

CAPITAL IMPROVEMENT PLAN



**2025 - 2029
PROPOSED**

**CITY OF FOND DU LAC
CAPITAL IMPROVEMENT PLAN
2025-2029**

TABLE OF CONTENTS

| | |
|---|----|
| City Manager Introduction | 1 |
| Summary of Capital Projects and Funding Sources | 6 |
| Capital Projects Detail Overview | 8 |
| Summary of Projects Funded by General Operations | 13 |
| Summary of Projects Funded by General Obligation Debt | 14 |
| Summary of Projects Funded by Other Sources | 17 |
| Summary of Projects Funded by Utility Debt | 18 |
| Summary of Projects Funded by Utility Operations | 19 |
| Summary of Projects Funded by Utility Other Sources | 20 |
| | |
| Capital Improvement Plan Appendices | |
| Appendix A – General Obligation Debt Balances | 22 |
| Appendix B – General Obligation Debt Payments | 23 |
| Appendix C – Projected Property Tax Rates | 24 |
| Appendix D – Debt Chart | 25 |
| Appendix E – Water Utility Debt Balance | 26 |
| Appendix F – Wastewater Utility Debt Balance..... | 27 |
| Appendix G – Projects Beyond 2029 | 28 |

CITY OF FOND DU LAC - Memorandum

City Manager

To: City Council

From: Joseph P. Moore, City Manager

Date: August 28, 2024

Subject: 2025-2029 Capital Improvement Plan

Introduction

With this memo is the proposed 2025-2029 Capital Improvement Plan (CIP). A Capital Improvement Plan is a statement of intent by City officials to establish a multi-year program for major capital expenditures and the financial resources necessary to accomplish the plan. It is also a flexible planning tool designed to be altered annually as conditions warrant.

A multi-year capital improvement plan provides a long-range viewpoint for the community to identify needed projects and expenditures, selects those projects deemed most important in comparison to all others (priorities), determines when such projects should occur, and anticipates the impact such expenditures will have on the community and its financial condition.

When formulating the CIP we consider what investments will deliver the maximum value for our community's residents.

We incorporate an analysis of our fleet and our equipment's useful life, actual sidewalk and street conditions, underground utility conditions, long-term maintenance of real property, as well as improvements of or additions to our fleet, equipment and buildings or other structures. This proposed CIP reflects a combination of all of these considerations.

Some of the benefits of developing a long-range capital improvement plan are that it:

1. Provides a stable tax rate which allows taxpayers and the city government to plan more effectively;
2. Provides adequate time to plan and coordinate construction projects and eliminate costly duplication of efforts;
3. Provides adequate time to search for alternate methods of financing, including debt issues and grants-in-aid;
4. Provides time to acquire land and right-of-way where needed;
5. Allows time for communication and public input regarding future project plans for the community;
6. Reduces spur-of-the-moment decisions; and
7. Assists in planning efforts of other public utilities, agencies, and businesses.

The City defines capital expenditures as projects which cost more than \$25,000 and have a life expectancy of more than six years. Projects are evaluated and priorities are assigned based upon demand or usage, prior commitments, age and condition of facilities and equipment, and costs versus benefits. Priorities are subject to change as conditions warrant.

This plan does not authorize any expenditure, but does provide a plan of capital expenditures for the development of each year's budget. It also provides transparent and shared expectations for the public, the governing body and for the city departments charged with executing the CIP.

Capital Financing Philosophies and Debt Levels

There are two major philosophies used in the financing of long-term capital projects: the "pay-as-you-go" and the "pay-as-you-use" philosophies.

The "pay-as-you-go" philosophy is based upon financing capital projects with current revenues and property tax levies or accumulated resources. Under this financing method the community can save on interest costs by avoiding debt issues.

The "pay-as-you-use" philosophy is based upon debt financing of capital improvements. Under this philosophy, those citizens paying for the projects use them while they are paying for them. An example would be a major street construction project which is financed by issuing debt. The citizens who use the street in the future pay the property taxes needed to repay the debt.

We predominantly apply the "pay-as-you-use" philosophy.

2025-2029 Capital Projects Overview

Total capital projects for all funds vary by year and range from a low of \$24.6 million in 2029 to a high of \$73.4 million in 2025. There is a variety of funding sources that fund the CIP, which are detailed within the plan itself. Some of the more significant 2025 projects include:

- Wastewater Utility biosolids dryer project - \$20 million
- Wastewater Utility biogas utilization (RNG) pipeline project - \$12.7 million
- Annual Clearwater elimination - \$4.4 million
- TID #25 (Fives) project - \$3 million
- Wastewater annual Clearwater elimination - \$2.6 million
- Wastewater mixed liquor splitter structure modifications - \$2.5 million
- Private lead service line replacement - \$2.1 million
- Promen Drive bridge (DOT local bridge program cost share) - \$2.0 million
- Main St (downtown) maintenance - \$1.5 million
- Fire Engine replacement - \$1.3 million
- Street restoration-utility repair - \$1.1 million
- Pioneer Road lift station upgrades - \$1.0 million

2025 Projects Funded by General Operating Funds

This 5-year plan continues to invest a significant amount of operating revenues rather than long-term debt in CIP projects. However, the use of operating funds for the CIP is constrained by the demands of the general and special fund operating budgets. We apply operating funds to capital investment when we are able without inhibiting operational requirements. These revenues include items levied for directly in the capital project funds and items for which the capital projects funds receives operating transfers from other funds. This funding amount is \$1.0 million for 2025 and will average \$1.3 million each year of this 5-year CIP.

A review of the projects funded by operations will show that they are either maintenance-type expenditures or annually recurring projects where we spend similar amounts on these types of projects every year. It is good financial practice to fund such projects on a "pay-as-you-go" basis with operating funds, if possible, rather than funding these projects with long-term debt. This continued practice is a more financially sound practice of funding its annually recurring projects on a pay-as-you-go basis.

Another benefit of funding the annually recurring projects with operating funds rather than long-term debt is a reduction in the amount of money the City borrows in future years. Not only will we have a lower amount of outstanding debt in future years, but future debt payments and the property tax levies required to pay debt principal and interest will be lower than they otherwise would have been if we had continued the practice of borrowing for its annually recurring capital projects.

In 2024, we shifted using State Expenditure Restraint funds to provide funding for CIP projects that otherwise would have been funded by operating revenues. We're continuing that in the 2025-2029 CIP to continue to allow more tax levy to remain in the General Fund for operations, reduce the General Fund's reliance on State funding sources, and provide funding for pay-as-you go CIP projects.

A detailed schedule listing all projects funded by operations is included in this report.

2025 Projects Funded by Long-Term Debt

The total amount of 2025 projects to be funded by general obligation (G.O.) long-term debt is \$20.8 million. A detailed schedule listing the projects funded by general obligation long-term debt is included in this report.

Public Works capital improvement plan for 2025 includes a continued increase in funding for street maintenance projects throughout the city, in order to extend the linear miles repaired, with an emphasis on the lowest rated pavements.

This is achieved by relying more heavily on debt funded public works projects rather than limiting the funding to what could be supported from within the operational budget. Public works projects that are forecasted to have a useful life of 10 years or more will be eligible for debt funding. The 10-year guideline is used because debt is issued with a 10-year repayment schedule. By relying more heavily on debt funding, there is no savings to the taxpayer, but this change provides the opportunity to improve the quality and extend the life of our street pavements more quickly than using small amounts of operating funds each year. By relying less on operations funding, the levy limit effect as it pertains to street maintenance is reduced, but the increased reliance on debt will increase the levy nonetheless.

Highlighted and New Projects

- **Housing Facilitation:** In 2025, we will be making a combined \$1.5 million investment in infrastructure for two new residential subdivision roads, one located in the eastern part of the city and one in the northeast. The investment will cover street, storm water, sanitary sewer and water main work. Like a typical subdivision, it will be designed by the developer's consultant and approved by the City. For a developer, costs on infrastructure impact the cost of the lot which impedes housing sales and housing construction. By investing in the infrastructure, the City will benefit from the future tax base, net new construction and create opportunities for people to live within the community.
- **Private Lead Service Line Replacement:** The State of Wisconsin Department of Natural Resources, through their Safe Drinking Water Loan Program (SDWLP) has placed an emphasis on removing private lead service lines using Bipartisan Infrastructure Law funding. We will be applying for SDWLP funding in each of the next 4 years to take advantage of Federal funding while removing lead service lines. The investment in 2025 is \$2.1 million.
- **Biosolids Dryer:** In 2025, we will be making a \$20 million investment in the biosolids dryer. Due to extremely long lead times, equipment orders were placed in 2024. Funding in 2025 will

allow for construction of the necessary structures, installation of equipment, testing and implementation of the new dewatering process. Reducing the final product volume by up to 70% will improve the quality of our biosolids from Class B to Class A Exceptional and will help eliminate product hauling costs in the range of \$500,000 per year. This project will also help position the Wastewater Treatment facility in a favorable position should PFAS or other emerging contaminants become a concern.

- **Biogas Utilization (RNG) Pipeline Injection:** This \$12.7 million project will allow for a substantial increase in the quality of the biogas produced by the Wastewater Treatment facility to a natural gas grade fuel. This cleaner fuel would be injected into the natural gas pipeline on Doty St, resulting in revenue opportunities and would be an additional step to producing green energy and offsetting the utility costs of the treatment facility. There is also the potential for Inflation Reduction Act tax rebates that would significantly offset the cost of the project.
- **Downtown Investment:** We will be making two investments in the downtown in 2025. The first will be \$40,000 for replacement of the waste receptacles located at various spots throughout the downtown. The second investment of \$75,000 will be for street lighting around Veterans Park, in conjunction with the County's upgrade project to the Park.
- **Lakeside Park Carousel Building:** With an investment of \$450,000 we will be able to install a polygon structure with rolling doors to protect the Carousel from inclement weather. The age of the structure and components, make annual removal and maintenance extremely difficult. The polygon structure would allow the structure and ride-on animals to remain intact each year.
- **TID – Fives:** We will be making a \$3.0 million investment in the Fives TID in 2025. This investment will include support to a developer, as well as infrastructure improvements in street, storm water, sanitary sewer and water mains that will be necessary to support the redevelopment of the now vacant Fives parking lot located at the corner of Doty Street and Johnson Street.

Repayment Term for New G.O. Debt

The G.O. debt that the City issues to fund general capital projects in 2025 will be issued for a term of 10 years. In 2014 we implemented a policy that returned to the pre-2007 10-year term from 20-year terms, and this fiscally sound debt management practice results in a close matching of debt repayment terms with the useful lives of the assets acquired with the debt.

G.O. Debt Balances

Appendix A is a projection of the outstanding G.O. debt balances through 2029. Existing debt, new debt and total debt balances are indicated on the chart. The projections indicate that even with new debt issued for the capital projects contained in the 2025-2029 CIP, the G.O. debt balance will rise slightly over the next five years. The G.O. debt balance ranges from a low of \$106.4 million in 2025 to a high of \$124.8 million in 2029, with the average debt balance from 2025-2029 at \$116.5 million.

Consistent with past City Council policy, 60% of the State legal debt limit is used as the limiting goal in developing future capital expenditure plans. The State legal debt limit is 5% of the equalized valuation of taxable property. As shown in Appendix D, the City's projected debt levels are at 48.2% in 2025, with an average level of 50.2% over the 5 year CIP.

G.O. Debt Payments

Appendix B is a projection of G.O. debt payments through 2029. Existing debt, new debt and total debt payments are indicated on the chart. Total G.O. debt payments will average \$14.6 million over the next five years.

Increasing Property Tax Levy

A major consideration in developing the Capital Improvement Plan is the impact the projects will have on future property tax levies. The City's property tax levy is subject to strict State-imposed levy limits. Under the levy limit, the City's property tax levy is allowed to increase by no more than the growth in property value due to net new construction, which is 1.61% for 2025. The levy limit is further allowed to increase by the amount of increases in general obligation debt principal and interest payments.

The property tax rate projections indicated in Appendix C show that scheduled increasing debt payments will require increases in the portion of the property tax levy needed for debt service, and the total property tax levy over the next several years. The chart indicates that the portion of the property tax for operating costs increases by only a small amount over the next several years. The increases in the tax rates are due almost entirely to required increases in the debt payment portion of the tax levy.

2025 Utility Projects

The 2025 CIP includes \$41.6 million in Wastewater Utility projects. The largest two projects, Biosolids Dryer and Biogas Utilization, were discussed above. Both projects will be funded with a combination of revenue bonds, Clean Water Loan Funds, and Inflation Reduction Act tax rebates. Other smaller Wastewater projects will be funded by a combination of debt and operating funds.

The Water Utility 2025 CIP totals \$6.2 million, with \$3.7 million in a variety of street reconstruction and distribution system improvement projects funded with debt, \$1 million funded by Safe Drinking Water Loan Funds and all other Water Utility projects funded by utility operating funds.

No general taxpayer money is used to support utility operations, utility capital projects or utility debt payments.

Utility Debt Balances

Appendix E indicates that the Water Utility debt balances increase from \$31.2 million in 2025 to a high of \$35.0 million in 2027 before dropping to \$33.5 million in 2029. Appendix F indicates that the net debt balances for the Wastewater Utility increase from \$39.4 million in 2025 to a high of \$42.7 million in 2028.

Future Capital Projects

Appendix G contains a list of the larger known future capital projects that are beyond the five-year time frame of the 2025-2029 capital improvement plan.



Joseph P. Moore
City Manager

City of Fond du Lac

Summary of Capital
Projects and Funding Sources

2025 – 2029

**City of Fond du Lac
Capital Improvement Program
Summary of Capital Projects and Funding Sources
For the Years 2025 through 2029**

| | 2025 | 2026 | 2027 | 2028 | 2029 |
|--|----------------------|----------------------|----------------------|----------------------|----------------------|
| Funding Sources: | | | | | |
| Tax Levy | \$ 1,048,832 | \$ 1,063,000 | \$ 1,375,060 | \$ 1,481,890 | \$ 1,505,496 |
| Utility Operations | 5,666,795 | 5,208,000 | 8,420,000 | 4,235,000 | 4,830,000 |
| G.O. Debt-General Projects | 20,754,651 | 14,833,700 | 14,651,000 | 20,312,700 | 11,270,000 |
| Available Capital Fund Balances | 1,375,000 | 80,000 | 805,000 | 230,000 | 870,000 |
| Utility Revenue Debt: | | | | | |
| Wastewater Treatment & Resource Recovery | 20,549,500 | 6,380,000 | - | 7,790,000 | - |
| Water | 3,661,450 | 3,716,700 | 7,732,600 | 4,454,400 | 2,693,750 |
| Federal/State Grants | | | | | |
| Governmental Funds | 1,472,866 | 1,705,800 | 2,414,000 | 153,800 | 2,362,000 |
| Utilities | 17,922,500 | 1,037,500 | 972,500 | - | - |
| Transfers from Other Funds: | | | | | |
| General Fund | 140,000 | 130,000 | 130,000 | 110,000 | 70,000 |
| Utilities | 800,000 | 870,000 | 880,000 | 900,000 | 950,000 |
| Total Funding Sources | \$ 73,391,594 | \$ 35,024,700 | \$ 37,380,160 | \$ 39,667,790 | \$ 24,551,246 |
| Proposed Capital Projects: | | | | | |
| General Government | \$ 685,000 | \$ 1,525,000 | \$ 975,000 | \$ 1,075,000 | \$ 350,000 |
| Community Development | 5,150,000 | 1,660,000 | 1,785,000 | 800,000 | 500,000 |
| Public Safety Training Center | - | - | - | - | 250,000 |
| Police | 1,790,832 | 1,075,000 | 483,060 | 1,070,890 | 474,196 |
| Fire | 1,630,000 | 1,585,000 | - | 8,000,000 | 1,000,000 |
| Rescue | 900,000 | - | 400,000 | 180,000 | 400,000 |
| Public Works: | | | | | |
| Engineering & GIS | 40,000 | 30,000 | 30,000 | - | 161,300 |
| Streets | 9,589,367 | 6,770,500 | 10,263,000 | 6,720,000 | 10,057,000 |
| Storm Water | 2,488,150 | 3,422,000 | 3,247,000 | 3,697,000 | 1,835,000 |
| Parks | 1,422,000 | 809,000 | 977,000 | 355,000 | 365,000 |
| Trees | 25,000 | - | - | - | - |
| Municipal Service Center | 360,000 | 615,000 | 600,000 | - | - |
| Capital Equipment | 1,365,000 | 980,000 | 1,340,000 | 1,090,000 | 1,410,000 |
| Harbor & Boating Facilities | - | 60,000 | - | - | 60,000 |
| Wastewater Treatment & Resource Recovery | 41,620,575 | 10,426,000 | 7,347,500 | 11,660,000 | 4,645,000 |
| Water Utility | 6,179,670 | 5,916,200 | 9,777,600 | 4,819,400 | 2,878,750 |
| Transit System | 146,000 | 151,000 | 155,000 | 200,500 | 165,000 |
| Total Capital Projects | \$ 73,391,594 | \$ 35,024,700 | \$ 37,380,160 | \$ 39,667,790 | \$ 24,551,246 |

City of Fond du Lac
Capital Projects Detail Overview
2025 - 2029

**City of Fond du Lac
Capital Improvement Plan
For the Years 2025 through 2029
Capital Projects Detail Overview**

| | 2025 | 2026 | 2027 | 2028 | 2029 |
|---|---------------------|---------------------|---------------------|---------------------|---------------------|
| Information Technology Services: | | | | | |
| Network Hardware Updates | \$ 100,000 | \$ 100,000 | \$ 100,000 | \$ 100,000 | \$ 100,000 |
| Enterprise Business/Finance Software Upgrade | 250,000 | 350,000 | - | - | - |
| Fiber Network Expansion | 225,000 | - | - | - | - |
| UPS Replacement | 110,000 | - | - | - | - |
| Access Control System Replacement | - | 750,000 | - | - | - |
| Microsoft Licensing | - | 250,000 | - | - | - |
| Wireless Access (Wifi) System Updates | - | 75,000 | 75,000 | - | - |
| Virtualized Server Storage Updates | - | - | 300,000 | - | - |
| CORE Switch Upgrade | - | - | 200,000 | - | - |
| Data Backup & Disaster Recovery | - | - | 150,000 | - | - |
| Firewall Updates | - | - | 80,000 | - | - |
| Cradlepoints - Public Safety Vehicles | - | - | 70,000 | 75,000 | - |
| Technology Security Administration | - | - | - | 600,000 | - |
| Security Camera Replacements/Updates | - | - | - | 250,000 | 250,000 |
| GIS Server Replacement | - | - | - | 50,000 | - |
| Total Information Technology Services | \$ 685,000 | \$ 1,525,000 | \$ 975,000 | \$ 1,075,000 | \$ 350,000 |
| Community Development: | | | | | |
| Macy Parking Ramp - Repairs | \$ - | \$ 250,000 | \$ 250,000 | \$ 250,000 | \$ - |
| Riverfront Plan Implementation Projects | 400,000 | 350,000 | 125,000 | 350,000 | 500,000 |
| Brownfield Redevelopment | 400,000 | 400,000 | 400,000 | - | - |
| City Gateway Development | 800,000 | 300,000 | 300,000 | - | - |
| Flood Mitigation - Acquisition | 85,000 | 85,000 | 85,000 | - | - |
| North Main Street Business Façade Assistance | 75,000 | 75,000 | 75,000 | - | - |
| Placemaking Public Spaces | 200,000 | 200,000 | 200,000 | - | - |
| TID - Fives | 3,000,000 | - | - | - | - |
| Loop Wayfinding & Signage | 150,000 | - | - | - | - |
| Downtown Waste Receptacles | 40,000 | - | - | - | - |
| North Main Street Redevelopment Plan-Streetscape Improvements | - | - | 250,000 | 200,000 | - |
| Industrial Park Development | - | - | 100,000 | - | - |
| Total Community Development | \$ 5,150,000 | \$ 1,660,000 | \$ 1,785,000 | \$ 800,000 | \$ 500,000 |
| Police: | | | | | |
| Squad Replacement Program | \$ 422,332 | \$ 400,000 | \$ 483,060 | \$ 487,890 | \$ 474,196 |
| Building Renovations | 900,000 | 400,000 | - | - | - |
| Evidence Storage Roof Replacement | 350,000 | - | - | - | - |
| Handgun Replacement Program | 78,500 | - | - | - | - |
| Digital Sign Replacement | 40,000 | - | - | - | - |
| Rescue Robot Replacement | - | 275,000 | - | - | - |
| Stationary ALPR Units | - | - | - | 240,000 | - |
| Tactical Gear Replacement Program | - | - | - | 160,000 | - |
| Mobile Data Computer Replacements | - | - | - | 144,000 | - |
| Boiler Replacement Program | - | - | - | 39,000 | - |
| Total Police | \$ 1,790,832 | \$ 1,075,000 | \$ 483,060 | \$ 1,070,890 | \$ 474,196 |
| Fire: | | | | | |
| Replace Overhead Apparatus Doors | \$ 80,000 | \$ - | \$ - | \$ - | \$ - |
| Fire Engine Replacement | 1,300,000 | 1,500,000 | - | - | - |
| Fire Station 4 | 250,000 | - | - | 8,000,000 | - |
| Batallion Chief Vehicle Replacement | - | 85,000 | - | - | - |
| Portable Radio Replacement | - | - | - | - | 1,000,000 |
| Total Fire | \$ 1,630,000 | \$ 1,585,000 | \$ - | \$ 8,000,000 | \$ 1,000,000 |

**City of Fond du Lac
Capital Improvement Plan
For the Years 2025 through 2029
Capital Projects Detail Overview**

| | 2025 | 2026 | 2027 | 2028 | 2029 |
|---|---------------------|---------------------|----------------------|---------------------|----------------------|
| Rescue: | | | | | |
| Ambulance Replacement | \$ 400,000 | \$ - | \$ 400,000 | \$ - | \$ 400,000 |
| Cardiac Monitor Upgrade/Replacement | 500,000 | - | - | - | - |
| EMS Skills and Simulation Lab | - | - | - | 180,000 | - |
| Total Rescue | \$ 900,000 | \$ - | \$ 400,000 | \$ 180,000 | \$ 400,000 |
| Public Safety Training Center | | | | | |
| Phase 2 - Training Classrooms & Apparatus Bay | \$ - | \$ - | \$ - | \$ - | \$ 250,000 |
| Total Public Safety Training Center | \$ - | \$ - | \$ - | \$ - | \$ 250,000 |
| Public Works-Engineering & GIS: | | | | | |
| Aerial Orthophotos, Oblique, LiDAR | \$ 10,000 | \$ - | \$ - | \$ - | \$ 125,000 |
| Survey Equipment | 30,000 | 30,000 | 30,000 | - | - |
| Computer Replacements | - | - | - | - | 36,300 |
| Total Engineering & GIS | \$ 40,000 | \$ 30,000 | \$ 30,000 | \$ - | \$ 161,300 |
| Public Works-Streets: | | | | | |
| Street Maintenance | \$ 800,000 | \$ 870,000 | \$ 880,000 | \$ 900,000 | \$ 950,000 |
| Bridge Rehabilitation | 240,000 | 250,000 | 260,000 | 270,000 | 280,000 |
| Bridge Maintenance | 140,000 | 150,000 | 160,000 | 170,000 | 180,000 |
| Street Reconstruction | 196,000 | 695,000 | 920,000 | 418,000 | 330,000 |
| Street Restoration - Utility Repair | 1,091,000 | 1,273,000 | 1,201,000 | 1,169,000 | 1,482,000 |
| Sidewalk Program - City | 210,000 | - | 250,000 | - | 250,000 |
| Sidewalk Program - Private | 400,000 | - | 480,000 | - | 490,000 |
| Street Lighting - Conduit & Wiring | 138,000 | - | 162,000 | - | 190,000 |
| Street Lighting - Veterans Park | 75,000 | - | - | - | - |
| Concrete Street Rehabilitation | 550,000 | - | 800,000 | - | 900,000 |
| Stow St Bridge Replacement | 50,000 | 1,655,000 | - | - | - |
| Promen Drive Bridge - DOT Local Bridge Program Cost Share | 2,026,812 | - | - | - | - |
| Main St Maintenance | 1,520,000 | - | - | - | - |
| Housing Facilitation - Subdivision Residential Road (East) | 512,000 | 467,500 | - | - | - |
| Housing Facilitation - Subdivision Residential Road (Northeast) | 340,555 | - | - | - | - |
| CTH VV - Pioneer Rd - CTH V to FDL Ave | 900,000 | - | - | - | - |
| CTH VV - Pioneer Rd - S Park to Martin | 150,000 | - | 125,000 | 1,500,000 | - |
| CTH VV - Pioneer Rd - S Main to S Park | 250,000 | 250,000 | 2,000,000 | - | - |
| Rienzi Road - FDL Ave to US 151 | - | 100,000 | 100,000 | 1,800,000 | - |
| Reinzi Road - Bridge over DeNevue Creek | - | 50,000 | - | - | - |
| Traffic Signal Cabinet Upgrade | - | 180,000 | - | 218,000 | - |
| Forest Ave Bridge Replacement | - | 50,000 | 2,500,000 | - | - |
| Military Road Railroad Crossing | - | 430,000 | - | - | - |
| Downtown Alley Program | - | 260,000 | - | 225,000 | - |
| Traffic Signaling Traffic Study | - | 90,000 | - | - | - |
| Hickory St Bridge Replacement | - | - | 425,000 | 50,000 | 2,750,000 |
| Country Lane Bridge | - | - | - | - | 1,480,000 |
| Scott St/Van Dyne Rd Intersection Reconstruction | - | - | - | - | 390,000 |
| Johnson Right Turn Lanes - National, Prairie, Country Lane | - | - | - | - | 385,000 |
| Total Streets | \$ 9,589,367 | \$ 6,770,500 | \$ 10,263,000 | \$ 6,720,000 | \$ 10,057,000 |
| Public Works-Storm Water: | | | | | |
| Storm Sewer Replacement - Utility Repair | \$ 645,000 | \$ 615,000 | \$ 752,000 | \$ 737,000 | \$ 810,000 |
| Stormwater Pump Station Control Upgrades | - | 50,000 | 60,000 | 60,000 | 70,000 |
| Neighborhood Drainage Program - Private | - | 45,000 | 45,000 | 50,000 | 50,000 |
| Neighborhood Drainage Program - Public | 40,000 | 45,000 | 45,000 | 50,000 | 50,000 |
| TMDL Storm Water Improvements | 200,000 | 1,750,000 | 425,000 | 2,000,000 | 275,000 |
| Armor Drainage Way Banks | 270,000 | - | 300,000 | - | 330,000 |
| Stormwater Flooding Study | 180,000 | - | 220,000 | - | 250,000 |
| Lincoln & Thomas Pump Station Relay | 900,000 | - | - | - | - |
| Housing Facilitation - Subdivision Residential Road (East) | 109,500 | 142,000 | - | - | - |
| Housing Facilitation - Subdivision Residential Road (Northeast) | 143,650 | - | - | - | - |
| Quic Frez Remediation | - | 125,000 | 1,400,000 | - | - |
| Storm Water Pump & Motor Replacement | - | 350,000 | - | 400,000 | - |
| Stormwater Flooding Study Projects | - | 300,000 | - | 400,000 | - |
| Total Storm Sewers | \$ 2,488,150 | \$ 3,422,000 | \$ 3,247,000 | \$ 3,697,000 | \$ 1,835,000 |

**City of Fond du Lac
Capital Improvement Plan
For the Years 2025 through 2029
Capital Projects Detail Overview**

| | 2025 | 2026 | 2027 | 2028 | 2029 |
|--|----------------------|----------------------|----------------------|----------------------|----------------------|
| Public Works-Parks: | | | | | |
| Tennis Court/Pickleball Court Resurfacing | \$ 170,000 | \$ 125,000 | \$ 82,000 | \$ - | \$ - |
| Parking Lot Resurfacing - Pavilion | 290,000 | - | - | - | - |
| Basketball Court Resurfacing | 162,000 | - | - | - | - |
| Taylor Park - Walking Trail Renovation | 125,000 | - | - | - | - |
| Ledgeview Corporate Center - Gazebo Painting & Landscaping | 25,000 | - | - | - | - |
| Lakeside Park Carousel Building | 450,000 | - | - | - | - |
| Storage Building Replacment | 200,000 | - | - | - | - |
| ADA Access to Various Playgrounds | - | 60,000 | 32,000 | - | - |
| McDermott Park - Ice Skating Rink Enhancements | - | 50,000 | 200,000 | - | - |
| Parking Lot Resurfacing/Repairs | - | 158,000 | - | - | - |
| Playground Resurfacing | - | 60,000 | - | - | - |
| Buttermilk Park - Fiber | - | 165,000 | - | - | - |
| Adelaide Park - Baseball Fence Replacement | - | 125,000 | - | - | - |
| Park Shop Entrance Renovation & Parking Lot Resurfacing | - | 66,000 | - | - | - |
| Adelaide Park - Parking Lot Addition | - | - | 175,000 | - | - |
| Playground Equipment Replacements | - | - | 258,000 | 115,000 | 115,000 |
| Lakeside Park - Blacktop Renovation Softball Island Concession Stand | - | - | 110,000 | - | - |
| Lakeside Park West - Trail from Bridge to Dog Park | - | - | 120,000 | - | - |
| Lakeside Park West - Boardwalk Extension | - | - | - | 240,000 | - |
| Adelaide Park - Paved Walking Trail | - | - | - | - | 250,000 |
| Total Parks | \$ 1,422,000 | \$ 809,000 | \$ 977,000 | \$ 355,000 | \$ 365,000 |
| Public Works-Trees: | | | | | |
| Terrace Trees | \$ 25,000 | \$ - | \$ - | \$ - | \$ - |
| Total Trees | \$ 25,000 | \$ - | \$ - | \$ - | \$ - |
| Public Works-Municipal Service Center: | | | | | |
| Flooring Replacement | \$ 25,000 | \$ - | \$ - | \$ - | \$ - |
| Modular Vehicle Barrier System | 335,000 | 270,000 | 170,000 | - | - |
| Overhead Door Replacement | - | 50,000 | - | - | - |
| Brine Maker | - | 295,000 | - | - | - |
| Parking Lot Resurface - North Side | - | - | 167,500 | - | - |
| Lot Resurface - Bulky Yard | - | - | 262,500 | - | - |
| Total Municipal Service Center | \$ 360,000 | \$ 615,000 | \$ 600,000 | \$ - | \$ - |
| Public Works-Capital Equipment: | | | | | |
| Construction & Maintenance | \$ 875,000 | \$ 855,000 | \$ 835,000 | \$ 875,000 | \$ 820,000 |
| Engineering | - | - | - | 55,000 | 55,000 |
| Parks | 165,000 | 125,000 | 150,000 | 160,000 | 145,000 |
| Sanitation | 325,000 | - | 355,000 | - | 390,000 |
| Total Capital Equipment | \$ 1,365,000 | \$ 980,000 | \$ 1,340,000 | \$ 1,090,000 | \$ 1,410,000 |
| Harbor & Boating Facilities Improvements: | | | | | |
| Resurfacing - Boater Parking Areas | \$ - | \$ 60,000 | \$ - | \$ - | \$ - |
| Lakeside Park West - Kayak Launch into Supples Marsh | - | - | - | - | 60,000 |
| Total Harbor & Boating Facilities | \$ - | \$ 60,000 | \$ - | \$ - | \$ 60,000 |
| Transit: | | | | | |
| Handi-Van Fleet Replacement | \$ 146,000 | \$ 151,000 | \$ 155,000 | \$ 160,000 | \$ 165,000 |
| Radio System Replacement | - | - | - | 40,500 | - |
| Bus Security System Replacement | - | - | - | 33,000 | - |
| Total Transit | \$ 146,000 | \$ 151,000 | \$ 155,000 | \$ 200,500 | \$ 165,000 |
| SUBTOTAL GOVERNMENTAL FUND CAPITAL PROJECTS | \$ 25,591,349 | \$ 18,682,500 | \$ 20,255,060 | \$ 23,188,390 | \$ 17,027,496 |

**City of Fond du Lac
Capital Improvement Plan
For the Years 2025 through 2029
Capital Projects Detail Overview**

| | 2025 | 2026 | 2027 | 2028 | 2029 |
|---|----------------------|----------------------|----------------------|----------------------|----------------------|
| Wastewater Treatment & Resource Recovery: | | | | | |
| Capital Equipment Replacement | \$ 95,000 | \$ 600,000 | \$ 600,000 | \$ 140,000 | \$ 90,000 |
| Annual Clearwater Elimination | 2,550,000 | 2,550,000 | 2,750,000 | 2,750,000 | 2,775,000 |
| Private Sanitary Sewer & Storm Sewer Replacement | 560,000 | 570,000 | 470,000 | 590,000 | 650,000 |
| Pioneer Rd Sanitary Sewer Adjustments | 275,000 | - | 670,000 | 275,000 | - |
| Biosolids Dryer | 20,000,000 | - | - | - | - |
| Pioneer Rd Lift Station Upgrade | 1,000,000 | - | - | - | - |
| Sanitary Sewer Flow Meter Replacement | 45,000 | - | - | - | - |
| County K Sanitary Sewer Adjustments | 25,000 | - | - | - | - |
| Biogas Utilization (RNG) - Pipeline Injection | 12,672,000 | - | - | - | - |
| Mixed Liquor Splitter Structure Modification/RAS Improvements | 2,500,000 | - | - | - | - |
| Digester Cleanings/Improvements | 400,000 | 100,000 | - | - | - |
| Administration Building Expansion | 440,000 | 6,380,000 | - | - | - |
| Housing Facilitation - Subdivision Residential Road (East) | 31,000 | 126,000 | - | - | - |
| Housing Facilitation - Subdivision Residential Road (Northeast) | 90,075 | - | - | - | - |
| Preliminary Treatment Expansion | - | - | 2,782,500 | - | - |
| Final Clarifier Mechanism Replacement & RAS/Scum Improvements | - | - | - | 7,790,000 | - |
| Brooke St Sanitary Sewer Study | - | - | - | 40,000 | - |
| West Scott Street - Sanitary Sewer Relay | - | - | - | - | 1,075,000 |
| Phosphorus Compliance | | | | | |
| Water Quality Trading | 150,000 | 100,000 | 75,000 | 75,000 | 55,000 |
| Excess Flow Rehab | 787,500 | - | - | - | - |
| Total WTRRF | \$ 41,620,575 | \$ 10,426,000 | \$ 7,347,500 | \$ 11,660,000 | \$ 4,645,000 |
| Water Utility: | | | | | |
| Capital Equipment Replacement | \$ 155,000 | \$ 125,000 | \$ 126,000 | \$ 132,000 | \$ 135,000 |
| Annual Water Meter & AMI Replacement/Upgrade | 70,000 | 70,000 | 70,000 | 100,000 | 100,000 |
| Annual 4-inch Main Replacement - City Wide | 175,000 | 175,000 | 175,000 | 262,800 | 175,000 |
| Annual Well Renovation & Pump Work | 360,000 | 360,000 | 360,000 | 370,000 | 370,000 |
| Annual Emergency Well Reserve | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 |
| Annual Clearwater Elimination - Main Replacement | 1,859,250 | 1,622,700 | 1,562,600 | 1,863,600 | 1,913,750 |
| Stand Alone Projects | | | | | |
| Private Lead Service Line Replacement | 2,145,000 | 2,075,000 | 1,945,000 | 265,000 | 85,000 |
| Trowbridge Backflow Upgrade | 200,000 | - | - | - | - |
| Montana Street - Lake to N Hickory | 275,000 | - | - | - | - |
| Morris St Storage Upgrade | - | 450,000 | - | - | - |
| Advanced Metering Infrastructure Upgrade | - | - | 4,200,000 | - | - |
| Griffith St (East of Morris) | - | 204,000 | - | - | - |
| Housing Facilitation - Subdivision Residential Road (East) | 247,500 | 24,500 | - | - | - |
| Housing Facilitation - Subdivision Residential Road (Northeast) | 25,720 | - | - | - | - |
| Annual City St Reconstruction-Water Main Replacements | | | | | |
| Main St - Western Ave to Court St | 112,200 | - | - | - | - |
| Morris St - 12th St to 9th St | - | 495,000 | - | - | - |
| Outside Agency Projects | | | | | |
| CTH VV Pioneer - CTH V to Fond du Lac Ave | 440,000 | - | - | - | - |
| CTH VV Pioneer - Woodbine to S Park Avenue | - | 25,000 | 1,024,000 | - | - |
| Stow St Bridge | 15,000 | 175,000 | - | - | - |
| Forest Ave Bridge | - | 15,000 | 175,000 | - | - |
| Hickory St Bridge | - | - | 15,000 | 175,000 | - |
| Rienzi Road - FDL Ave to US 151 | - | - | 25,000 | 1,551,000 | - |
| Total Water Utility | \$ 6,179,670 | \$ 5,916,200 | \$ 9,777,600 | \$ 4,819,400 | \$ 2,878,750 |
| TOTAL CAPITAL PROJECTS | \$ 73,391,594 | \$ 35,024,700 | \$ 37,380,160 | \$ 39,667,790 | \$ 24,551,246 |

**City of Fond du Lac
Capital Improvement Plan
For the Years 2025 through 2029
Summary of Projects Funded by General Operations**

| DESCRIPTION | 2025 | 2026 | 2027 | 2028 | 2029 |
|--|---------------------|---------------------|---------------------|---------------------|---------------------|
| Projects Funded by Tax Levy | | | | | |
| Community Development: | | | | | |
| Downtown Waste Receptacles | \$ 40,000 | \$ - | \$ - | \$ - | \$ - |
| North Main Street Business Façade Assistance | 75,000 | - | - | - | - |
| Total Community Development | \$ 115,000 | \$ - | \$ - | \$ - | \$ - |
| Public Works-Streets: | | | | | |
| Bridge Maintenance | \$ - | \$ 20,000 | \$ 30,000 | \$ 60,000 | \$ 110,000 |
| Street Lighting - Conduit & Wiring | 138,000 | - | 162,000 | - | 190,000 |
| Total Streets | \$ 138,000 | \$ 20,000 | \$ 192,000 | \$ 60,000 | \$ 300,000 |
| Public Works-Capital Equipment Replacement | | | | | |
| | \$ - | \$ 345,000 | \$ 330,000 | \$ 230,000 | \$ 150,000 |
| Public Works-Storm Water: | | | | | |
| Stormwater Pump Station Control Upgrades | \$ - | \$ 50,000 | \$ 60,000 | \$ 60,000 | \$ 70,000 |
| Neighborhood Drainage Program - Private | - | 45,000 | 45,000 | 50,000 | 50,000 |
| Neighborhood Drainage Program - Public | 40,000 | 45,000 | 45,000 | 50,000 | 50,000 |
| Stormwater Flooding Study | 180,000 | - | 220,000 | - | 250,000 |
| Total Storm Water | \$ 220,000 | \$ 140,000 | \$ 370,000 | \$ 160,000 | \$ 420,000 |
| Public Works-Engineering & GIS: | | | | | |
| Aerial Orthophotos, Oblique, LiDAR | \$ 10,000 | \$ - | \$ - | \$ - | \$ 125,000 |
| Computer Replacements | - | - | - | - | 36,300 |
| Total Engineering & GIS | \$ 10,000 | \$ - | \$ - | \$ - | \$ 161,300 |
| Public Works-Parks | | | | | |
| Ledgeview Corporate Center - Gazebo Painting & Landscaping | \$ 25,000 | \$ - | \$ - | \$ - | \$ - |
| Parking Lot Resurfacing/Repairs | - | 158,000 | - | - | - |
| Total Parks | \$ 25,000 | \$ 158,000 | \$ - | \$ - | \$ - |
| Total Public Works | \$ 393,000 | \$ 663,000 | \$ 892,000 | \$ 450,000 | \$ 1,031,300 |
| Police: | | | | | |
| Squad Replacement Program | \$ 422,332 | \$ 400,000 | \$ 483,060 | \$ 487,890 | \$ 474,196 |
| Handgun Replacement Program | 78,500 | - | - | - | - |
| Digital Sign Replacement | 40,000 | - | - | - | - |
| Stationary ALPR Units | - | - | - | 240,000 | - |
| Tactical Gear Replacement Program | - | - | - | 160,000 | - |
| Mobile Data Computer Replacements | - | - | - | 144,000 | - |
| Total Police | \$ 540,832 | \$ 400,000 | \$ 483,060 | \$ 1,031,890 | \$ 474,196 |
| Total Projects Funded by Tax Levy | \$ 1,048,832 | \$ 1,063,000 | \$ 1,375,060 | \$ 1,481,890 | \$ 1,505,496 |
| Projects Funded by Other Operating Funds | | | | | |
| Public Works-Streets: | | | | | |
| Street Maintenance | \$ 800,000 | \$ 870,000 | \$ 880,000 | \$ 900,000 | \$ 950,000 |
| Bridge Maintenance | 140,000 | 130,000 | 130,000 | 110,000 | 70,000 |
| Total Streets | \$ 940,000 | \$ 1,000,000 | \$ 1,010,000 | \$ 1,010,000 | \$ 1,020,000 |
| Total Projects Funded by Other Operating Funds | \$ 940,000 | \$ 1,000,000 | \$ 1,010,000 | \$ 1,010,000 | \$ 1,020,000 |
| Total Projects Funded by General Operations | 1,988,832 | 2,063,000 | 2,385,060 | 2,491,890 | 2,525,496 |

City of Fond du Lac
Capital Improvement Plan
For the Years 2025 through 2029
Summary of Projects Funded by General Obligation Debt

| Project Description | 2025 | 2026 | 2027 | 2028 | 2029 |
|---|---------------------|---------------------|---------------------|---------------------|---------------------|
| General Government: | | | | | |
| Network Hardware Updates | \$ 100,000 | \$ 100,000 | \$ 100,000 | \$ 100,000 | \$ 100,000 |
| Enterprise Business/Finance Software Upgrade | 250,000 | 350,000 | - | - | - |
| Fiber Network Expansion | 225,000 | - | - | - | - |
| UPS Replacements | 110,000 | - | - | - | - |
| Access Control System Replacement | - | 750,000 | - | - | - |
| Microsoft Licensing | - | 250,000 | - | - | - |
| Wireless Access (Wifi) System Updates | - | 75,000 | 75,000 | - | - |
| Virtualized Server Storage Updates | - | - | 300,000 | - | - |
| CORE Switch Upgrade | - | - | 200,000 | - | - |
| Data Backup & Disaster Recovery | - | - | 150,000 | - | - |
| Firewall Updates | - | - | 80,000 | - | - |
| Cradlepoints - Public Safety Vehicles | - | - | 70,000 | 75,000 | - |
| Technology Security Administration | - | - | - | 600,000 | - |
| Security Camera Replacements/Updates | - | - | - | 250,000 | 250,000 |
| GIS Server Replacement | - | - | - | 50,000 | - |
| Total General Government | \$ 685,000 | \$ 1,525,000 | \$ 975,000 | \$ 1,075,000 | \$ 350,000 |
| Community Development: | | | | | |
| Macy Parking Ramp - Repairs | \$ - | \$ 250,000 | \$ 250,000 | \$ 250,000 | \$ - |
| Riverfront Plan Implementation Projects | 400,000 | 350,000 | 125,000 | 350,000 | 500,000 |
| Brownfield Redevelopment | 400,000 | 400,000 | 400,000 | - | - |
| City Gateway Development | 800,000 | 300,000 | 300,000 | - | - |
| Flood Mitigation - Acquisition | 85,000 | 85,000 | 85,000 | - | - |
| North Main Street Business Façade Assistance | - | 75,000 | 75,000 | - | - |
| Placemaking Public Spaces | 200,000 | 200,000 | 200,000 | - | - |
| TIF - Fives | 3,000,000 | - | - | - | - |
| Loop Wayfinding & Signage | 150,000 | - | - | - | - |
| North Main Street Redevelopment Plan - Streetscape Imprv. | - | - | 250,000 | 200,000 | - |
| Industrial Park Development | - | - | 100,000 | - | - |
| Total Community Development | \$ 5,035,000 | \$ 1,660,000 | \$ 1,785,000 | \$ 800,000 | \$ 500,000 |
| Police: | | | | | |
| Building Renovations | \$ 900,000 | \$ 400,000 | \$ - | \$ - | \$ - |
| Evidence Storage Roof Replacement | 350,000 | - | - | - | - |
| Rescue Robot Replacement | - | 275,000 | - | - | - |
| Boiler Replacement Program | - | - | - | 39,000 | - |
| Total Police | \$ 1,250,000 | \$ 675,000 | \$ - | \$ 39,000 | \$ - |
| Fire: | | | | | |
| Replace Overhead Apparatus Doors | \$ 80,000 | \$ - | \$ - | \$ - | \$ - |
| Fire Engine Replacement | 1,300,000 | 1,500,000 | - | - | - |
| Fire Station #4 | 250,000 | - | - | 8,000,000 | - |
| Battalion Chief Vehicle Replacement | - | 85,000 | - | - | - |
| Portable Radio Replacement | - | - | - | - | 1,000,000 |
| Total Fire | \$ 1,630,000 | \$ 1,585,000 | \$ - | \$ 8,000,000 | \$ 1,000,000 |
| Public Safety Training Center | | | | | |
| Phase 2 - Training Classrooms & Apparatus Bay | \$ - | \$ - | \$ - | \$ - | \$ 250,000 |
| Total Public Safety Training Center | \$ - | \$ - | \$ - | \$ - | \$ 250,000 |
| Public Works-Engineering & GIS | | | | | |
| Survey Equipment | \$ 30,000 | \$ 30,000 | \$ 30,000 | \$ - | \$ - |
| Total Engineering & GIS | \$ 30,000 | \$ 30,000 | \$ 30,000 | \$ - | \$ - |
| Public Works-Streets: | | | | | |
| Bridge Rehabilitation | \$ 240,000 | \$ 250,000 | \$ 260,000 | \$ 270,000 | \$ 280,000 |
| Street Reconstruction | 196,000 | 695,000 | 920,000 | 418,000 | 330,000 |
| Street Restoration - Utility Repair | 1,091,000 | 1,273,000 | 1,201,000 | 1,169,000 | 1,482,000 |
| Sidewalk Program - City | 210,000 | - | 250,000 | - | 250,000 |
| Sidewalk Program - Private | 400,000 | - | 480,000 | - | 490,000 |
| Concrete Street Rehabilitation | 550,000 | - | 800,000 | - | 900,000 |
| Stow St Bridge Replacement | 50,000 | 100,000 | - | - | - |

City of Fond du Lac
Capital Improvement Plan
For the Years 2025 through 2029
Summary of Projects Funded by General Obligation Debt

| Project Description | 2025 | 2026 | 2027 | 2028 | 2029 |
|---|---------------------|---------------------|---------------------|---------------------|---------------------|
| Promen Drive Bridge - DOT Local Bridge Program Cost Share | 670,746 | - | - | - | - |
| Main St Maintenance | 1,520,000 | - | - | - | - |
| Street Lighting - Veterans Park | 75,000 | - | - | - | - |
| Housing Facilitation - Subdivision Residential Road (East) | 512,000 | 467,500 | - | - | - |
| Housing Facilitation - Subdivision Residential Road (Northeast) | 340,555 | - | - | - | - |
| CTH VV - Pioneer Rd - CTH V to FDL Ave | 900,000 | - | - | - | - |
| CTH VV - Pioneer Rd - S Park to Martin | 150,000 | - | 125,000 | 1,500,000 | - |
| CTH VV - Pioneer Rd - S Main to S Park | 250,000 | 250,000 | 2,000,000 | - | - |
| Rienzi Road - FDL Ave to US 151 | - | 100,000 | 100,000 | 1,800,000 | - |
| Reinzi Road - Bridge over DeNevue Creek | - | 50,000 | - | - | - |
| Traffic Signal Cabinet Upgrades | - | 180,000 | - | 218,000 | - |
| Forest Ave Bridge Replacement | - | 50,000 | 550,000 | - | - |
| Military Road Railroad Crossing | - | 430,000 | - | - | - |
| Downtown Alley Program | - | 260,000 | - | 225,000 | - |
| Traffic Signaling Traffic Study | - | 90,000 | - | - | - |
| Hickory St Bridge Replacement | - | - | 85,000 | 50,000 | 550,000 |
| Country Lane Bridge | - | - | - | - | 1,480,000 |
| Scott St/Van Dyne Rd Intersection Reconstruction | - | - | - | - | 390,000 |
| Johnson Right Turn Laness - National, Prairie, Country Lane | - | - | - | - | 385,000 |
| Total Streets | \$ 7,155,301 | \$ 4,195,500 | \$ 6,771,000 | \$ 5,650,000 | \$ 6,537,000 |
| Public Works-Storm Water: | | | | | |
| Storm Sewer Replacement - Utility Repair | \$ 645,000 | \$ 615,000 | \$ 752,000 | \$ 737,000 | \$ 810,000 |
| TMDL Storm Water Improvements | 200,000 | 1,750,000 | 425,000 | 2,000,000 | 275,000 |
| Armor Drainage Way Banks | 270,000 | - | 300,000 | - | 330,000 |
| Lincoln & Thomas Pump Station Relay | 900,000 | - | - | - | - |
| Housing Facilitation - Subdivision Residential Road (East) | 109,500 | 142,000 | - | - | - |
| Housing Facilitation - Subdivision Residential Road (Northeast) | 143,650 | - | - | - | - |
| Quic Frez Remediation | - | 125,000 | 1,400,000 | - | - |
| Storm Water Pump & Motor Replacements | - | 350,000 | - | 400,000 | - |
| Stormwater Flooding Study Projects | - | 300,000 | - | 400,000 | - |
| Total Storm Sewers | \$ 2,268,150 | \$ 3,282,000 | \$ 2,877,000 | \$ 3,537,000 | \$ 1,415,000 |
| Public Works-Parks: | | | | | |
| Tennis Court/Pickleball Court Resurfacing | \$ 170,000 | \$ 125,000 | \$ 82,000 | \$ - | \$ - |
| ADA Access to Various Playgrounds | - | 60,000 | 32,000 | - | - |
| Parking Lot Resurfacing - Pavilion | 290,000 | - | - | - | - |
| Basketball Court Resurfacing | 162,000 | - | - | - | - |
| Taylor Park - Walking Trail Renovation | 125,000 | - | - | - | - |
| Storage Building Replacement | 50,000 | - | - | - | - |
| Playground Resurfacing | - | 60,000 | - | - | - |
| McDermott Park - Ice Skating Rink Enhancements | - | 50,000 | 200,000 | - | - |
| Lakeside Park Carousel Building | 450,000 | - | - | - | - |
| Buttermilk Park - Fiber | - | 165,000 | - | - | - |
| Adelaide Park - Parking Lot Addition | - | - | 175,000 | - | - |
| Adelaide Park - Baseball Fence Replacement | - | 125,000 | - | - | - |
| Park Shop Entrance Renovation & Parking Lot Resurfacing | - | 66,000 | - | - | - |
| Playground Equipment Replacements | - | - | 258,000 | 115,000 | 115,000 |
| Lakeside Park - Blacktop Reno. Softball Isl. Concession Stand | - | - | 110,000 | - | - |
| Lakeside Park West - Trail from Bridge to Dog Park | - | - | 120,000 | - | - |
| Lakeside Park West - Boardwalk Extension | - | - | - | 240,000 | - |
| Adelaide Park - Paved Walking Trail | - | - | - | - | 250,000 |
| Total Parks | \$ 1,247,000 | \$ 651,000 | \$ 977,000 | \$ 355,000 | \$ 365,000 |
| Public Works-Trees: | | | | | |
| Terrace Trees | \$ 25,000 | \$ - | \$ - | \$ - | \$ - |
| Total Trees | \$ 25,000 | \$ - | \$ - | \$ - | \$ - |
| Public Works-Municipal Service Center: | | | | | |
| Flooring Replacement | \$ 25,000 | \$ - | \$ - | \$ - | \$ - |
| Modular Vehicle Barrier System | 335,000 | 270,000 | 170,000 | - | - |
| Overhead Door Replacement | - | 50,000 | - | - | - |
| Brine Maker | - | 295,000 | - | - | - |

**City of Fond du Lac
Capital Improvement Plan
For the Years 2025 through 2029
Summary of Projects Funded by General Obligation Debt**

| Project Description | 2025 | 2026 | 2027 | 2028 | 2029 |
|--|-----------------------------|-----------------------------|-----------------------------|-----------------------------|-----------------------------|
| Parking Lot Resurface - North Side | - | - | 167,500 | - | - |
| Lot Resurface - Bulky Yard | - | - | 262,500 | - | - |
| <i>Total Municipal Service Center</i> | <i>\$ 360,000</i> | <i>\$ 615,000</i> | <i>\$ 600,000</i> | <i>\$ -</i> | <i>\$ -</i> |
| <i>Public Works-Capital Equipment</i> | | | | | |
| Capital Equipment Program | \$ 1,040,000 | \$ 585,000 | \$ 605,000 | \$ 810,000 | \$ 820,000 |
| <i>Equipment Replacement</i> | <i>\$ 1,040,000</i> | <i>\$ 585,000</i> | <i>\$ 605,000</i> | <i>\$ 810,000</i> | <i>\$ 820,000</i> |
| <i>Transit:</i> | | | | | |
| Local Share - Handi-Van Replacement | \$ 29,200 | \$ 30,200 | \$ 31,000 | \$ 32,000 | \$ 33,000 |
| Local Share - Radio System Replacement | - | - | - | 8,100 | - |
| Local Share - Bus Security System | - | - | - | 6,600 | - |
| <i>Transit</i> | <i>\$ 29,200</i> | <i>\$ 30,200</i> | <i>\$ 31,000</i> | <i>\$ 46,700</i> | <i>\$ 33,000</i> |
| <i>Total Debt - All Projects</i> | <i>\$ 20,754,651</i> | <i>\$ 14,833,700</i> | <i>\$ 14,651,000</i> | <i>\$ 20,312,700</i> | <i>\$ 11,270,000</i> |

**City of Fond du Lac
Capital Improvement Program
For the Years 2025 through 2029
Summary of Other Funding Sources**

| Project Description | 2025 | 2026 | 2027 | 2028 | 2029 |
|---|---------------------|---------------------|---------------------|-------------------|---------------------|
| FEDERAL/STATE GRANTS: | | | | | |
| Public Works-Streets: | | | | | |
| Stow St Bridge Replacement | \$ - | \$ 1,555,000 | \$ - | \$ - | \$ - |
| Hickory St Bridge Replacement | - | - | 340,000 | - | 2,200,000 |
| Forest Ave Bridge Replacement | - | - | 1,950,000 | - | - |
| Total Streets | \$ - | \$ 1,555,000 | \$ 2,290,000 | \$ - | \$ 2,200,000 |
| Public Works-Parks: | | | | | |
| Promen Drive Bridge - DOT Local Bridge Program Cost Share | \$ 1,356,066 | \$ - | \$ - | \$ - | \$ - |
| Total Parks | \$ 1,356,066 | \$ - | \$ - | \$ - | \$ - |
| Harbor & Boating Facilities Improvement | | | | | |
| Resurfacing - Boater Parking Areas | \$ - | \$ 30,000 | \$ - | \$ - | \$ - |
| Lakeside Park West - Kayak Launch into Supples Marsh | - | - | - | - | 30,000 |
| Total Harbor & Boating Facilities Improvement | \$ - | \$ 30,000 | \$ - | \$ - | \$ 30,000 |
| Transit: | | | | | |
| Federal Capital Equipment Grant | \$ 116,800 | \$ 120,800 | \$ 124,000 | \$ 153,800 | \$ 132,000 |
| Total Transit | \$ 116,800 | \$ 120,800 | \$ 124,000 | \$ 153,800 | \$ 132,000 |
| Total Federal & State Grants-All funds | \$ 1,472,866 | \$ 1,705,800 | \$ 2,414,000 | \$ 153,800 | \$ 2,362,000 |
| AVAILABLE CAPITAL BALANCES: | | | | | |
| Rescue: | | | | | |
| Ambulance Replacement | \$ 400,000 | \$ - | \$ 400,000 | \$ - | \$ 400,000 |
| Cardiac Monitor Upgrade/Replacement | 500,000 | - | - | - | - |
| EMS Skills & Simulation Lab | - | - | - | 180,000 | - |
| Total Rescue | \$ 900,000 | \$ - | \$ 400,000 | \$ 180,000 | \$ 400,000 |
| Public Works-Parks: | | | | | |
| Storage Building Replacement | \$ 150,000 | \$ - | \$ - | \$ - | \$ - |
| Total Parks | \$ 150,000 | \$ - | \$ - | \$ - | \$ - |
| Public Works-Capital Equipment: | | | | | |
| Public Works | \$ - | \$ 50,000 | \$ 50,000 | \$ 50,000 | \$ 50,000 |
| Sanitation | 325,000 | - | 355,000 | - | 390,000 |
| Total Capital Equipment | \$ 325,000 | \$ 50,000 | \$ 405,000 | \$ 50,000 | \$ 440,000 |
| Harbor & Boating Facilities Improvement | | | | | |
| Resurfacing - Boater Parking Areas | \$ - | \$ 30,000 | \$ - | \$ - | \$ - |
| Lakeside Park West - Kayak Launch into Supples Marsh | - | - | - | - | 30,000 |
| Total Harbor & Boating Facilities Improvement | \$ - | \$ 30,000 | \$ - | \$ - | \$ 30,000 |
| Total Available Capital Fund Balances | \$ 1,375,000 | \$ 80,000 | \$ 805,000 | \$ 230,000 | \$ 870,000 |

**City of Fond du Lac
Capital Improvement Plan
For the Years 2025 through 2029
Summary of Projects Funded by Utility Debt**

| Project Description | 2025 | 2026 | 2027 | 2028 | 2029 |
|---|----------------------|----------------------|---------------------|----------------------|---------------------|
| Wastewater Treatment & Resource Recovery: | | | | | |
| Biosolids Dryer | \$ 9,216,000 | \$ - | \$ - | \$ - | \$ - |
| Biogas Utilization (RNG) - Pipeline Injection | 6,606,000 | - | - | - | - |
| Administration Building Expansion | 440,000 | 6,380,000 | - | - | - |
| Mixed Liquor Splitter Structure Modification/RAS Improvements | 2,500,000 | - | - | - | - |
| Pioneer Rd Lift Station Upgrade | 1,000,000 | - | - | - | - |
| Final Clarifier Mechanism Replacement & RAS/Scum Improvements | - | - | - | 7,790,000 | - |
| <i>Phosphorus Compliance</i> | | | | | |
| Excess Flow Rehab | 787,500 | - | - | - | - |
| Total WTRRF | \$ 20,549,500 | \$ 6,380,000 | \$ - | \$ 7,790,000 | \$ - |
| Water Utility: | | | | | |
| Annual Clearwater Elimination - Main Replacement | \$ 1,859,250 | \$ 1,622,700 | \$ 1,562,600 | \$ 1,863,600 | \$ 1,913,750 |
| Capital Equipment Replacement | 155,000 | 125,000 | 126,000 | 132,000 | 135,000 |
| Annual Water Meter & AMI Replacement/Upgrade | 70,000 | 70,000 | 70,000 | 100,000 | 100,000 |
| Annual 4-inch Main Replacement - City Wide | 175,000 | 175,000 | 175,000 | 262,800 | 175,000 |
| Annual Well Renovation & Pump Work | 360,000 | 360,000 | 360,000 | 370,000 | 370,000 |
| <i>Stand Alone Projects</i> | | | | | |
| Trowbridge Backflow Upgrade | 200,000 | - | - | - | - |
| Montana Street - Lake to N Hickory | 275,000 | - | - | - | - |
| Morris St Storage Upgrade | - | 450,000 | - | - | - |
| Advanced Metering Infrastructure Upgrade | - | - | 4,200,000 | - | - |
| Griffith St (East of Morris) | - | 204,000 | - | - | - |
| <i>Annual City St Reconstruction-Water Main Replacements</i> | | | | | |
| Main St - Western Ave to Court St | 112,200 | - | - | - | - |
| Morris St - 12th St to 9th St | - | 495,000 | - | - | - |
| <i>Outside Agency Projects</i> | | | | | |
| CTH VV Pioneer - CTH V to Fond du Lac Ave | 440,000 | - | - | - | - |
| CTH VV Pioneer - Woodbine to S Park Ave | - | 25,000 | 1,024,000 | - | - |
| Stow St Bridge | 15,000 | 175,000 | - | - | - |
| Forest Ave Bridge | - | 15,000 | 175,000 | - | - |
| Hickory St Bridge | - | - | 15,000 | 175,000 | - |
| Rienzi Road - FDL Ave to US 151 | - | - | 25,000 | 1,551,000 | - |
| Total Water Utility | \$ 3,661,450 | \$ 3,716,700 | \$ 7,732,600 | \$ 4,454,400 | \$ 2,693,750 |
| Total Projects Funded by Utility Debt | \$ 24,210,950 | \$ 10,096,700 | \$ 7,732,600 | \$ 12,244,400 | \$ 2,693,750 |

**City of Fond du Lac
Capital Improvement Plan
For the Years 2025 through 2029
Summary of Projects Funded by Utility Operations**

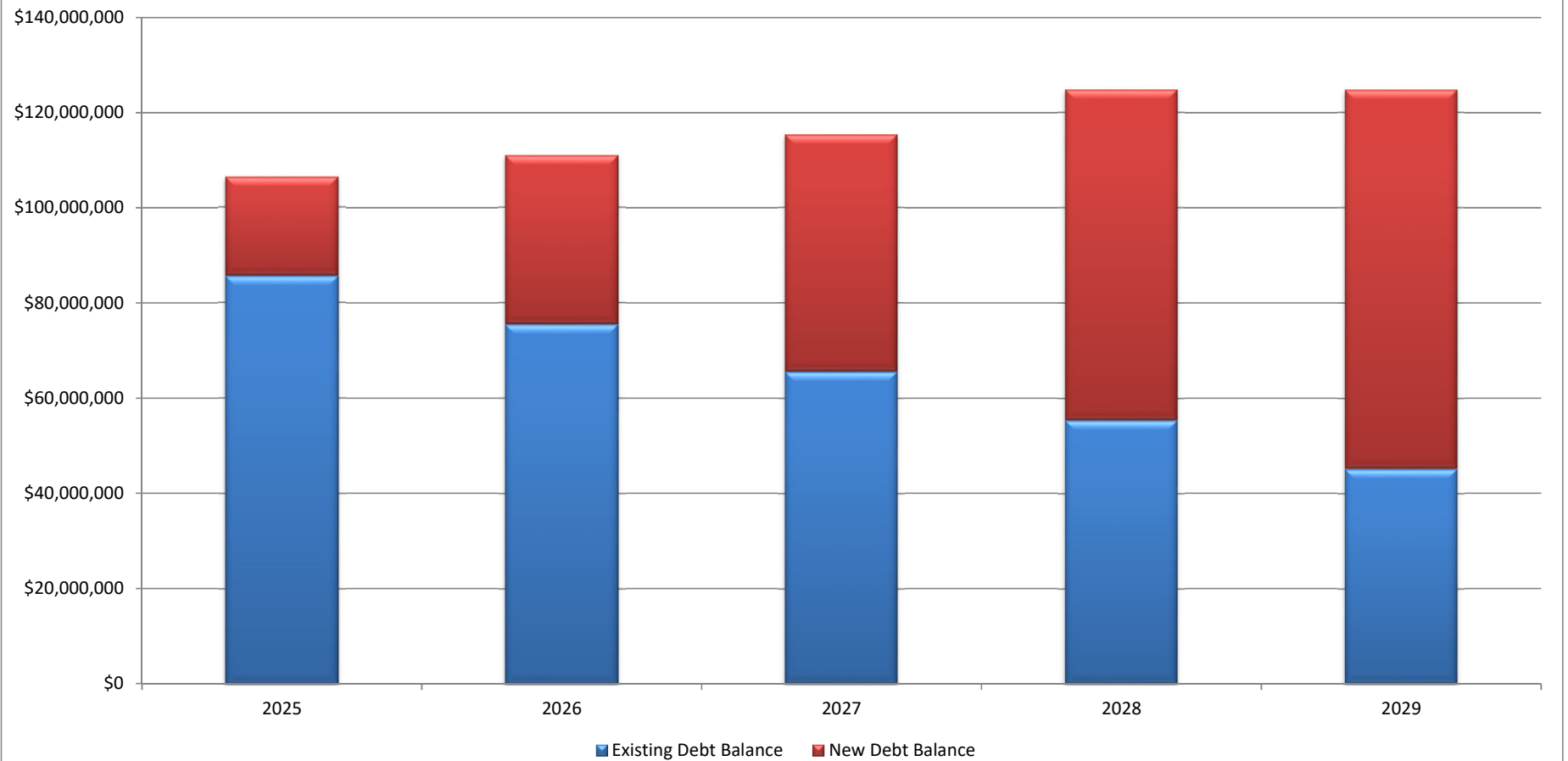
| Project Description | 2025 | 2026 | 2027 | 2028 | 2029 |
|---|---------------------|---------------------|---------------------|---------------------|---------------------|
| <i>Wastewater Treatment & Resource Recovery:</i> | | | | | |
| Capital Equipment Replacement | \$ 95,000 | \$ 600,000 | \$ 600,000 | \$ 140,000 | \$ 90,000 |
| Annual Clearwater Elimination | 2,550,000 | 2,550,000 | 2,750,000 | 2,750,000 | 2,775,000 |
| Private Sanitary Sewer & Storm Sewer Replacement | 560,000 | 570,000 | 470,000 | 590,000 | 650,000 |
| Pioneer Rd Sanitary Sewer Adjustments | 275,000 | - | 670,000 | 275,000 | - |
| Sanitary Sewer Flow Meter Replacement | 45,000 | - | - | - | - |
| County K Sanitary Sewer Adjustments | 25,000 | - | - | - | - |
| Digester Cleanings/Improvements | 400,000 | 100,000 | - | - | - |
| Housing Facilitation - Subdivision Residential Road (East) | 31,000 | 126,000 | - | - | - |
| Housing Facilitation - Subdivision Residential Road (Northeast) | 90,075 | - | - | - | - |
| Brooke St Sanitary Sewer Study | - | - | - | 40,000 | - |
| West Scott Street Sanitary Sewer Relay | - | - | - | - | 1,075,000 |
| Preliminary Treatment Expansion | - | - | 2,782,500 | - | - |
| <i>Phosphorus Compliance</i> | | | | | |
| Water Quality Trading | 150,000 | 100,000 | 75,000 | 75,000 | 55,000 |
| <i>Total WTRRF</i> | \$ 4,221,075 | \$ 4,046,000 | \$ 7,347,500 | \$ 3,870,000 | \$ 4,645,000 |
| <i>Water Utility:</i> | | | | | |
| Private Lead Service Line Replacement | \$ 1,072,500 | \$ 1,037,500 | \$ 972,500 | \$ 265,000 | \$ 85,000 |
| Annual Emergency Well Reserve | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 |
| Housing Facilitation - Subdivision Residential Road (East) | 247,500 | 24,500 | - | - | - |
| Housing Facilitation - Subdivision Residential Road (Northeast) | 25,720 | - | - | - | - |
| <i>Total Water Utility</i> | \$ 1,445,720 | \$ 1,162,000 | \$ 1,072,500 | \$ 365,000 | \$ 185,000 |
| <i>Total Projects Funded by Utility Operations</i> | \$ 5,666,795 | \$ 5,208,000 | \$ 8,420,000 | \$ 4,235,000 | \$ 4,830,000 |

**City of Fond du Lac
Capital Improvement Plan
For the Years 2025 through 2029
Summary of Utility Projects Funded by Other Sources**

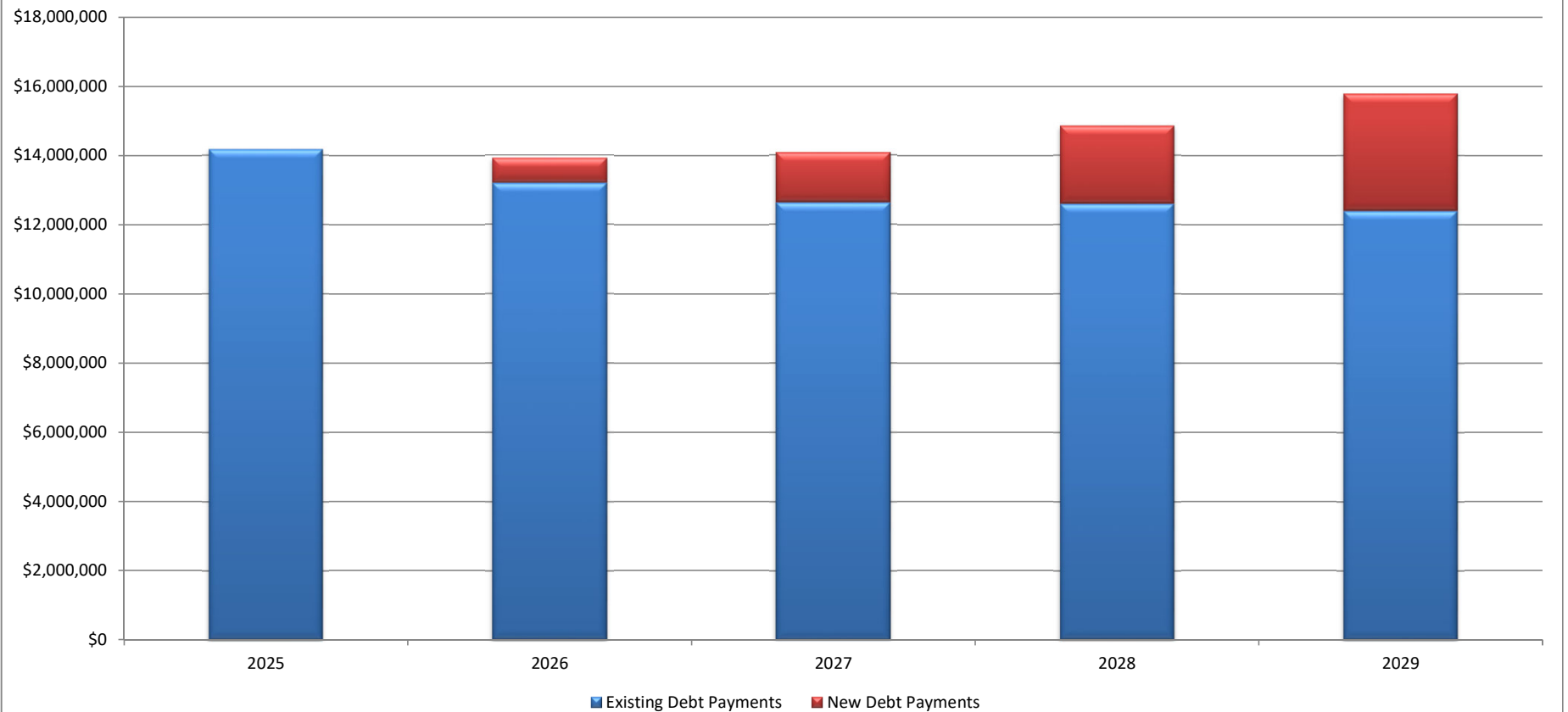
| Project Description | 2025 | 2026 | 2027 | 2028 | 2029 |
|--|-----------------------------|----------------------------|--------------------------|--------------------|--------------------|
| <i>Wastewater Treatment and Resource Recovery:</i> | | | | | |
| Biosolids Dryer | \$ 10,784,000 | \$ - | \$ - | \$ - | \$ - |
| Biogas Utilization (RNG) - Pipeline Injection | 6,066,000 | - | - | - | - |
| <i>Total Wastewater Treatment and Resource Recovery</i> | <i>\$ 16,850,000</i> | <i>\$ -</i> | <i>\$ -</i> | <i>\$ -</i> | <i>\$ -</i> |
| <i>Water Utility:</i> | | | | | |
| <i>Stand Alone Projects</i> | | | | | |
| Private Lead Service Line Replacement | \$ 1,072,500 | \$ 1,037,500 | \$ 972,500 | \$ - | \$ - |
| <i>Total Water Utility</i> | <i>\$ 1,072,500</i> | <i>\$ 1,037,500</i> | <i>\$ 972,500</i> | <i>\$ -</i> | <i>\$ -</i> |
| <i>Total Projects Funded by Other Sources</i> | <i>\$ 17,922,500</i> | <i>\$ 1,037,500</i> | <i>\$ 972,500</i> | <i>\$ -</i> | <i>\$ -</i> |

City of Fond du Lac
Capital Improvement Plan
2025 - 2029
Appendices

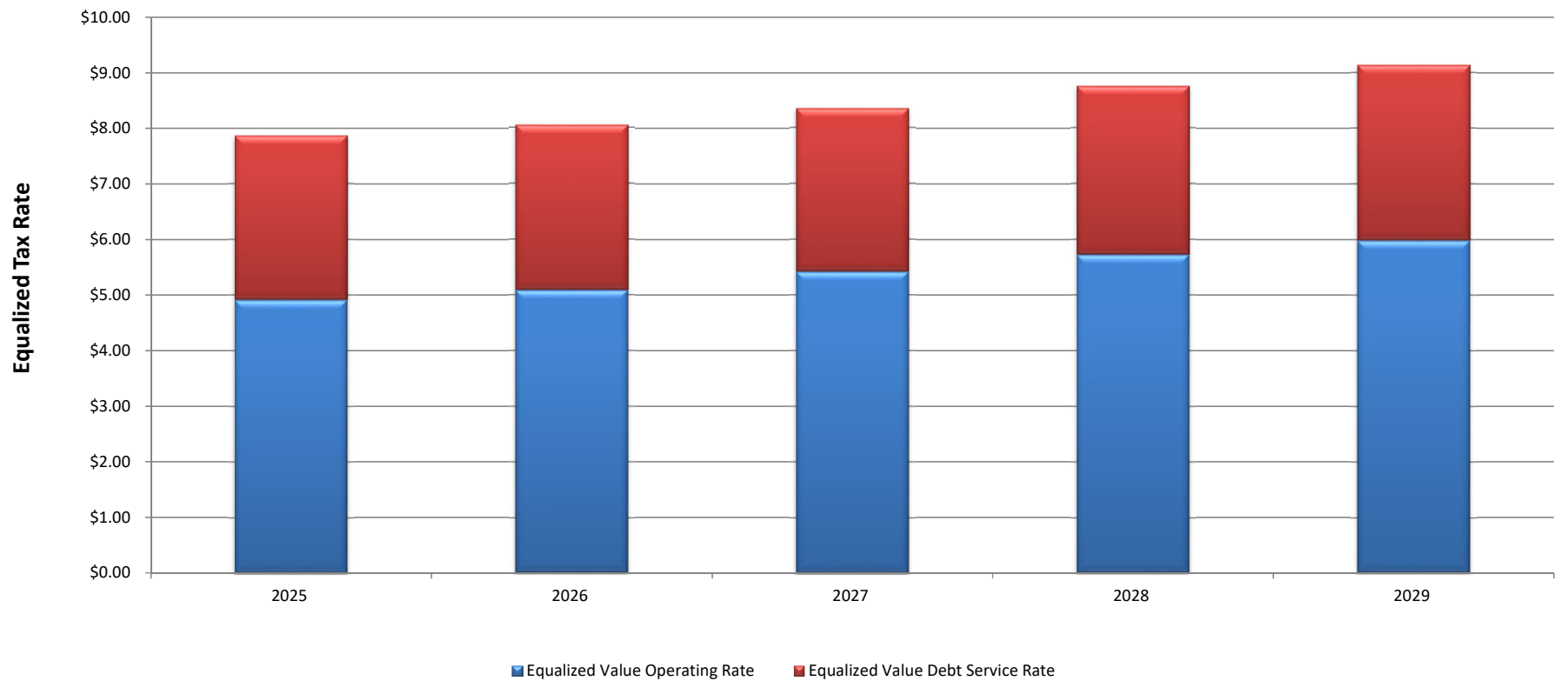
Appendix A
General Obligation Debt Balances
Existing Debt & New Debt



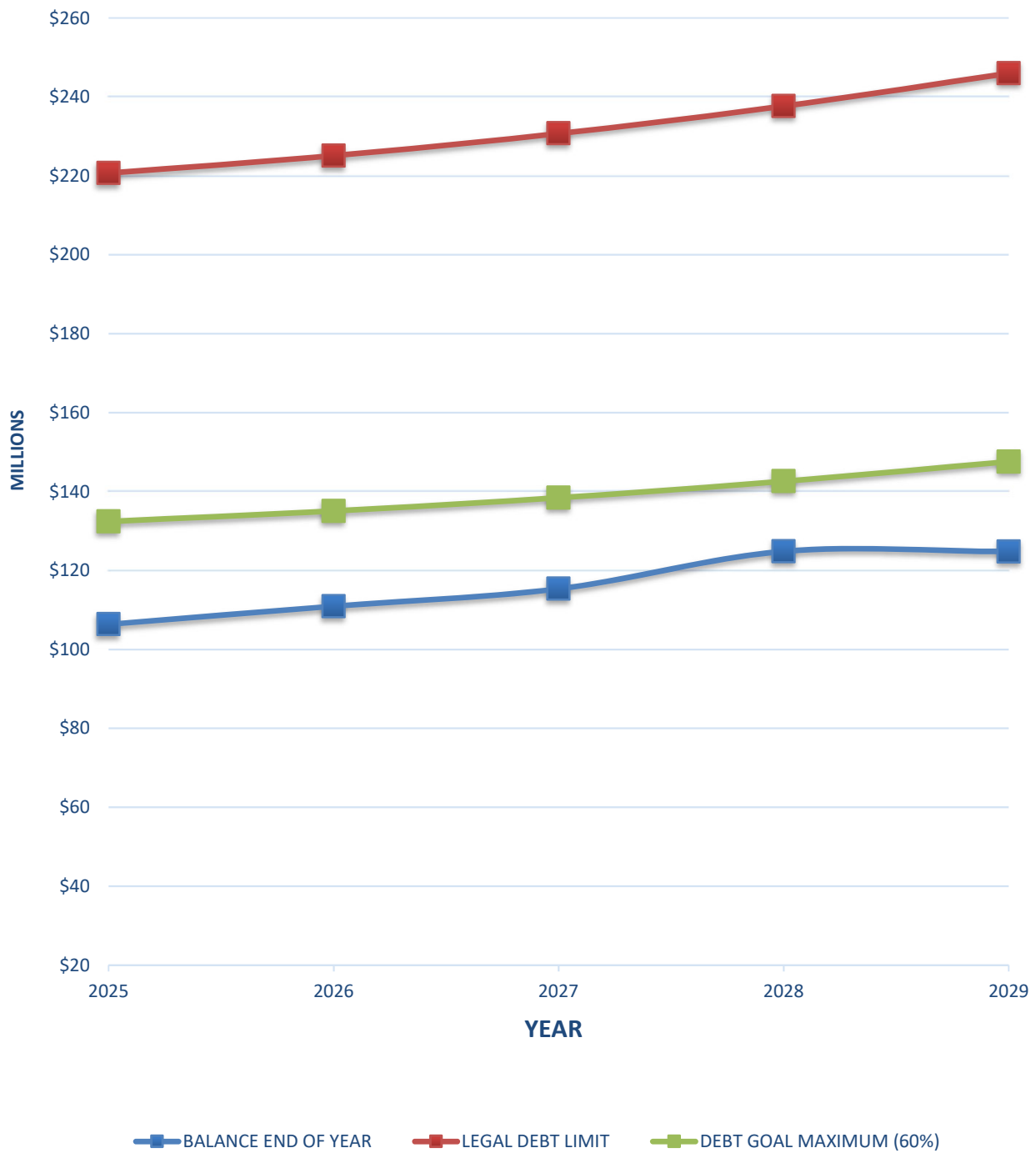
Appendix B
General Obligation Debt Payments
New Debt & Existing Debt



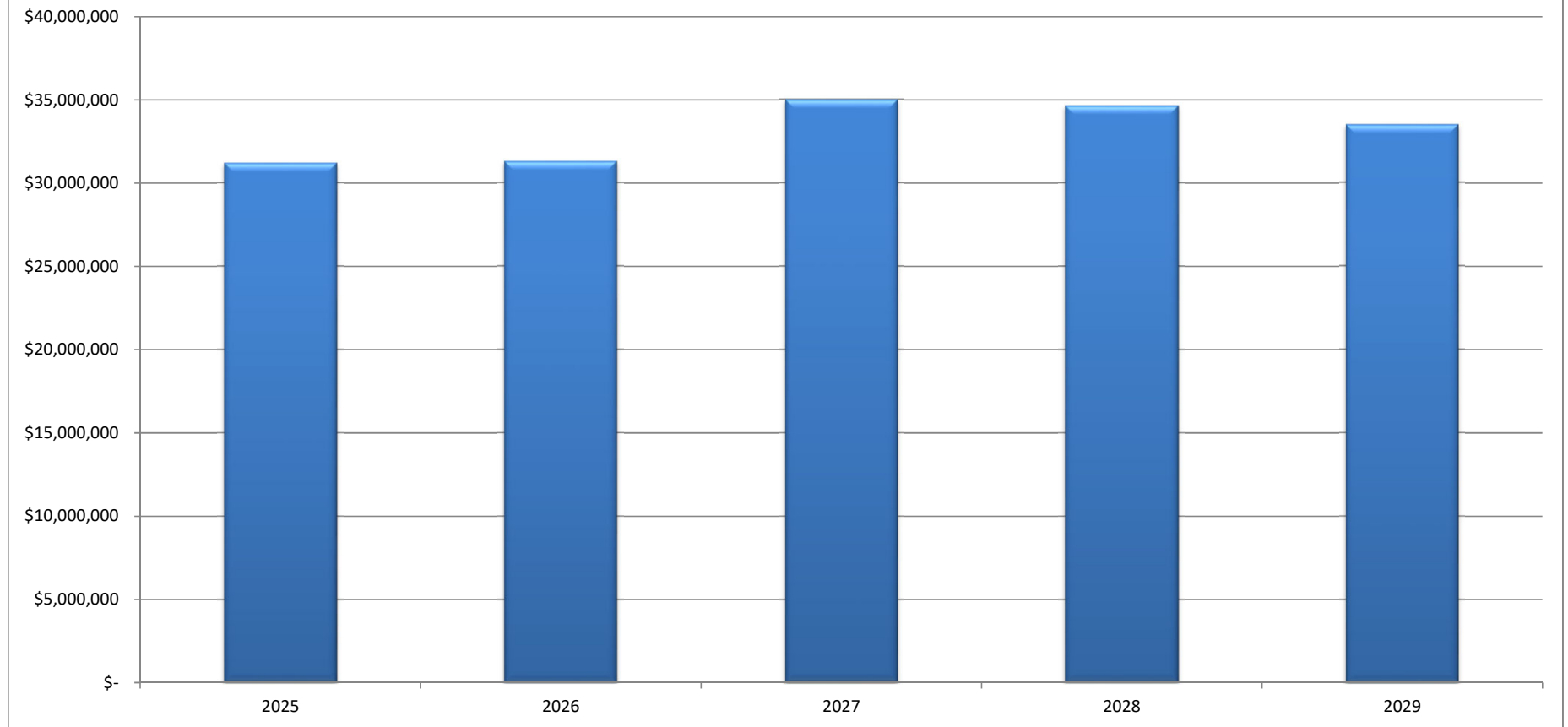
Appendix C
Projected Property Tax Rates
(Equalized Value Basis)



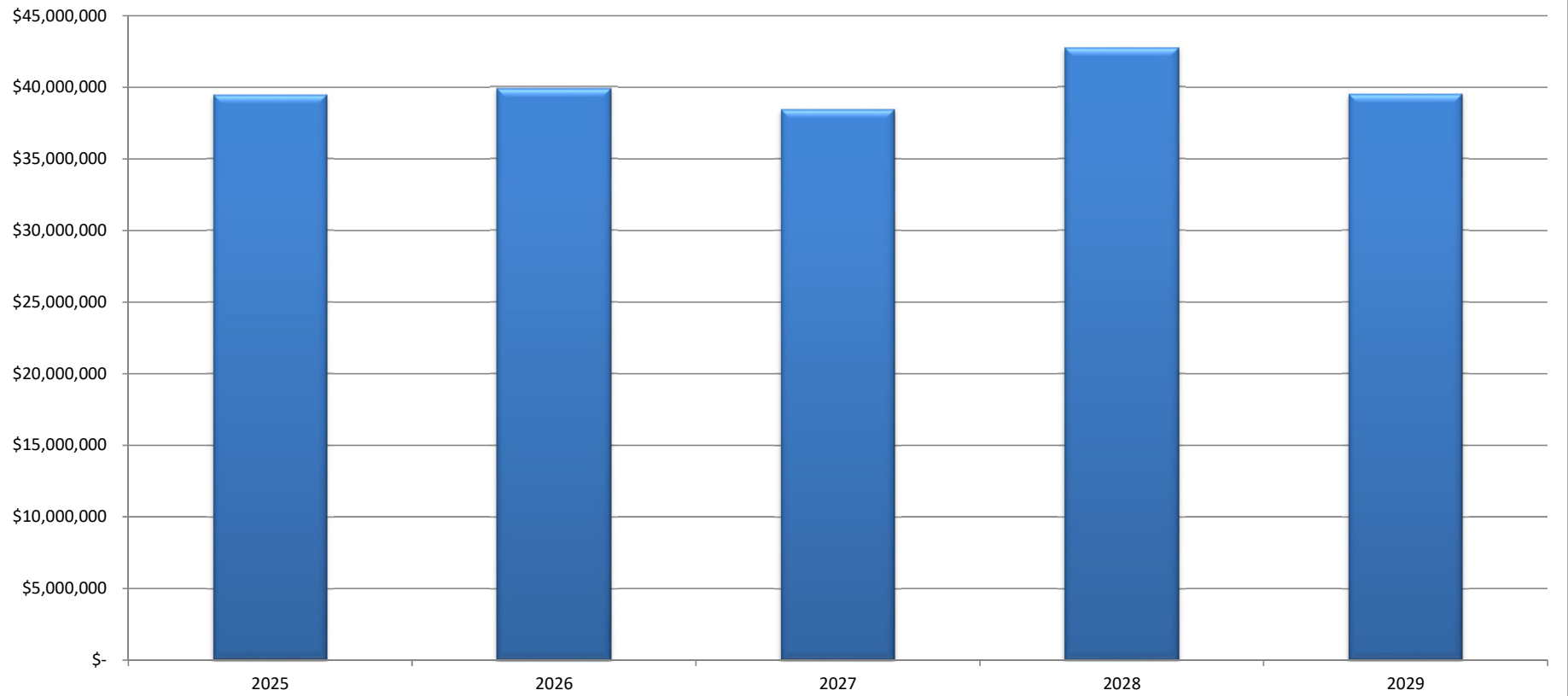
APPENDIX D
DEBT CHART
GENERAL OBLIGATION DEBT COMPARISON



Appendix E Water Debt Balance



Appendix F
Wastewater Debt Balance



**APPENDIX G
CITY OF FOND DU LAC
CAPITAL IMPROVEMENT PLAN
For the Years 2025 through 2029
PROJECTS BEYOND 2029**

Public Safety Training Center

Phase 2 - Administration Building (classroom, apparatus room, rehab areas)

Stormwater

TMDL Improvements

Water

Generator at Well 16

McDermott Park Well

Wastewater Treatment & Resource Recovery Facility

PFAS Reduction

WAS Thickening/Digester Construction

UV System Upgrade

Aeration Piping Upgrade

Aeration Flow Split