	\$ 120,000	\$ 130,000	\$ 140,000	\$ 150,000
Street Lighting - Conduit & Wiring	-	120,000	-	120,000	-
<b>Total Streets</b>	<b>\$ 110,000</b>	<b>\$ 240,000</b>	<b>\$ 130,000</b>	<b>\$ 260,000</b>	<b>\$ 150,000</b>
<b>Public Works-Capital Equipment Replacement</b>	<b>\$ 80,000</b>	<b>\$ 85,000</b>	<b>\$ 370,000</b>	<b>\$ 320,000</b>	<b>\$ 360,000</b>
<b>Public Works-Storm Water:</b>					
Stormwater Pump Station Control Upgrades	\$ 50,000	\$ 50,000	\$ 50,000	\$ 60,000	\$ 60,000
Neighborhood Drainage Program - Private	40,000	40,000	45,000	45,000	50,000
Neighborhood Drainage Program - Public	40,000	40,000	45,000	45,000	50,000
Stormwater Flooding Study	-	140,000	-	165,000	-
<b>Total Storm Water</b>	<b>\$ 130,000</b>	<b>\$ 270,000</b>	<b>\$ 140,000</b>	<b>\$ 315,000</b>	<b>\$ 160,000</b>
<b>Public Works-Engineering &amp; GIS:</b>					
Aerial Orthophotos, Oblique, LiDAR	\$ 100,000	\$ 10,000	\$ -	\$ -	\$ -
<b>Total Engineering &amp; GIS</b>	<b>\$ 100,000</b>	<b>\$ 10,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Public Works-Parks</b>					
Playground Resurfacing	\$ 50,000	\$ -	\$ -	\$ -	\$ -
Basketball Court Resurfacing	-	150,000	-	-	-
Parking Lot Resurfacing	-	98,000	50,000	-	-
<b>Total Parks</b>	<b>\$ 50,000</b>	<b>\$ 248,000</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total Public Works</b>	<b>\$ 470,000</b>	<b>\$ 853,000</b>	<b>\$ 690,000</b>	<b>\$ 895,000</b>	<b>\$ 670,000</b>
<b>Police:</b>					
Squad Replacement Program	\$ 443,500	\$ 422,332	\$ 397,990	\$ 483,060	\$ 406,575
TASER 10 Replacement Program	-	79,000	-	-	-
Mobile Data Computer Replacements	-	-	-	150,000	-
Stationary ALPR Units	210,000	-	-	-	210,000
Handgun Replacement Program	-	76,220	-	-	-
Officer Equipment Replacement Program	-	-	-	-	170,000
<b>Total Police</b>	<b>\$ 653,500</b>	<b>\$ 577,552</b>	<b>\$ 397,990</b>	<b>\$ 633,060</b>	<b>\$ 786,575</b>
<b>Fire:</b>					
Replace Mobile Data Computers	\$ 45,000	\$ -	\$ -	\$ -	\$ 50,000
<b>Total Fire</b>	<b>\$ 45,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 50,000</b>
<b>Total Projects Funded by Tax Levy</b>	<b>\$ 1,168,500</b>	<b>\$ 1,430,552</b>	<b>\$ 1,087,990</b>	<b>\$ 1,528,060</b>	<b>\$ 1,506,575</b>
<b>Projects Funded by Other Operating Funds</b>					
<b>Public Works-Streets:</b>					
Street Maintenance	\$ 840,000	\$ 850,000	\$ 870,000	\$ 880,000	\$ 900,000
Bridge Maintenance	20,000	20,000	20,000	20,000	20,000
<b>Total Streets</b>	<b>\$ 860,000</b>	<b>\$ 870,000</b>	<b>\$ 890,000</b>	<b>\$ 900,000</b>	<b>\$ 920,000</b>
<b>Total Projects Funded by Other Operating Funds</b>	<b>\$ 860,000</b>	<b>\$ 870,000</b>	<b>\$ 890,000</b>	<b>\$ 900,000</b>	<b>\$ 920,000</b>
<b>Total Projects Funded by General Operations</b>	<b>2,028,500</b>	<b>2,300,552</b>	<b>1,977,990</b>	<b>2,428,060</b>	<b>2,426,575</b>



**City of Fond du Lac**  
**Capital Improvement Plan**  
**For the Years 2024 through 2028**  
**Summary of Projects Funded by General Obligation Debt**

Project Description	2024	2025	2026	2027	2028
<b>General Government:</b>					
Network Hardware Updates	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000
Enterprise Business/Finance Software Upgrade	3,200,000	250,000	250,000	-	-
Security Camera Replacements/Updates	100,000	-	-	-	250,000
Access Control System Replacement	-	750,000	-	-	-
CORE Switch Upgrade	-	200,000	-	-	-
Microsoft Office 2016 End-of-Life Upgrade	-	90,000	-	-	-
Firewall Updates	-	80,000	-	-	-
UPS Replacements	-	75,000	-	-	-
Fiber Network Expansion	-	100,000	100,000	-	-
Virtualized Server Storage Updates	-	-	300,000	-	-
Microsoft Licensing	-	-	250,000	-	-
Wireless Access System Updates	-	-	75,000	75,000	-
Data Backup & Disaster Recovery	-	-	-	150,000	-
Cradlepoints - Public Safety Vehicles	-	-	-	70,000	75,000
Technology Security Administration	-	-	-	-	600,000
GIS Server Replacement	-	-	-	-	50,000
<b>Total General Government</b>	<b>\$ 3,400,000</b>	<b>\$ 1,645,000</b>	<b>\$ 1,075,000</b>	<b>\$ 395,000</b>	<b>\$ 1,075,000</b>
<b>Community Development:</b>					
Macy Parking Ramp - Repairs	\$ 80,000	\$ -	\$ 250,000	\$ 250,000	\$ 250,000
Riverfront Plan Implementation Projects	75,000	400,000	350,000	75,000	350,000
Brownfield Redevelopment	400,000	400,000	400,000	-	-
City Gateway Development	200,000	200,000	200,000	-	-
Flood Mitigation - Acquisition	85,000	85,000	85,000	-	-
North Main Street Business Façade Assistance	75,000	75,000	75,000	-	-
Placemaking Public Spaces	170,000	150,000	-	-	-
Loop Wayfinding & Signage	410,000	-	-	-	-
TIF - Fives	-	3,000,000	-	-	-
North Main Street Redevelopment Plan - Streetscape Imprv.	-	250,000	200,000	-	-
Industrial Park Development	-	-	100,000	-	-
<b>Total Community Development</b>	<b>\$ 1,495,000</b>	<b>\$ 4,560,000</b>	<b>\$ 1,660,000</b>	<b>\$ 325,000</b>	<b>\$ 600,000</b>
<b>Library:</b>					
Roof Replacement - Chapter 52	\$ 132,000	\$ -	\$ -	\$ -	\$ -
<b>Total Library</b>	<b>\$ 132,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Police:</b>					
Building Renovations	\$ 607,280	\$ 850,000	\$ -	\$ -	\$ -
Portable Radio Replacement	600,000	-	-	-	-
Boiler Replacement Program	35,000	-	-	-	39,000
Evidence Storage - New Roof	-	325,000	-	-	-
<b>Total Police</b>	<b>\$ 1,242,280</b>	<b>\$ 1,175,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 39,000</b>
<b>Fire:</b>					
Replace Overhead Apparatus Doors	\$ 300,000	\$ 75,000	\$ -	\$ -	\$ -
Fire Station #4	50,000	200,000	-	-	5,000,000
Fire Stations #1, #2, & #3 Classroom IT Upgrades	150,000	-	-	-	-
Fire Engine Replacement	-	-	1,000,000	-	-
<b>Total Fire</b>	<b>\$ 500,000</b>	<b>\$ 275,000</b>	<b>\$ 1,000,000</b>	<b>\$ -</b>	<b>\$ 5,000,000</b>
<b>Public Safety Training Center</b>					
Phase 2 - Training Classrooms & Apparatus Bay	\$ -	\$ -	\$ -	\$ 250,000	\$ -
<b>Total Public Safety Training Center</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 250,000</b>	<b>\$ -</b>
<b>Public Works-Streets:</b>					
Bridge Rehabilitation	\$ 230,000	\$ 240,000	\$ 250,000	\$ 260,000	\$ 270,000
Street Reconstruction	275,000	285,000	605,000	380,000	480,000
Street Restoration - Utility Repair	1,435,000	1,335,000	1,690,000	1,540,000	1,545,000
Sidewalk Program - City	110,000	120,000	130,000	140,000	150,000
Sidewalk Program - Private	235,000	235,000	240,000	240,000	245,000
Downtown Alley Program	200,000	-	190,000	-	210,000
Stow St Bridge Replacement	-	50,000	100,000	-	-

**City of Fond du Lac  
Capital Improvement Plan  
For the Years 2024 through 2028  
Summary of Projects Funded by General Obligation Debt**

<b>Project Description</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>
Hickory St Bridge Replacement	-	-	85,000	50,000	500,000
Forest Ave Bridge Replacement	425,000	-	50,000	500,000	-
School Crossing Beacons	30,000	-	-	-	-
Promen Drive Bridge - DOT Local Bridge Program Cost Share	-	400,000	-	-	-
Concrete Street Rehabilitation	-	600,000	-	800,000	-
Military Road Railroad Crossing	225,000	-	-	-	-
Traffic Signaling Traffic Study	-	-	85,000	-	-
Traffic Signal Cabinet Upgrades	-	-	150,000	-	180,000
CTH VV - Pioneer Rd - CTH V to FDL Ave	-	700,000	-	-	-
CTH VV - Pioneer Rd - Martin to CTH V	1,100,000	-	-	-	-
CTH VV - Pioneer Rd - Old Pioneer to Martin	-	150,000	-	125,000	1,250,000
CTH VV - Pioneer Rd - S Main to Old Pioneer	-	300,000	2,000,000	-	-
Country Lane Bridge	-	-	-	-	1,260,000
Scott St/Van Dyne Rd Intersection Reconstruction	-	-	-	-	355,000
Johnson Right Turns - National, Prairie, Country Lane	-	-	-	-	360,000
<b>Total Streets</b>	<b>\$ 4,265,000</b>	<b>\$ 4,415,000</b>	<b>\$ 5,575,000</b>	<b>\$ 4,035,000</b>	<b>\$ 6,805,000</b>
<b>Public Works-Storm Water:</b>					
Storm Sewer Replacement - Utility Repair	\$ 515,000	\$ 540,000	\$ 595,000	\$ 935,000	\$ 965,000
Storm Water Pump & Motor Replacements	350,000	-	350,000	-	400,000
Lincoln & Thomas Pump Station Relay	-	810,000	-	-	-
Theisen Middle School Pond	348,750	-	-	-	-
TMDL Storm Water Improvements	340,000	200,000	1,400,000	425,000	1,600,000
Armor Drainage Way Banks	-	270,000	-	300,000	-
Stormwater Flooding Study Projects	250,000	-	300,000	-	400,000
Quic Frez Remediation	-	125,000	-	1,400,000	-
<b>Total Storm Sewers</b>	<b>\$ 1,803,750</b>	<b>\$ 1,945,000</b>	<b>\$ 2,645,000</b>	<b>\$ 3,060,000</b>	<b>\$ 3,365,000</b>
<b>Public Works-Parks:</b>					
Pool Upgrades - Fairgrounds Slide	\$ 160,000	\$ -	\$ -	\$ -	\$ -
Taylor Park - Fiber & Cameras	150,000	-	-	-	-
Playground Equipment - New Install - Russell Park	90,000	-	-	-	-
Pool Upgrades - Fairgrounds Water Heater Replacement	40,000	-	-	-	-
Buttermilk Park Performing Arts Center - Lighting Replacement	40,000	-	-	-	-
Ledgeview Corporate Center - Gazebo Painting & Landscaping	-	25,000	-	-	-
Tennis Court/Pickleball Court Resurfacing	-	105,000	110,000	75,000	-
ADA Access to Various Playgrounds	-	30,000	30,000	30,000	-
Parking Lot Resurfacing - Pavilion	-	250,000	-	-	-
Taylor Park - Walking Trail Renovation	-	120,000	-	-	-
McDermott Park - Ice Skating Rink Enhancements	-	50,000	200,000	-	-
Buttermilk Park - Fiber	-	-	150,000	-	-
Adelaide Park - Parking Lot Addition	-	-	150,000	-	-
Park Shop Entrance Renovation & Parking Lot Resurfacing	-	-	60,000	-	-
Playground Equipment Replacements	-	-	-	235,000	100,000
Lakeside Park - Blacktop Reno. Softball Isl. Concession Stand	-	-	-	100,000	-
Lakeside Park West - Boardwalk Extension	-	-	-	-	225,000
Adelaide Park - Paved Walking Trail	-	-	-	-	250,000
<b>Total Parks</b>	<b>\$ 480,000</b>	<b>\$ 580,000</b>	<b>\$ 700,000</b>	<b>\$ 440,000</b>	<b>\$ 575,000</b>
<b>Public Works-Trees:</b>					
Terrace Trees	\$ -	\$ 25,000	\$ -	\$ -	\$ -
<b>Total Trees</b>	<b>\$ -</b>	<b>\$ 25,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Public Works-Municipal Service Center:</b>					
Flooring Replacement	\$ -	\$ 25,000	\$ -	\$ -	\$ -
Brine Maker	-	-	295,000	-	-
Parking Lot Resurface - North Side	-	-	-	167,500	-
Lot Resurface - Bulky Yard	-	-	-	-	262,500
<b>Total Municipal Service Center</b>	<b>\$ -</b>	<b>\$ 25,000</b>	<b>\$ 295,000</b>	<b>\$ 167,500</b>	<b>\$ 262,500</b>
<b>Public Works-Capital Equipment</b>					
Capital Equipment Program	\$ 775,000	\$ 840,000	\$ 545,000	\$ 565,000	\$ 550,000
<b>Equipment Replacement</b>	<b>\$ 775,000</b>	<b>\$ 840,000</b>	<b>\$ 545,000</b>	<b>\$ 565,000</b>	<b>\$ 550,000</b>

**City of Fond du Lac  
Capital Improvement Plan  
For the Years 2024 through 2028  
Summary of Projects Funded by General Obligation Debt**

<b>Project Description</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>
<b><i>Transit:</i></b>					
Local Share - Handi-Van Replacement	\$ 28,000	\$ 29,200	\$ 30,200	\$ 31,000	\$ 32,000
Local Share - Radio System Replacement	-	-	-	-	8,100
Local Share - Bus Security System	-	-	-	-	6,600
<b><i>Transit</i></b>	<b>\$ 28,000</b>	<b>\$ 29,200</b>	<b>\$ 30,200</b>	<b>\$ 31,000</b>	<b>\$ 46,700</b>
<b><i>Total Debt - All Projects</i></b>	<b>\$ 14,121,030</b>	<b>\$ 15,514,200</b>	<b>\$ 13,525,200</b>	<b>\$ 9,268,500</b>	<b>\$ 18,318,200</b>

**City of Fond du Lac  
Capital Improvement Program  
For the Years 2024 through 2028  
Summary of Other Funding Sources**

Project Description	2024	2025	2026	2027	2028
<b>FEDERAL/STATE GRANTS:</b>					
<b>Public Works-Streets:</b>					
Stow St Bridge Replacement	\$ -	\$ -	\$ 1,400,000	\$ -	\$ -
Hickory St Bridge Replacement	-	-	340,000	-	2,000,000
Forest Ave Bridge Replacement	-	-	-	2,000,000	-
<b>Total Streets</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,740,000</b>	<b>\$ 2,000,000</b>	<b>\$ 2,000,000</b>
<b>Public Works-Storm Water:</b>					
Theisen Middle School Pond	\$ 290,625	\$ -	\$ -	\$ -	\$ -
<b>Total Storm Water</b>	<b>\$ 290,625</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Public Works-Parks:</b>					
Promen Drive Bridge - DOT Local Bridge Program Cost Share	\$ -	\$ 1,050,000	\$ -	\$ -	\$ -
<b>Total Parks</b>	<b>\$ -</b>	<b>\$ 1,050,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Harbor &amp; Boating Facilities Improvement</b>					
Resurfacing - Boater Parking Areas	\$ -	\$ -	\$ 25,000	\$ -	\$ -
<b>Total Harbor &amp; Boating Facilities Improvement</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 25,000</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Transit:</b>					
Federal Capital Equipment Grant	\$ 112,000	\$ 116,800	\$ 120,800	\$ 124,000	\$ 153,800
<b>Total Transit</b>	<b>\$ 112,000</b>	<b>\$ 116,800</b>	<b>\$ 120,800</b>	<b>\$ 124,000</b>	<b>\$ 153,800</b>
<b>Total Federal &amp; State Grants-All funds</b>	<b>\$ 402,625</b>	<b>\$ 1,166,800</b>	<b>\$ 1,885,800</b>	<b>\$ 2,124,000</b>	<b>\$ 2,153,800</b>
<b>AVAILABLE CAPITAL BALANCES:</b>					
<b>Rescue:</b>					
Ambulance Replacement	\$ -	\$ 320,000	\$ -	\$ 350,000	\$ -
Cardiac Monitor Upgrade/Replacement	-	360,000	-	-	-
Mobile Data Computer Replacements	40,000	-	-	-	50,000
EMS Skills & Simulation Lab	-	-	-	180,000	-
<b>Total Rescue</b>	<b>\$ 40,000</b>	<b>\$ 680,000</b>	<b>\$ -</b>	<b>\$ 530,000</b>	<b>\$ 50,000</b>
<b>Public Works-Capital Equipment:</b>					
Public Works	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000
Sanitation	-	325,000	-	325,000	-
<b>Total Capital Equipment</b>	<b>\$ 40,000</b>	<b>\$ 365,000</b>	<b>\$ 40,000</b>	<b>\$ 365,000</b>	<b>\$ 40,000</b>
<b>Harbor &amp; Boating Facilities Improvement</b>					
Resurfacing - Boater Parking Areas	\$ -	\$ -	\$ 25,000	\$ -	\$ -
<b>Total Harbor &amp; Boating Facilities Improvement</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 25,000</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total Available Capital Fund Balances</b>	<b>\$ 80,000</b>	<b>\$ 1,045,000</b>	<b>\$ 65,000</b>	<b>\$ 895,000</b>	<b>\$ 90,000</b>

**City of Fond du Lac  
Capital Improvement Plan  
For the Years 2024 through 2028  
Summary of Projects Funded by Utility Debt**

<b>Project Description</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>
<b>Wastewater Treatment &amp; Resource Recovery:</b>					
Biosolids Dryer	\$ 19,275,000	\$ -	\$ -	\$ -	\$ -
Biogas Utilization (RNG) - Pipeline Injection	1,000,000	11,200,000	-	-	-
City Growth Area - South of Hwy 151	3,000,000	-	-	-	-
Administration Building Expansion	-	550,000	7,050,000	-	-
Final Clarifier Mechanism Replacement	-	-	-	-	5,000,000
Phosphorus Compliance	-	-	-	-	-
Excess Flow Rehab	-	750,000	-	-	-
<b>Total WTRRF</b>	<b>\$ 23,275,000</b>	<b>\$ 12,500,000</b>	<b>\$ 7,050,000</b>	<b>\$ -</b>	<b>\$ 5,000,000</b>
<b>Water Utility:</b>					
Annual Clearwater Elimination - Main Replacement	\$ 1,484,500	\$ 1,532,625	\$ 1,530,450	\$ 1,962,200	\$ 2,452,750
<b>Stand Alone Projects</b>					
Private Lead Service Line Replacement	1,078,000	-	-	-	-
Southview Acres Water Main Loop-Springs to Morningside	280,000	-	-	-	-
Martin Tower Painting (0.5MG)	450,000	-	-	-	-
City Growth Area - South of Hwy 151	1,200,000	-	-	-	-
Trowbridge Backflow Upgrade	30,000	200,000	-	-	-
Montana Street	-	275,000	-	-	-
Fond du Lac Ave to South Country Lane Loop	-	50,000	-	704,000	-
N Hickory St - Scott to Dead End	-	-	237,500	-	-
Morris St Storage Upgrade	-	-	400,000	-	-
Trowbridge Drive - Willow Lawn to Freund Ct	-	-	650,000	-	-
S Hickory St to Fox Ridge Loop	-	-	50,000	-	924,000
Stow St Bridge	-	-	175,000	-	-
Advanced Metering Infrastructure Upgrade	-	-	-	3,500,000	-
Forest Ave Bridge	-	-	-	175,000	-
Hickory St Bridge	-	-	-	-	175,000
<b>Annual City St Reconstruction-Water Main Replacements</b>					
Morris St - 12th St to 9th St	-	-	390,000	-	-
<b>Outside Agency Projects</b>					
CTH VV Pioneer - Martin to CTH V	650,000	-	-	-	-
CTH VV Pioneer - CTH V to Fond du Lac Ave	-	375,000	-	-	-
CTH VV Pioneer - Main to Old Pioneer	-	-	25,000	900,000	-
CTH VV Pioneer - Old Pioneer to Martin	-	-	-	-	750,000
<b>Total Water Utility</b>	<b>\$ 5,172,500</b>	<b>\$ 2,432,625</b>	<b>\$ 3,457,950</b>	<b>\$ 7,241,200</b>	<b>\$ 4,301,750</b>
<b>Total Projects Funded by Utility Debt</b>	<b>\$ 28,447,500</b>	<b>\$ 14,932,625</b>	<b>\$ 10,507,950</b>	<b>\$ 7,241,200</b>	<b>\$ 9,301,750</b>

**City of Fond du Lac  
Capital Improvement Plan  
For the Years 2024 through 2028  
Summary of Projects Funded by Utility Operations**

Project Description	2024	2025	2026	2027	2028
<b><i>Wastewater Treatment &amp; Resource Recovery:</i></b>					
Capital Equipment Replacement	\$ 55,000	\$ 85,000	\$ 600,000	\$ 600,000	\$ 80,000
Annual Clearwater Elimination	2,550,000	2,550,000	2,550,000	3,050,000	3,050,000
Private Sanitary Sewer & Storm Sewer Replacement	410,000	560,000	570,000	470,000	590,000
Pioneer Rd Sanitary Adjustments	300,000	260,000	-	275,000	320,000
Pioneer Rd Lift Station Upgrade	875,000	-	-	-	-
Sanitary Flow Meter Replacement	45,000	45,000	-	-	-
County K Sanitary Adjustments	-	25,000	-	-	-
Mixed Liquor Splitter Structure Modification/RAS Improvements	-	4,800,000	-	-	-
West Scott Street Sanitary Sewer Relay	-	-	-	-	1,050,000
Preliminary Treatment Expansion	-	-	-	2,650,000	-
<i>Phosphorus Compliance</i>					
Water Quality Trading	300,000	150,000	100,000	75,000	75,000
<b><i>Total WTRRF</i></b>	<b>\$ 4,535,000</b>	<b>\$ 8,475,000</b>	<b>\$ 3,820,000</b>	<b>\$ 7,120,000</b>	<b>\$ 5,165,000</b>
<b><i>Water Utility:</i></b>					
Capital Equipment Replacement	\$ 275,000	\$ 165,000	\$ 70,000	\$ 110,000	\$ 110,000
Annual Water Meter Additions & Replacements	100,000	100,000	100,000	100,000	100,000
Annual 4-inch Main Replacement - City Wide	175,000	175,000	175,000	175,000	175,000
Annual Well Renovation & Pump Work	340,000	350,000	350,000	350,000	360,000
Annual Emergency Well Reserve	100,000	100,000	100,000	100,000	100,000
<b><i>Total Water Utility</i></b>	<b>\$ 990,000</b>	<b>\$ 890,000</b>	<b>\$ 795,000</b>	<b>\$ 835,000</b>	<b>\$ 845,000</b>
<b><i>Total Projects Funded by Utility Operations</i></b>	<b>\$ 5,525,000</b>	<b>\$ 9,365,000</b>	<b>\$ 4,615,000</b>	<b>\$ 7,955,000</b>	<b>\$ 6,010,000</b>

**City of Fond du Lac  
Capital Improvement Plan  
For the Years 2024 through 2028  
Summary of Utility Projects Funded by Other Sources**

<b>Project Description</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>
<b><i>Water Utility:</i></b>					
<i>Stand Alone Projects</i>					
Private Lead Service Line Replacement	\$ 1,078,000	\$ -	\$ -	\$ -	\$ -
<b><i>Total Water Utility</i></b>	<b>\$ 1,078,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b><i>Total Projects Funded by Other Sources</i></b>	<b>\$ 1,078,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

City of Fond du Lac

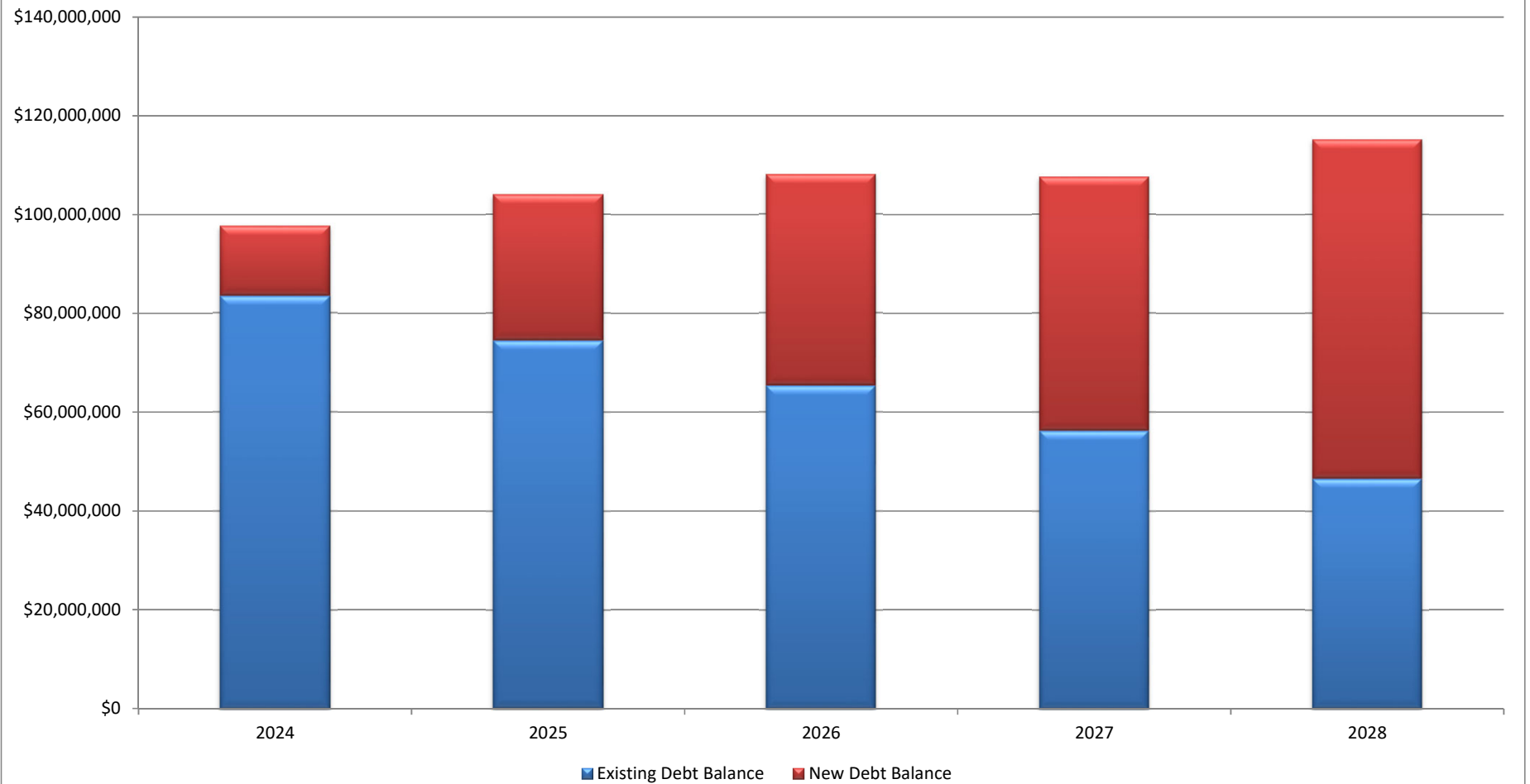
Capital Improvement Plan

2024 - 2028

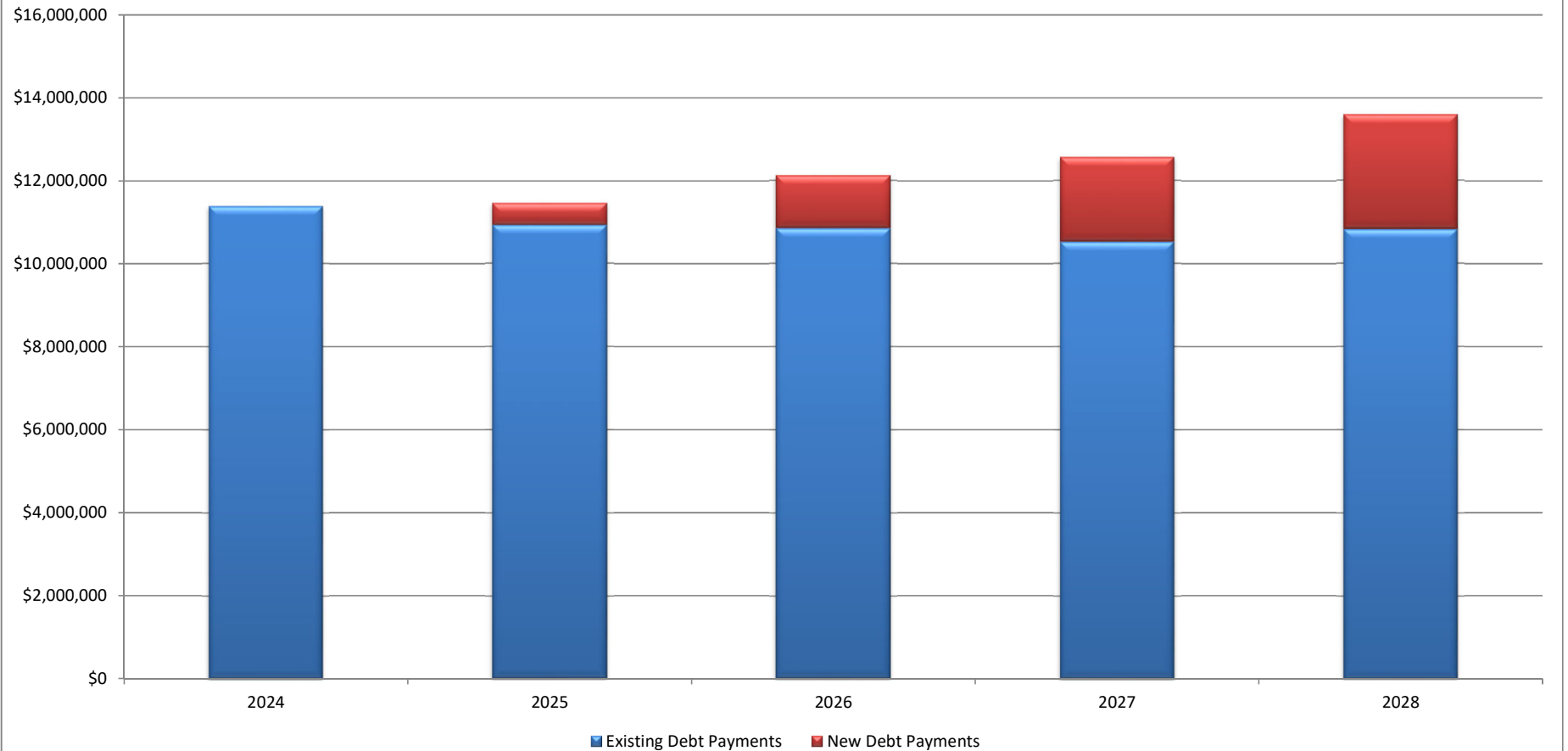
Appendices



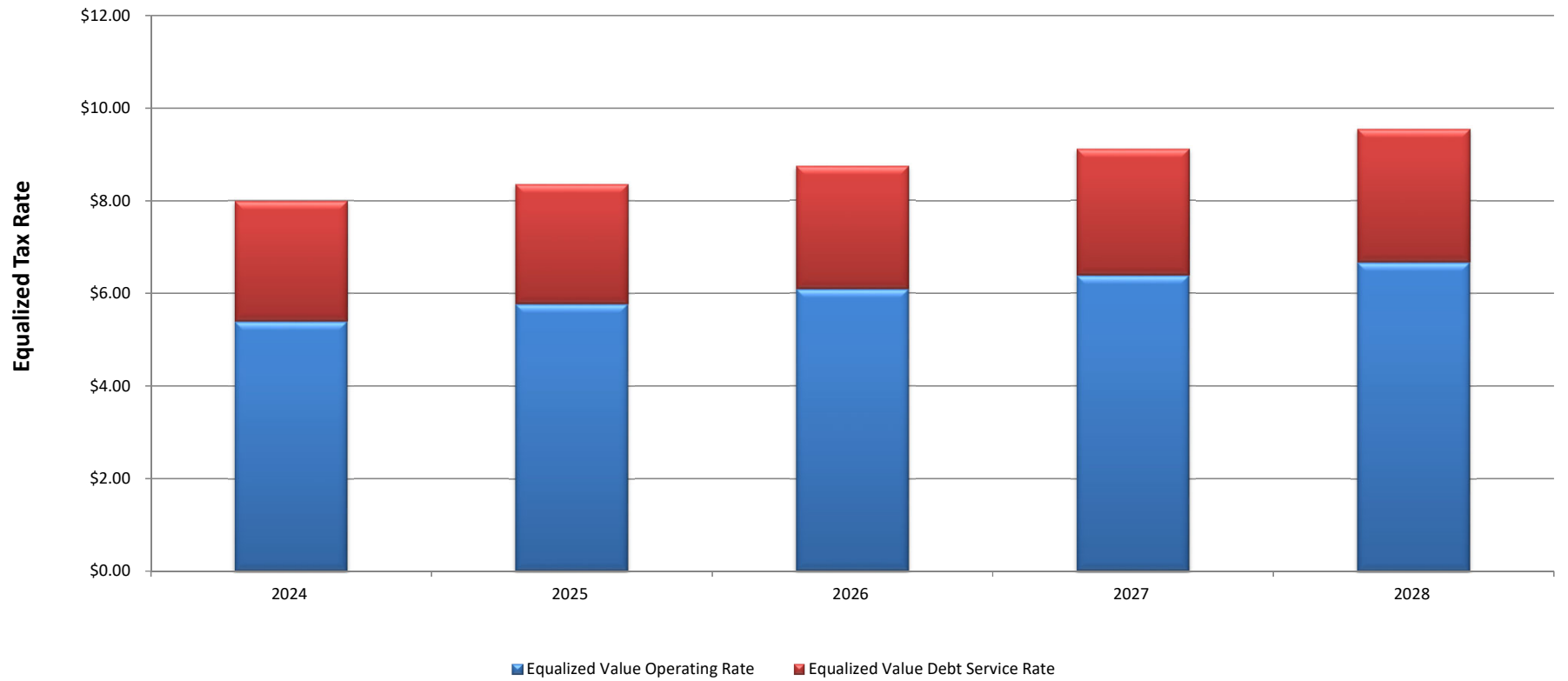
### Projected General Obligation Debt Balances Existing Debt & New Debt



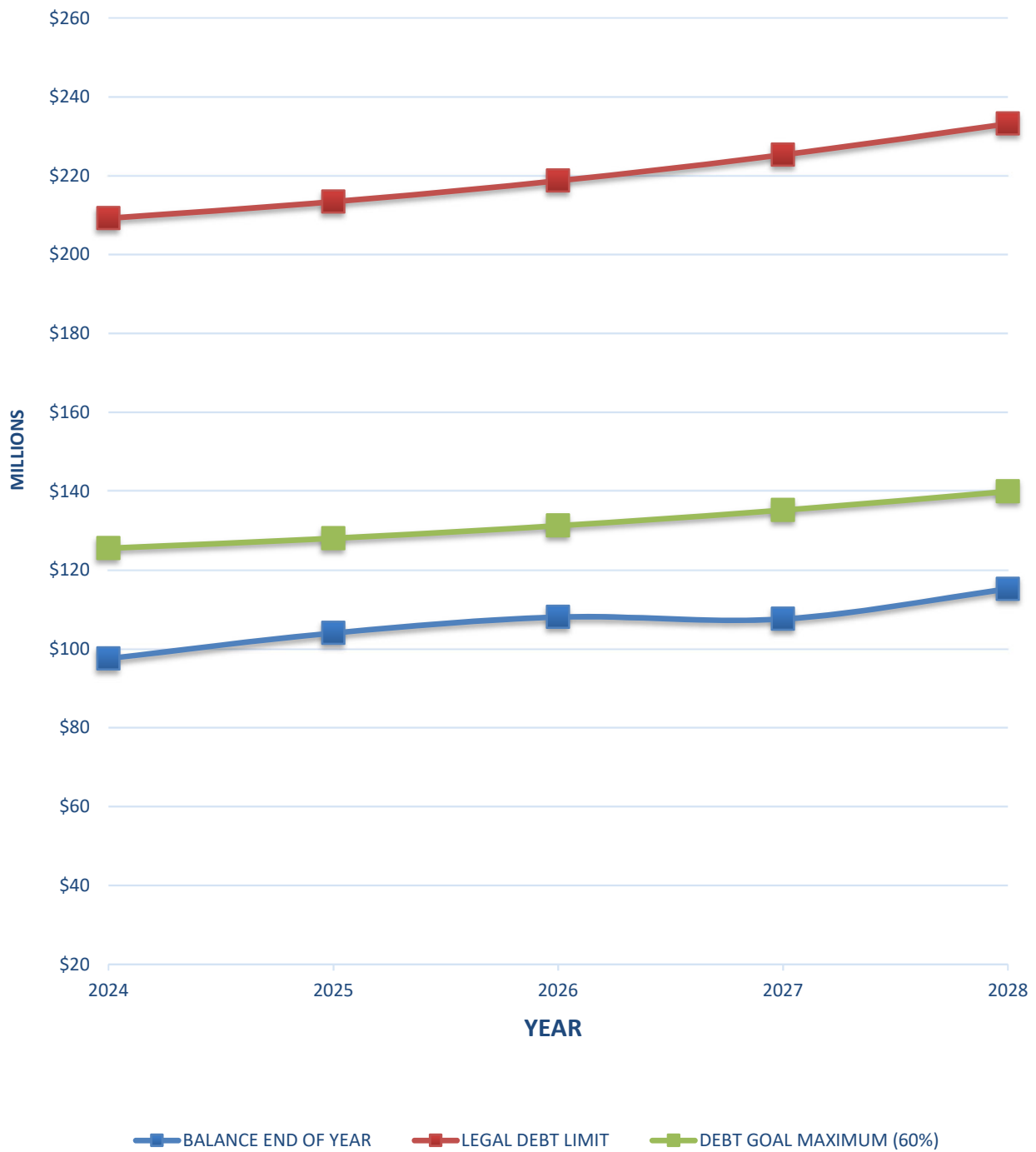
**Projected General Obligation Debt Payments**  
**New Debt & Existing Debt**

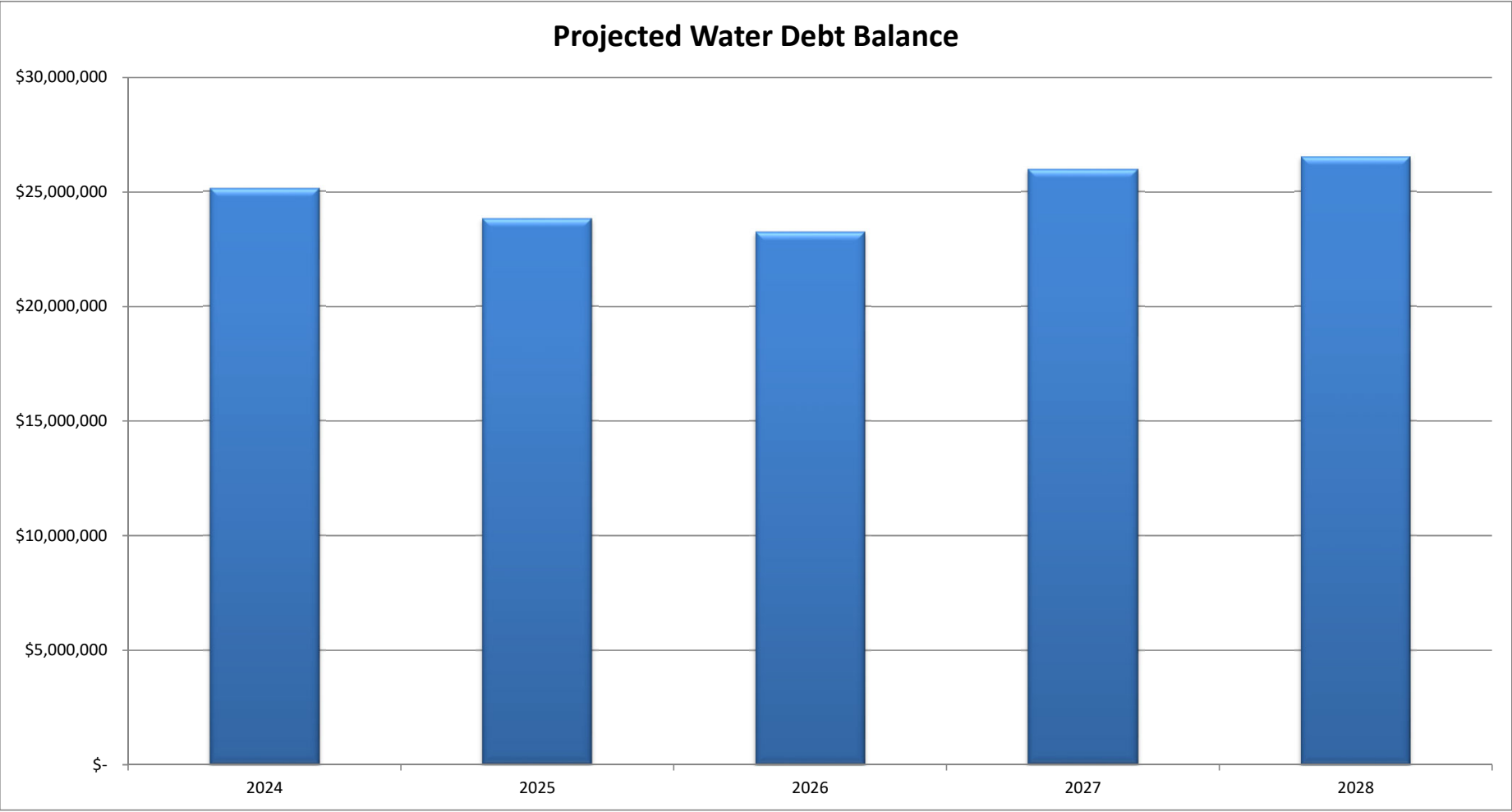


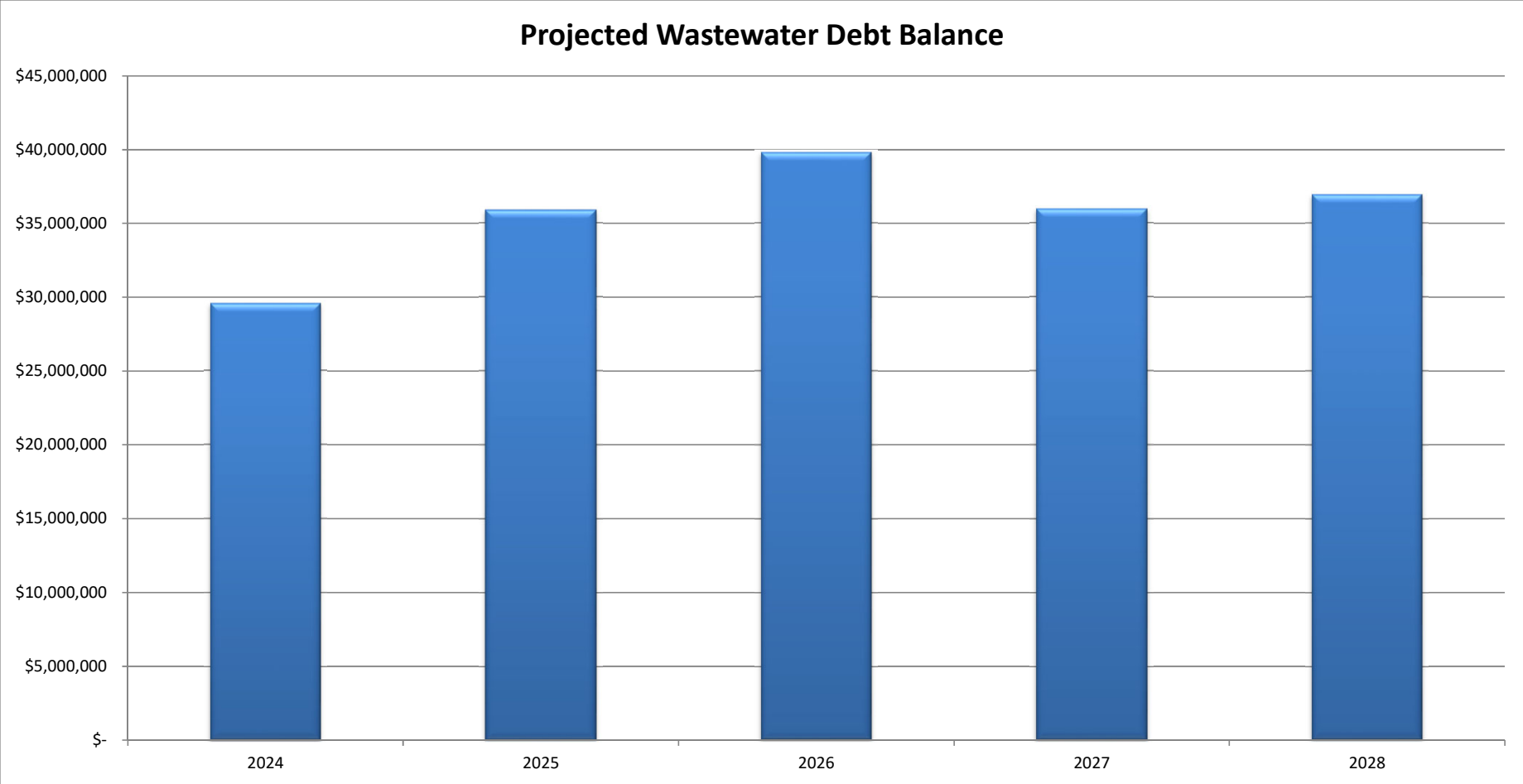
**Appendix C**  
**Projected Property Tax Rates**  
**(Equalized Value Basis)**



# APPENDIX D DEBT CHART GENERAL OBLIGATION DEBT COMPARISON







**APPENDIX G**  
**CITY OF FOND DU LAC**  
**CAPITAL IMPROVEMENT PLAN**  
**For the Years 2024 through 2028**  
**PROJECTS BEYOND 2028**

***Water***

Generator at Well 16

***Wastewater Treatment & Resource Recovery Facility***

PFAS Reduction